

# التقرير السنوي 2022

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البنك العربي

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عن الشركة

## مقدمة

تأسست شركة اليسر للإجارة والتمويل في عام 2004م وهي إحدى شركات مجموعة عبداللطيف العيسى القابضة التي باتت إحدى الخيارات المفضلة في عالم التمويل، لدورها الريادي على مستوى المملكة في خدمات التمويل عبر إبتكار البرامج التمويلية المتنوعة والمتواقة مع احتياجات الأفراد والشركات.

احتلت "اليسر للإجارة والتمويل" مراكز متقدمة بإمتياز بين شركات الإجارة والتمويل على مستوى المملكة، وتعد الشركة من أسرع 100 شركة نمواً في المملكة ، وحازت على العديد من الجوائز الوطنية والإقليمية والدولية.

وكانت من أوائل الشركات التي حصلت على ترخيص ممارسة أنشطة الإيجار التمويلي وتمويل نشاط المنشآت الصغيرة والمتوسطة وتمويل الأصول الإنتاجية والتمويل الإستهلاكي من قبل مؤسسة النقد العربي في العام 2014م.



## عن الشركة

### رؤيتنا

أن نكون مقدم الخدمات المالية المفضل

### رسالتنا

تعزيز منفعة العملاء وتجربتهم من خلال الاستفادة من مواهبنا وتقنياتنا في تقديم منتجات وخدمات مالية مبتكرة.

### قيمنا

- النزاهة والشفافية والاحترام
- العمل بروح الفريق الواحد
- الابتكار والتنوع
- التوافق مع الممارسات البيئية والاجتماعية وحوكمة الشركات

### أنشطة الشركة الرئيسية

توفير خدمات ومنتجات التكنولوجيا المالية الجديدة وذلك بالاعتماد بشكل أكبر على القنوات الرقمية، لتلبية احتياجات الأفراد وتفطية احتياجات المؤسسات الصغيرة والمتوسطة بما يتوافق مع الأنشطة التمويلية المصرحة للشركة من قبل مؤسسة النقد العربي السعودي

- الخدمات التمويلية للأفراد كالتمويل الشخصي والإيجار التمويلي، والتمويل الاستهلاكي ومنتج مراقبة السلع
- الخدمات التمويلية للشركات والمنشآت المتوسطة والصغيرة وتمويل الأصول الإنتاجية

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كلمة رئيس  
مجلس الادارة

بداية أحدي واهنئ جميع العاملين داخل شركة اليسر وأعضاء مجلس الإدارة على تحقيق و اكمال تنفيذ التحول الرقمي في الشركة.

اقدم لكم التقرير السنوي الذي يتضمن أهم نتائج وإنجازات شركة اليسر للإيجار والتمويل والحسابات الختامية للعام 2022 م ، ومن أهمها تجاوز التحديات التي واجهتها الشركة خلال السنوات الأخيرة من خلال تنفيذ الخطط والمبادرات المناسبة ضمن مسارات التحول الاقتصادي ، وأبرزها بلد شك التحول الرقمي و التقني والاستمرارية بدعم و استفادة الشركة من فرص برامج التحول الوطني لرؤية المملكة 2030.

الدعم المتواصل للقطاعات المالية والاستثمارية والتجارية من قبل قيادتنا الرشيدة وشراكة القطاع الخاص عززت النمو الاقتصادي بشكل كبير وخلقت فرص استثمارية و نمو إقتصادي مستدام باعتماد خطط تحفيز للقطاع وإزالة العقبات وتوفير الأدوات اللازمة لتنمية قطاع التمويل من خلال برنامج دعم كبرنامج بنك المنشآت.

انطلاقا من رؤية المملكة 2030 التي من أهم ركائزها هو التحول الرقمي، بادرت الشركة بتنفيذ العديد من الخطوات السريعة والفعالة من خلال اعتماد اكثر من 29 مشروع تكنولوجيا من شأنه تحسين وتطوير رحلة العميل، بالإضافة إلى توسيع قنوات التواصل مع العملاء واهنئها تطبيق اليسر الالكتروني و التي من شأنه تسهيل واسراع تقديم الطلب بالإضافة إلى جعله آمنا الكترونيا حيث تم ربطه الكترونيا مع اكثر من نظام تكنولوجيا حكومي. كما تم اطلاق مراكز الخدمة الشاملة وأجهزة الخدمة الذاتية وهو ما تحقق بفضل الله وقید التنفيذ .

قامت اليسر خلال العام ببناء شراكات إستراتيجية مع قطاعات كبيرة مثل برنامج اعتراض التابع لوزارة الدفاع و بنك المنشآت لتعزيز العلاقة مع عملائها وتحسين القدرة التنافسية لكي تواكب التطور التقني المحقق في نفس الفترة وهو ما ساعد بشكل مباشر في تحسين الداء وسرعة الإنجاز.

و من اهم الانجازات ايضا انهاء الخطة الاستراتيجية للشركة و اعادة هيكلة أعمال الشركة في التحول الى نموذج العمل الرقمي و التقني في جميع نشاطات الشركة التي تهدف لتحسين بيئة العمل من خلال تيسير الإجراءات و الدعمال الداخلية، وهو ما يعكس مسار و رؤية الشركة الاستراتيجية الجديدة للسنوات الخمس القادمة.

واستكمالا لإنجازات الشركة الجوهرية رسخنا مكانتنا ومسؤوليتنا المجتمعية من خلال تنفيذ مبادرات اجتماعية عديدة من أهمها حملة التبرع بالدم مع مستشفى قوى الامن وحفل اسر الشهداء مع شريكنا التأمينات الاجتماعية و غيرها من المبادرات العديدة للتحقيق واستكمال الإنجاز س媧اً وتلتزم شركة اليسر بمثابة مجلس ادارتها ولجانها وقيادتها الادارية بتمكين القيادات الشابة الوطنية وتطويرها بشكل دائم لتحقيق افضل فرص وظيفية وتطوير لقوى ادارتنا البشرية والقيام بدورنا الداعم لل الاقتصاد الوطني بشكل عام وقطاع خدمات التمويل والعمل المصرفي بشكل خاص .

وفي الختام، فخورون بما تم إنجازه و ما سيتم تحقيقه بإذن الله في رحلة التحسين المستمرة خلال السنوات القادمة وحرص مجلس الإدارة على ذلك من خلال الدعم الكامل للعاملين بالشركة.



**نَسَأَ اللَّهُ التَّوْفِيقَ وَالسَّدَادَ**  
**عبدالمحسن بن عبداللطيف العيسى**



# أعمال الشركة خلال عام 2022

# أعمال الشركة خلال عام 2022

ضمن إطار خطة الشركة نحو التحول الرقمي كجزء من إستراتيجيتها الجديدة ومن خلال وحدة تحسين الأعمال ، توجهت الشركة خلال العام نحو تطبيق فكرة مراكز الخدمة الشاملة والذي يمكن العميل من الحصول على الخدمات المتكاملة وإنها جميع إجراءات التمويل خلال زيارة واحدة فقط . عملت الشركة على زيادة إيراداتها مع تحديد أهداف جديدة لتطوير وتنويع الخدمات المقدمة للعملاء بالإضافة إلى تحويل فروعها من مراكز البيع إلى منافذ خدمة العملاء الشاملة.

## الرؤية الإستراتيجية

تسعي استراتيجية اليسر إلى تقديم خدمات متكاملة وتحقيق التميز في رحلة العميل، وذلك لقيادة سوق التمويل والبقاء في صدارة الشركات من مقدمي الحلول التمويلية استناداً على 5 ركائز :

- شركة تمويل ابتكارية وتنافسية
- منظمة متمحورة حول العميل و قائمة على البيانات الرقمية
- منظمة داعمة للمواهب والقوى البشرية
- منظمة مدفوعة بالاستراتيجية
- الاستدامة المالية

### وتدعم رحلة التحول من خلال :

تعزيز صورة العلامة التجارية لشركة اليسر بتقديم منتجات وخدمات مالية عبر رحلة عميل مميزة تحول جميع منتجات اليسر وخدماتها إلى منصات رقمية وتطوير عملية اتخاذ القرارات من خلال تحليل البيانات والمعلومات توفير بيئة عمل ممكنة وداعمة لتجربة الموظف ، أهداف استراتيجية اليسر لقيادة سوق الشركات التمويلية

### بناء علامة تجارية قوية

تقديم منتجات وخدمات ابتكارية  
التحول إلى شركة رقمية بالكامل  
التحول إلى منظمة مدفوعة بالبيانات  
التميز والريادة في رحلة العميل  
التحسين المستمر لبيئة العمل مع التركيز على  
إثراء أداء الموظفين وإعادة صياغته

تنفيذ الاستراتيجية بفاعلية  
إثراء التعاون والتكميل الداخلي بين الإدارات  
تطوير حوكمة الشركة وإدارة المخاطر  
النمو المستدام لمواكبة السوق  
تقوية المركز المالي وربحية اليسر  
تعزيز جودة محفظة القروض

# أعمال الشركة خلال عام 2022

## التحول الرقمي

تم اطلاق حلول تقنية حديثة في الشركة اهمها تطبيق اليسر للهواتف الذكية و نظام تكنولوجيا المعلومات الأساسية الجديد كاسل الذي كان في مرحلة التطوير خلال سنة 2021م. تم تنفيذ 29 مشروع تقني يهدف الى تحسين الأعمال و تسهيل رحلة العميل لتصبح اكثر سرعة و سلاسة و تم تحقيق زيادة في الحصة السوقية من خلال تطوير خدمات مبتكرة و الإستمرار في توسيع قاعدة العملاء و تقديم الخدمات / الحلول المالية من خلال القنوات الرقمية الجديدة.

## الخدمات وبرامج التمويل الجديدة

عملت الشركة على تحقيق أهدافها المرتبطة بتوفير خدمات مبتكرة وتوسيع شبكة عملائها و توسيع برامج التمويل من خلال اجهزة الخدمة الذاتية في فروع اليسر التي تمثل قنوات رقمية متقدمة و مراكز خدمة شاملة منتشرة في جميع أنحاء المملكة و التي تعمل على مدار الساعة.

## المسؤولية المجتمعية

سعياً منا لتحقيق رؤية 2030 لدى المملكة والتي تستهدف تطوير جودة الحياة للمواطنين من توفير خدمات ومن مبدأ المسؤولية الإجتماعية فقد شاركت شركة اليسر مع عدة جهات كالالتزام مستمر في تحسين نوعية الحياة للمجتمع المحلي والمجتمع ككل.

التعريف ببرنامج تقدير في وسائل التواصل الاجتماعي

قامت الشركة بالمشاركة بالتعريف ببرنامج تقدير والذي يعتبر من اهم المبادرات الوطنية التي تعني بتقدير المتقاعدين في وسائل التواصل الاجتماعي، من خلال توزيع جوائز قيمة وذلك بهدف التوعية والتنفيذ في البرنامج عن طريق مسابقات تنافسية

تاريخ المسابقات :

يونيو 2022 - أكتوبر 2022

# أعمال الشركة خلال عام 2022

## المسؤولية الاجتماعية

مبادرة سباق المارثون الـ 5 كم ومبادرة مستشفى دله ساهمت الشركه من خلال موظفيها في السباق من أجل التوعية بأهمية استخدام أجهزة الإنعاش الرئوي في الأماكن العامة بالشراكة مع الجمعيه السعوديه لطبع الطوارئ. كما أطلقت الشركة حملة للتوعية بمخاطر الأمراض المزمنة بالتعاون مع مستشفى دله بهدف رفع الوعي بأهمية عمل الفحوصات الدوريه الوقائيه لتعزيز الصحة والوقاية من الأمراض المزمنة.

تاريخ حملة مستشفى دله : يناير 2022  
تاريخ فعالية المارثون : فبراير 2022

مشاركة اليسر في حفل أسر الشهداء مع التأمينات الجتماعية ، قامت الشركة بالمشاركة في حفل أسر الابطال الشهداء مع شريك اليسر الاستراتيجي التأمينات الجتماعية، والتي تهدف لتكريم أبطال الوطن الشهداء وأسرهم وتخليد الدور العظيم للشهداء الذين ضحوا بأرواحهم في سبيل الوطن، وقدمت الشركة أكثر من 200 هدية عينية لأطفال وأمهات الشهداء.

تاريخ المشاركة 28 شعبان 1443

مبادرة التبرع مع مستشفى قوى الامن  
قامت شركة اليسر بالمشاركة مع مستشفى قوى الامن في حملة للتبرع بالدم والتي تهدف لخدمة المرضى و استهدفت اكثر من 200 متبرع  
تاريخ الحملة : مارس 2022

## الموارد البشرية

إيمانا من الشركة بأهمية الاستثمار في رأس المال البشري فقد حققت الشركة ارتفاعا في عدد ساعات التدريب بنسبة 48% عن عام 2021 م، كما حققت الشركة ارتفاعا في نسبة التوطين ووصلت إلى 90% (النطاق البلاتيني)، وارتفع معدل الكادر النسائي في الشركة ليقارب 30% محققا توجه المملكة العربية السعودية في رؤية 2030. كما قام القطاع بوضع العديد من الأهداف قصيرة وطويلة المدى تتماشي مع الخطة الاستراتيجية، تتعلق بالكفاءة، والمشاركة، والمنافع، ومعايير الخدمة، والعمليات الداخلية.

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## إدارة الالتزام

تعد إدارة الالتزام إحدى الإدارات الإستشارية والرقابية في شركة اليسر و التي تساهم بشكل فعال في حماية الشركة ومنسوبها وعملائها من مخاطر عدم الالتزام بالأنظمة والقوانين الصادرة من الجهات الرسمية لتنظيم القطاع المالي، حيث تقوم بتحديد وتقدير النصائح والمشورة والمراقبة وإعداد التقارير لرفع مستوى الالتزام في شركة اليسر ودعم جهود مكافحة غسل الأموال والتي ترفع مستوى التزام الشركة بالأنظمة والضوابط الرقابية أو معايير السلوك والممارسات المهنية السليمة.

وقد تم إنشاء إدارة الالتزام في شركة اليسر وفقاً لأحدث المعايير المحلية والدولية حيث تتبع إدارياً للرئيس التنفيذي، ووظيفياً للجنة المراجعة والالتزام المنبثق عن مجلس الإدارة مما يزيد من إستقلالية قراراتها ومقدرتها وتمكنها. ويتبع إدارة الالتزام من أداء مهامها بأعلى مستويات الكفاءة عدة وحدات تقوم بأدوارها ومهامها بفعالية عالية ومنها : وحدة الرقابة والأنظمة - وحدة مكافحة غسل الأموال وتمويل الإرهاب - وحدة الإبلاغ عن المخالفات. - وحدة مكافحة الإحتيال . حيث تمارس إدارة الالتزام دورها المنوط بها بفاعلية وتقوم بتبيين النتائج إلى لجنة المراجعة والالتزام لمشاركتها في عملية الإشراف وتقديم تأكيدات على مدى الامتثال بالأنظمة والقوانين السارية بالإضافة إلى مشاركتها بالتقدير الخاص بمتابعة ورصد العمليات المشبوهة ونتائجها للحد من حصول عمليات غسل الأموال وتمويل الإرهاب والإحتيال لقدر الله.

السنة المالية الحالية 2022		السنة المالية السابقة 2021		موضع المخالفة
إجمالي مبلغ الفرامات المالية بالريال السعودي	عدد القرارات التنفيذية	إجمالي مبلغ الفرامات المالية بالريال السعودي	عدد القرارات التنفيذية	
400,000	4	610,000	6	مخالفات تعليمات البنك المركزي السعودي الإشرافية والرقابية
155,000	1	—	—	مخالفات تعليمات البنك المركزي السعودي الخامسة بحماية العملة
—	—	—	—	مخالفات تعليمات البنك المركزي السعودي الخامسة ببذل المبالغ الواجبة في مكافحة غسل الأموال وتمويل الإرهاب

# أعمال الشركة خلال عام 2022

## الم الهيئة الشرعية

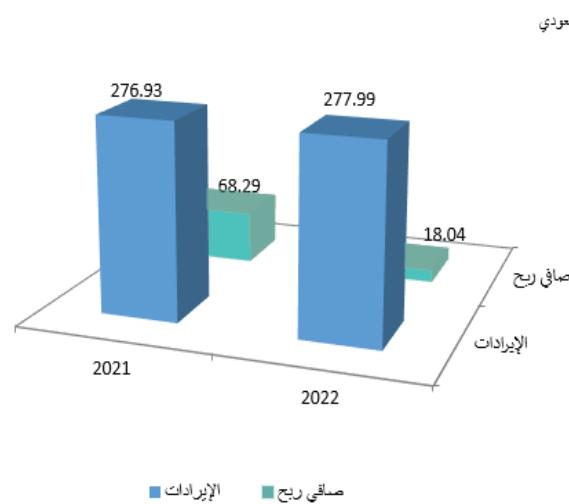
عقدت الهيئة الشرعية للشركة (ثلاثة) اجتماعات خلال عام 2022 م انعقدت اجتماعات الهيئة الشرعية خلال العام 2022 م بحضور جميع أعضائها، بمقر الهيئة الشرعية بمدينة جدة. أصدرت الهيئة الشرعية عدد (10) قرارات خلال العام ، كان أهمها :-

رقم القرار	القرار	م
77	إجازة منتج تمويل قسائم شراء	1
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82	إجازة الهيئة الشرعية على النماذج الرئيسية الخاصة بعقود التمويل	7
83	تقرير الرقابة الشرعية للنصف الأول من العام 2022	8
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## النتائج المالية

### تفاصيل حقوق المساهمين



المجموع	احتياطيات الآخر	الأرباح المبقاة (مجموع الخسائر)	الاحتياطي النظامي	رأس المال	
805,328,052	3,173,073	180,791,057	121,363,922	500,000,000	الرصيد في يناير م 2022
15,429,744	-	15,429,744	-	-	صافي الدخل لسنة الدخل الآخر
2,615,169	2,615,169	-	-	-	مجموع الدخل الشامل للعام
18,044,913	2,615,169	15,429,744	-	-	المحول إلى الاحتياطي النظامي
-	-	(1,542,974)	1,542,974	-	ربع التعديل على إعادة جدولة القرض مع الشركة الأم
15,261,397	-	15,261,397	-	-	الرصيد في ديسمبر 31 م 2022
838,634,362	5,788,242	209,939,224	122,906,896	500,000,000	

# أعمال الشركة خلال عام 2022

## المعايير المحاسبية الدولية المعتمدة

تعد القوائم المالية الموحدة للسنة المنتهية في 31 ديسمبر 2022 طبقاً لمعايير التقارير المالية الدولية المصدرة من المجلس الدولي للمعايير المحاسبية. تم إعداد القوائم المالية الموحدة لتنماش مع نظام الشركات بالمملكة العربية السعودية والنظام الأساسي للشركة

مكافآت مجلس الإدارة وكبار التنفيذيين  
وفقاً للمادة (21) من النظام الأساسي للشركة تم دفع مكافآت بدل حضور الجلسات لأعضاء مجلس الإدارة وأعضاء اللجان المنبثقة عنه، إضافة إلى دفع رواتب ومكافآت كبار التنفيذيين حسب العقود الموقعة معهم.  
هذا وقد بلغ إجمالي المكافآت بدلات حضور الجلسات المدفوعة لأعضاء مجلس الإدارة للشركة  
ريال سعودي وفقاً لتفاصيل المدرجة أدناه: 3,748,348

## مكافآت أعضاء المجلس وللجان التابعة ولجنة المراجعة وكبار التنفيذيين لعام 2022

مجلس الإدارة						
الإجمالي	بدلات أخرى	مكافآت شهرية	مكافآت سنوية / رباعية	بدل الحضور	الاسم	م
18,000				18000	أ. عبدالمحسن عبداللطيف العيسى	1
18,000				18000	أ. خلدون بن عبدالله الفالخري	2
1,518,000		1,500,000		18000	د. مازن بن إبراهيم حسونة	3
26,556	8,556			18000	أ. موسى بن عبدالمحسن آل موسى	4
15,000				15000	أ. هاني بن سليمان الشدوخي	5
18,000				18000	أ. عبدالله بن عبدالمحسن العيسى	6
15,000				15000	أ. عبدالرحمن بن عبدالمحسن بالغيفيم	7

# أعمال الشركة

## خلال عام 2022

اللجنة التنفيذية						
الإجمالي	بدلات أخرى	مكافأة شهرية	مكافأة سنوية / رباعية	بدل الحضور	الاسم	م
154,792	11,792		125000	18000	أ. موسى بن عبدالمحسن آل موسى	1
108,000			90000	18000	د. مازن بن إبراهيم حسونة	2
108,000			90000	18000	أ. خلدون بن عبدالله الفاخرى	3
108,000			90000	15000	أ. هاني بن سليمان الشدوخي	4

لجنة إدارة المخاطر والاتصال						
الإجمالي	بدلات أخرى	مكافأة شهرية	مكافأة سنوية / رباعية	بدل الحضور	الاسم	م
140,000			125000	15000	أ. خلدون بن عبدالله الفاخرى	1
99,000			90000	9000	أ. هاني بن سليمان الشدوخي	2
105,000			90000	15000	أ. سلطان عبدالله السلطان	3
105,000			90000	15000	أ. طارق بن زياد العيسى	4
105,000			90000	15000	أ. سلطان بن محمد بن حميد	5

# أعمال الشركة خلال عام 2022

لجنة الترشيحات والمكافآت						
الإجمالي	بدلات أخرى	مكافآت شهرية	مكافآت سنوية / ريعية	بدل الحضور	الاسم	م
68,500			62500	6000	د. فهد بن موسى الزهراني	1
116,500			107500	9000	أ. سعد بن محمد السياري	2
102,000			90000	12000	أ. ابراهيم بن محمد العامر	3
102,000			90000	12000	أ. صالح بن عبدالله العلي	4
102,000			90000	12000	أ. عبدالله بن عبدالمحسن العيسى	5

لجنة المراجعة						
الإجمالي	بدلات أخرى	مكافآت شهرية	مكافآت سنوية / ريعية	بدل الحضور	الاسم	م
146,000			125000	21,000	أ. عبدالرحمن بن عبدالمحسن بالغثيم	1
114,000			90000	24,000	د. محمد عبدالرحمن الجبرين	2
108,000			90000	18,000	أ. وديع احمد صالح احمد	3
114,000			90000	24,000	أ. عمر عبدالعزيز الكروود	4
114,000			90000	24,000	أ. صالح عبدالله اليحيى	5

بدلات ومكافآت أخرى	
1,500,000	د. مازن ابراهيم حسونة
20,348	موسى بن عبدالمحسن آل موسى

# أعمال الشركة خلال عام 2022

## ترتيبيات تنازل أعضاء مجلس الإدارة وكيار التنفيذيين عن الرواتب أو التعويضات

لـ يوجد لدى الشركة أي معلومات عن أي ترتيبات أو اتفاقيات يشـأن تناـزل أي من أـعضـاء مجلس إـدارـتها أو أي من كـبار التـنـفيـذـيين فيها عن أي رـواتـب وـمـكـافـات أو تعـوـيـضـات.

## المعاملات مع الأطراف ذات العلاقة

التصويت في إجتماع الجمعية العمة غير العادية رقم 8 المنعقدة في يوم الأربعاء 13/01/1444 الموافق 10/08/2022م :

- على التعاملات المالية التي تمت وستتم مع شركة عبد اللطيف العيسى للسيارات للتجارة بإعتبارها معاملات مع أطراف ذات علاقة والترخيص بها للعام القادم.
- على التعاملات المالية التي تمت وستتم مع شركة العيسى العالمية بإعتبارها معاملات مع أطراف ذات علاقة والترخيص بها للعام القادم.
- على التعاملات المالية التي تمت وستتم مع شركة العيسى القابضة بإعتبارها معاملات مع أطراف ذات علاقة والترخيص بها للعام القادم.
- على التعاملات المالية التي تمت وستتم مع شركة العيسى العمومية بإعتبارها معاملات مع أطراف ذات علاقة والترخيص بها للعام القادم.



**المراجعة السنوية لفعالية  
إجراءات الرقابة الداخلية  
لعام 2022**

# المراجعة السنوية

يقع تصميم وتطبيق نظام رقابة داخلي ملائم وفعال ضمن مسؤوليات الادارة التنفيذية وبإشراف من قبل مجلس إدارة الشركة حيث يشمل السياسات والإجراءات والنظم والاليات التي تعزز دور المسائلة والشفافية وصحة وسلامة التقارير التشغيلية والمالية على جميع أنشطة الشركة.

وعليه، تم وضع نظام متكامل للرقابة الداخلية يتناسب مع متطلبات الجهات التنظيمية والرقابية ويتماشى مع أفضل الممارسات المعمول بها بهذا الشأن، بدأ من توفير وتفعيل الإطار العام للحكومة في الشركة بما يكفل تحديد الأدوار والمسؤوليات الموكلة لمجلس الادارة واللجان المنبثقة منه والادارة التنفيذية بما يكفل توفير الرقابة المناسبة على مستوى الشركة.

ان مهمة لجنة المراجعة واللتزام تتعلق بمساعدة مجلس الادارة بالوفاء بالمسؤوليات المنوطة به فيما يتعلق بوجود وكفاية نظام الرقابة الداخلية وتنفيذها بفعالية وتقديم اي توصيات من شأنها تعزيز النظام وتطويره بما يحقق اغراض الشركة ويحمي مصالح المساهمين بتكلفة معقولة.

## المراجعة الداخلية

تقوم المراجعة الداخلية - وهي إدارة مستقلة عن الادارة التنفيذية بتنفيذ مهام مراجعة مبنية على المخاطر وفقا لخطتها السنوية ورفع تقاريرها مباشرة إلى لجنة المراجعة واللتزام المنبثقة من مجلس الادارة من خلال تقديم تأكيدات معقولة إلى لجنة المراجعة واللتزام والرئيس التنفيذي للشركة حول مدى كفاية وفعالية نظام الرقابة الداخلية تبادر إدارة المراجعة الداخلية مهامها من خلال تطبيق اسلوب منهجي منظم لتقدير وتحسين فعالية عمليات الحكومة وإدارة المخاطر والرقابة، كما تقوم الادارة بمتابعة تصحيح الملاحظات الواردة في تقاريرها للتأكد من تنفيذها حسب الجدول الزمني والإجراءات المحددة لضمان تطبيق وسلامة ضوابط الرقابة الداخلية.

يشمل نطاق عمل إدارة المراجعة الداخلية جميع أنشطة وأقسام الشركة، وتقوم لجنة المراجعة واللتزام بمراقبة كفاية وفعالية نظام الرقابة الداخلية للحد من المخاطر وحماية مصالح الشركة.

قامت إدارة المراجعة الداخلية وفقا لخطتها السنوية بمهام المراجعة على وظائف خط الدفاع الأول وخط الدفاع الثاني وكذلك دورة العمل للأنشطة الرئيسية والفرعية للشركة ، وقد خلصت عمليات المراجعة الداخلية خلال عام 2022 الى وجود فرص لتحسين نظام الرقابة الداخلي مربطة بشكل مباشر بكفاية وفعالية أنظمة الحكومة وإدارة المخاطر والرقابة الداخلية المطبقة على أنشطتها الرئيسية والفرعية.

تجدر الإشارة الى ان الادارة التنفيذية للشركة قامت بعدة إجراءات متسرعة وفقا لتوصيات المراجعة الداخلية لمعالجة أوجه القصور والضعف في النظام الرقابي للشركة في عام 2022م و ذلك من خلال تحسين البيئة الرقابية من حيث تطوير السياسات والإجراءات الداخلية وتعزيز فاعلية الضوابط الرقابية على أنشطتها بالإضافة الى دعمها خطط التحول بدأ بتطوير الخطة الاستراتيجية للشركة وتصميم مؤشرات الأداء وتحديث الهيكل التنظيمي ليتلاءم مع متطلبات تنفيذ الاستراتيجية وعلى سبيل المثال اضافة إدارة الاستراتيجية لغراض الرقابة والمتابعة والقياس تهدف بدورها الى تحقيق النمو المستدام للشركة على المدى القصير والطويل.

# المراجعة السنوية

## رأي لجنة المراجعة و الدلتازم

اطلعت اللجنة على التقارير الدورية للمراجعة الداخلية و ادارة الدلتازم كما اجتمعت مع المراجعين الخارجيين و اطلعت على التقارير الصادرة من قبله لعام 2022م و تابعت اللجنة بشكل دوري جهود الادارة التنفيذية لضمان معالجة كافة الملاحظات التي تم اكتشافها ووضع الضوابط الكفيلة التي تحد من تأثيرها على نظام الرقابة الداخلية . استنادا الى ذلك فان اللجنة ترى بان أن نظام الرقابة الداخلية المعمول به حاليا تحسن بشكل ملحوظ و انه لا يزال هناك عدة فرص للتحسين في عدد من المجالات الأساسية التي لا غنى عنها لاستدامه وتعزيز كفاءه العناصر الرقابية الداخلية، إضافة إلى ذلك، تسعى الادارة باستمرار إلى تعزيز نظام الرقابة الداخلية لدى جميع الأقسام بالتعاون مع الجهات الرقابية الممثلة في إدارة المخاطر وادارة الدلتازم للحد من التجاوزات وتعزيز ثقافة المسؤولية المشتركة لتحقيق رؤيه و أهداف الشركة. وتجدر الاشارة الى ان نظام الرقابة الداخلية لا يقدم تأكيدات مطلقة بل يقدم تأكيدات معقولة عن مدى سلامة و فعالية نظام الرقابة الداخلية.

## تأكيدات أعضاء مجلس البداره

يؤكد مجلس إدارة الشركة وحسب معرفته لكافه النواحي المادية ما يلي :-  
تم إعداد سجلات الحسابات بالشكل الصحيح  
إن نظام الرقابة الداخلية أعد على أساس سليمة وتم تنفيذه بفعالية  
أنه لا يوجد أي شك في شأن قدرة الشركة على مواصلة انشطتها التمويلية

## حكومة الشركات

بصفة عامة تعمل شركة اليسر للتجارة والتمويل وفقاً لمتطلبات حوكمة الشركات الصادرة عن مؤسسة النقد العربي السعودي باللائحة التنفيذية لنظام مراقبة الشركات ، وقد طبقت إدارة الشركة سياسة حوكمة الشركات ويتتم تطويرها بما يتماشى مع التعليمات الصادرة من المؤسسة.



مجلس الإدارة  
و اللجان التابعة

# أعضاء مجلس الإدارة واللجان التابعة

- تاريخ بداية دورة المجلس  تاریخ العضوية 
- تاريخ نهاية دورة المجلس 

## المهندس / عبدالمحسن بن عبداللطيف العيسى

 2024/09/08 |  2021/09/09 |  غير تنفيذي

المنصب

رئيس مجلس الإدارة

يحمل المهندس / عبدالمحسن العيسى شهادة بكالوريوس  
هندسة مدنية من جامعة ولاية كاليفورنيا (الولايات المتحدة)

## العضويات في الشركات الأخرى

### المناصب السابقة

- عضو مجلس الإدارة في برنامج كفالة تمويل المنشآت الصغيرة والمتوسطة
- عضو مجلس الإدارة في الشركة المتحدة للإلكترونيات (إكسترا)
- عضو مجلس الإدارة في بنك البلد
- عضو مجلس الإدارة الشركة العربية لصناعة الورق
- عضو مجلس الإدارة في المؤسسة العامة للتأمينات الإجتماعية

### المناصب الحالية

- مجلس الإدارة في شركة اليسير للتجارة والتمويل
- رئيس مجلس الإدارة في شركة مجموعة عبد اللطيف العيسى القابضة
- رئيس مجلس الإدارة في شركة الأفضل للتجارة
- رئيس مجلس المديرين في الشركة الوطنية العمومية للسيارات
- رئيس مجلس الإدارة في شركة المباني الخفيفة "سيبوركس"
- عضو مجلس الإدارة في شركة شركة ثانية للمياه
- رئيس مجلس الأمناء المؤسسة الشيخ عبد اللطيف العيسى الخيرية
- رئيس مجلس النظار في أوقاف الشيخ عبد اللطيف العيسى الخيرية

## الدستاذ / خلدون بن عبدالله الفاخري

 2024/09/08 |  2021/09/09 |  مستقل

المنصب

نائب رئيس مجلس الإدارة  
عضو اللجنة التنفيذية  
رئيس لجنة المخاطر والائتمان

يحمل الدستاذ / خلدون الفاخري شهادة الماجستير في المحاسبة  
من جامعة ولاية كلورادو (الولايات المتحدة)

## العضويات في الشركات الأخرى

### المناصب السابقة

- عضو لجنة المخاطر لشركة نشب العربية للتأمين التعاوني
- عضو لجنة المخاطر والالتزام والحكومة للمؤسسة العامة للتقاعد
- عضو مجلس الإدارة لشركة الأفضل للتجارة
- رئيس لجنة المخاطر والائتمان لشركة الأفضل للتجارة
- مدير عام إدارة المخاطر للبنك الأول
- مدير عام المخاطر بالنيابة لمصرف الراجحي
- رئيس الائتمان لشركات المصرف الراجحي
- مسؤول الائتمان المجموعة سامبا المالية

### المناصب الحالية

- مستشار مجلس الإدارة لشركة الأفضل للتجارة
- رئيس اللجنة التنفيذية لشركة الأفضل للتجارة
- عضو لجنة المخاطر والحكومة لشركة السعودية للصناعات الدوائية والمستلزمات
- عضو في لجنة المخاطر في بنك التصدير والاستيراد
- ال سعودي من 1 أبريل 2022

# أعضاء مجلس الإدارة واللجان التابعة

تاريخ بداية دورة المجلس  صفة العضوية

تاريخ نهاية دورة المجلس 

الأستاذ / هاني سليمان الشدوخي

 2024/09/08 |  2021/09/09 |  غير تنفيذي

المنصب

عضو مجلس الإدارة

يحمل الأستاذ / هاني الشدوخي شهادة البكالوريوس في الإدارة المالية وإدارة العمليات من جامعة الملك فهد للبترول والمعادن

## العضويات في الشركات الأخرى

### المناصب السابقة

عضو لجنة المراجعة للبنك الأهلي السعودي  
الرئيس التنفيذي لشركة مراجعة للتمويل  
نائب المدير العام ومدير المخاطر والثبات لشركة النايفات للتمويل  
المدير العام لمؤسسة أبو هاني للتجارة  
الرئيس الأول للمخاطر لبنك البلاد

### المناصب الحالية

عضو مجلس الإدارة لشركة الأفضل  
الرئيس التنفيذي لمكتب ميداء لاستشارات  
المالية

الأستاذ / موسى عبدالمحسن آل موسى

 2024/09/08 |  2021/09/09 |  مستقل

المنصب

رئيس اللجنة التنفيذية  
عضو مجلس الإدارة

يحمل على بكالوريوس في الاقتصاد من جامعة ولانية أيرلندا في الولايات المتحدة الأمريكية -  
وعدد من السوابقات العليا في مجال المصرفية والثبات من سبي بول  
وأتم برنامج إدارة المطالبات في "جامعة كولومبيا" - ببوروس - الولايات المتحدة الأمريكية  
وحاصل أيضاً على رخصة المطران التجاري من بريطانيا والولايات المتحدة الأمريكية  
السيد موسى آل موسى تخرّج تخرّج من كلية إدارة الأعمال بجامعة أوريغون  
في التفاصيل المالية والتجارة عمل سابقاً مستشاراً في شركة أوريغون  
عضو في IBM العالمية "مملوكة لمجموعة برمجيات برمجيات"  
محاسن المستشارين، كلية التعلم، في جامعة الضرير محمد بن فهد  
المشكلة بأداء من صاحب السمو الملكي، والد، العهد الأمير عبد الله بن عبد العزيز آل سعود  
المدير العام لمجموعة التفاصيل المصرفية والاستثمارية  
ومسؤول أول للثبات في "مجموعة ساما المالية" المنطقة الشرقية  
مساعد طيار في الخطوط السعودية

## العضويات في الشركات الأخرى

### المناصب السابقة

عضو مجلس مستقل ورئيس لجنة المراجعة للشركة السعودية  
لأنابيب الصلب ( شركة مدرجة )  
عضو مجلس مستقل ورئيس لجنة المراجعة لشركة الأحساء للتنمية  
عضو مجلس مستقل ورئيس لجنة المراجعة لشركة السعودية للورق  
عضو مجلس مستقل وعضو في لجنة الترشيحات لشركة

### المناصب الحالية

رئيس لجنة المراجعة لشركة الريعة والنثار ( شركة مساهمة مُقفلة )

# أعضاء مجلس الإدارة واللجان التابعة

● تاريخ بداية دورة المجلس  صفة العضوية  
● تاريخ نهاية دورة المجلس 

الأستاذ / عبدالله بن عبدالمحسن العيسى

2024/09/08 | 2021/09/09 | غير تنفيذي

المنصب

عضو مجلس الإدارة  
عضو لجنة الترشيحات  
والمكافآت

يحمل شهادة البكالوريوس في الإدارة المالية

## العضويات في الشركات الأخرى

### المناصب السابقة

عضو مجلس الإدارة في ألفا المالية  
رئيس مجلس الإدارة في شركة عقارات الخليج  
العضو في مجلس الإدارة في الشركة الوطنية  
العومومية للسيارات  
نائب رئيس مجلس الإدارة في شركة نماءلكيمياويات  
الرئيس التنفيذي في مجموعة عبد اللطيف العيسى القابضة  
عضو مجلس الإدارة في مجموعة عبد اللطيف العيسى القابضة  
العضو المنتدب في شركة عقار وعمدار الدولية  
نائب الرئيس في شركة مياس للاستثمار  
رئيس لجنة المراجعة الداخلية في شركة نماءلكيمياويات

### المناصب الحالية

العضو المنتدب في مجموعة عبد اللطيف العيسى القابضة  
عضو مجلس الإدارة في شركة الأفضل للتجارة  
عضو مجلس الإدارة في مجلس الإدارة في الشركة الوطنية  
العومومية للسيارات  
رئيس لجنة الإنضباط والمخاطر في شركة ألفا المالية  
عضو لجنة التقنية في شركة ألفا المالية  
عضو لجنة الاستثمار في شركة مبارات التنمية  
رئيس مجلس الإدارة في شركة عقارات الخليج  
عضو مجلس المديرين في شركة المشروبات والتغذية المحدودة (تانيا)  
عضو مجلس الإدارة في شركة أمانة التطوير العقاري والسيادي

الأستاذ / عبدالله بن عبدالمحسن العيسى

2024/09/08 | 2021/09/09 | غير تنفيذي

المنصب

عضو مجلس الإدارة  
عضو لجنة الترشيحات  
والمكافآت

يحمل شهادة البكالوريوس في الإدارة المالية

## العضويات في الشركات الأخرى

### المناصب السابقة

عضو مجلس الإدارة في ألفا المالية  
رئيس مجلس الإدارة في شركة عقارات الخليج  
العضو في مجلس الإدارة في الشركة الوطنية  
العومومية للسيارات  
نائب رئيس مجلس الإدارة في شركة نماءلكيمياويات  
الرئيس التنفيذي في مجموعة عبد اللطيف العيسى القابضة  
عضو مجلس الإدارة في مجموعة عبد اللطيف العيسى القابضة  
العضو المنتدب في شركة عقار وعمدار الدولية  
نائب الرئيس في شركة مياس للاستثمار  
رئيس لجنة المراجعة الداخلية في شركة نماءلكيمياويات

### المناصب الحالية

العضو المنتدب في مجموعة عبد اللطيف العيسى القابضة  
عضو مجلس الإدارة في شركة الأفضل للتجارة  
عضو مجلس الإدارة في مجلس الإدارة في الشركة الوطنية  
العومومية للسيارات  
رئيس لجنة الإنضباط والمخاطر في شركة ألفا المالية  
عضو لجنة التقنية في شركة ألفا المالية  
عضو لجنة الاستثمار في شركة مبارات التنمية  
رئيس مجلس الإدارة في شركة عقارات الخليج  
عضو مجلس المديرين في شركة المشروبات والتغذية المحدودة (تانيا)  
عضو مجلس الإدارة في شركة أمانة التطوير العقاري والسيادي

# أعضاء مجلس الإدارة واللجان التابعة

تاريخ بداية دورة المجلس صفة العضوية

تاريخ نهاية دورة المجلس

الأستاذ / عبدالرحمن بن عبدالمحسن بالغفني



عضو مجلس الإدارة  
رئيس لجنة المراجعة واللتزام

شهادة الماجستير في الرياضيات التطبيقية من جامعة ديبور  
الولايات المتحدة الأمريكية

## العضويات في الشركات الأخرى

### المناصب السابقة

عضو مجلس الإدارة في شركة اكسييلريشن المحدودة  
مستشار اقتصاد وأحياء لوزارة الاقتصاد والتخطيط  
عبر برنامج الأمم المتحدة  
عضو لجنة المخاطر الشركة وله للتأمين  
 محلل إثبات أول صندوق التنمية الصناعية السعودية  
رئيس مجلس إدارة شركة أيان للإستثمار  
عالم بيانات أول لمركز الدراسات الاستراتيجية عبر شركة جال  
عضو مجلس ادارة وله للتأمين  
رئيس لجنة المراجعة الشركة وله للتأمين

### المناصب الحالية

عضو مجلس الإدارة في شركة اكسييلريشن المحدودة  
عضو مجلس ادارة شركة نتساير المحدودة  
عضو لجنة المراجعة في شركة وفرة للصناعة والتنمية  
شريك أداري لشركة التحليلات المتقدمة

الدكتور / مازن بن ابراهيم حسونة



عضو مجلس الإدارة (العضو المنتدب)  
عضو اللجنة التنفيذية

يحمل الدكتور / مازن حسونة شهادة الدكتوراه في التخطيط  
من جامعة تورonto (كندا)

## العضويات في الشركات الأخرى

### المناصب السابقة

عضو مجلس الإدارة في شركة اكسييلريشن المحدودة  
مستشار اقتصاد وأحياء لوزارة الاقتصاد والتخطيط  
عبر برنامج الأمم المتحدة  
عضو لجنة المخاطر الشركة وله للتأمين  
 محلل إثبات أول صندوق التنمية الصناعية السعودية  
رئيس مجلس إدارة شركة أيان للإستثمار  
عالم بيانات أول لمركز الدراسات الاستراتيجية عبر شركة جال  
عضو مجلس ادارة وله للتأمين  
رئيس لجنة المراجعة الشركة وله للتأمين

### المناصب الحالية

عضو مجلس ادارة مجموعة عبد اللطيف العيسى القابضة  
عضو لجنة الترشيحات والمكافآت المجموأة  
رئيس لجنة الترشيحات والمكافآت المجموأة  
عبد اللطيف العيسى القابضة  
رئيس مجلس ادارة شركة شعاع كابيتال السعودية  
عضو اللجنة التنفيذية لشركة الأفضل للتجارة  
عضو مجلس ادارة شركة سترنغير  
عضو لجنة المراجعة لشركة البتر الأحمر الدولية  
العضو المنتدب لمجموعة عبد اللطيف العيسى القابضة  
رئيس لجنة المراجعة الشركة الوطنية العامة للسيارات  
رئيس لجنة الترشيحات والمكافآت لشركة الليس للإيجار والتمويل  
الرئيس التنفيذي والعضو المنتدب لشركة زانا للإستثمار  
عضو مجلس ادارة شركة شعاع كابيتال السعودية

# أعضاء مجلس الإدارة واللجان التابعة

صفة العضوية  تاريخ بداية دورة المجلس  تاريخ نهاية دورة المجلس 

الأستاذ / سلطان بن عبدالله السلطان

المنصب     
عضو لجنة إدارة المخاطر  
والإئتمان

البكالوريوس في الإدارة المالية من جامعة الملك فهد للبترول والمعادن  
المملكة العربية السعودية

## العضويات في الشركات الأخرى

### المناصب السابقة

مدير إدارة الشئام والمخاطر في شركة دوبيتشة الخليج للتمويل العقاري  
مدير إدارة الإلتزام (المكلف) في شركة دوبيتشة الخليج للتمويل العقاري  
رئيس فريق ائتمان في مصرف الراجحي  
رئيس قطاع المشتقات الصغيرة والمتوسطة في الشركة  
السعوية للمعلومات الائتمانية (سمة)  
رئيس فريق ائتمان في صندوق التنمية الصناعية السعودية

### المناصب الحالية

مدير مخاطر العمليات

الدكتور / فهد بن موسى الزهراني

المنصب     
رئيس لجنة الترشيحات والمكافآت  
من 16/06/2022

يحمل شهادة الماجستير في الهندسة الكهربائية من جامعة كولورادو  
فورت كولن - الولايات المتحدة الأمريكية  
حمل شهادة الدكتوراه في الهندسة الكهربائية من جامعة كولورادو  
فورت كولن - الولايات المتحدة الأمريكية

## العضويات في الشركات الأخرى

### المناصب السابقة

نائب أول رئيس تنفيذي في شركة موبابلي  
مستشار موارد بشرية في بنك البلاد  
عضو لجنة الترشيحات في شركة بن لدن القابضة  
نائب رئيس للخدمات المستشارة  
عضو لجنة الترشيحات في شركة أكوا باور في شركة حديد الراجحي  
عضو لجنة الترشيحات في شركة جل عمر  
عضو لجنة الترشيحات والمكافآت في شركة السبيسي - ماسك  
عضو لجنة الترشيحات والمكافآت في شركة البليد المالية  
عضو لجنة الترشيحات والمكافآت في هيئة المقامين  
في شركة وادي الرياض للتقنية - جامعة الملك سعود

### المناصب الحالية

عضو لجنة الترشيحات والمكافآت في  
شركة السبيسي (اسك)  
عضو لجنة الترشيحات والمكافآت في  
شركة البليد المالية  
عضو لجنة الترشيحات والمكافآت في شركة  
وادي الأراضي للتقنية، جامعة الملك سعود.  
عضو لجنة الترشيحات والمكافآت في شركة سحاب  
الهلال للنحير.  
عضو لجنة الترشيحات والمكافآت في أوقاف سليمان الراجحي  
عضو لجنة الترشيحات والمكافآت في هيئة المقامين  
عضو لجنة الترشيحات والمكافآت في شركة الرافض للتعمير

# أعضاء مجلس الإدارة واللجان التابعة

تاريخ بداية دورة المجلس  صفة العضوية

تاريخ نهاية دورة المجلس 

الأستاذ / سلطان بن محمد بن حميد

 2024/09/08 |  2021/09/09 |  مستقل

المنصب

عضو لجنة إدارة المخاطر  
والإئتمان

يحمل شهادة الماجستير في أمن الشبكات والمعلومات والحاسب الثاني  
من جامعة دي بول الولايات المتحدة

## العضويات في الشركات الأخرى

### المناصب السابقة

رئيس قسم حوكمة أمن المعلومات (المكلف)  
في البنك المركزي السعودي  
أخصائي أمن المعلومات في البنك المركزي السعودي  
أخصائي أجهزة وإدارة نظم في البنك المركزي السعودي  
مسؤول أمن الشبكات في شركة الرؤية السعودية الأولى

### المناصب الحالية

مدير البنية المؤسسية وحوكمة الأمن السيبراني  
في هيئة المحتوى المحلي والمشتريات الحكومية

الأستاذ / صالح بن عبدالله العلي

 2024/09/08 |  2021/09/09 |  غير تنفيذي

المنصب

عضو لجنة إدارة المخاطر  
والإئتمان

يحمل شهادة الماجستير في القانون الدولي والسوق المالي  
من جامعة ايست لندن

## العضويات في الشركات الأخرى

### المناصب السابقة

مسؤول قانوني في مجموعة الفيصلية القابضة  
مساعد قانوني في مجموعة الفيصلية القابضة  
باحث قانوني في مجموعة عبد اللطيف العيسى القابضة

### المناصب الحالية

رئيس التنفيذي للعمليات في مجموعة عبد اللطيف العيسى القابضة  
مدير عام الشؤون القانونية في مجموعة عبد اللطيف العيسى القابضة  
عضو اللجنة التنفيذية في شركة النفضل لتاجير السيارات  
مساعد قانوني في مجموعة الفيصلية القابضة  
باحث قانوني في مجموعة عبد اللطيف العيسى القابضة  
عضو في لجنة الإشراف على تحصيل محفظة الدينوية  
في مجموعة عبد اللطيف العيسى القابضة

# أعضاء مجلس الإدارة واللجان التابعة

صفة العضوية  تاريخ بداية دورة المجلس

 تاريخ نهاية دورة المجلس

الدكتور / محمد بن عبد الرحمن الجبرين

2024/09/08 | 2021/09/09 |  غير تنفيذي

المنصب

عضو لجنة المراجعة

يحمل شهادة الدكتوراه في الاستثمار والتمويل من جامعة ليهاي  
الولايات المتحدة

## العضويات في الشركات الأخرى

### المناصب السابقة

الرئيس المالي التنفيذي في شركة رنا للإستثمار  
عميد كلية إدارة اللعمال في جامعة الأمير سلطان  
نائب الرئيس للشؤون المالية في شركة السيف  
محاضر ورئيس قسم في جامعة الملك سعود  
عضو لجنة المراجعة في الشركة الوطنية  
العوممية للسيارات

### المناصب الحالية

الوكيل المساعد للشؤون الأكاديمية في جامعة الأمير سلطان  
الرئيس التنفيذي في شركة سبوب العربية  
عضو لجنة الإقتصادية في وزارة الشؤون الإسلامية والوقفات  
عضو لجنة الإستثمار في القرفة التجارية  
عضو لجنة المراجعة في شركة الإنماء كابيتال  
عضو لجنة المراجعة في شركة وفاء للتأمين ..  
عضو لجنة مراجعة لثلاثة صناديق في بيت التمويل الكويتي .  
رئيس لجنة المراجعة في شركة الأفضل للتجارة  
رئيس لجنة المراجعة في الشركة الوطنية  
العوممية للسيارات

الأستاذ / إبراهيم بن محمد العامر

2024/09/08 | 2021/09/09 |  مستقل

المنصب

عضو لجنة الترشيحات والمكافآت

يحمل شهادة الماجستير في إدارة التعلم  
من جامعة هل المملكة المتحدة

## العضويات في الشركات الأخرى

### المناصب السابقة

وكيل الوزارة للخدمات المشتركة في وزارة التجارة والإستثمار  
عضو مجلس إدارة نادك  
نائب الرئيس للموارد البشرية في مجموعة الدكتور  
سليمان الحبيب الطبية  
مدير عام الموارد البشرية في شركة قنوات الإتصال .  
عضو لجنة الترشيحات في نادك  
عضو لجنة المراجعة في شركة معادن  
عضو مجلس الإدارة في شركة معادن  
وعد الشimal للفوسفات  
نائب الرئيس الأعلى للموارد البشرية في شركة معادن

### المناصب الحالية

المؤسس والرئيس التنفيذي لمكتب إبراهيم العامر للاستشارات الإدارية  
عضو لجنة المراجعة في نادك  
عضو لجنة الترشيحات في نادك  
مدير عام الموارد البشرية في شركة قنوات الإتصال  
(مستشار لدى الرئيس التنفيذي لشركة أستاند تابعة لوزارة الصناعة)

# أعضاء مجلس الإدارة واللجان التابعة

تاريخ بداية دورة المجلس ☀️ صفة العضوية

تاريخ نهاية دورة المجلس ☑️

الأستاذ / سعد بن محمد السياري

2024/09/08 | 2021/09/09 | مستقل

## المنصب

عضو لجنة الترشيحات والمكافآت  
رئيس لجنة الترشيحات والمكافآت  
حتى 30/06/2022

يحمل شهادة الماجستير في إدارة النعمال  
من جامعة نورثهامبتون (المملكة المتحدة)

## العضويات في الشركات الأخرى

### المناصب السابقة

مدير عام إدارة الكفاءات المكلفت  
في شركة موبابي للاتصالات  
مدير عام الموارد البشرية في وزارة التجارة والاستثمار  
مدير عام الخدمات المتنورة في شركة ماسك للإستثمار  
رئيس لجنة الترشيحات والمكافآت في  
شركة تكين للموارد البشرية

### المناصب الحالية

الرئيس التنفيذي للعمليات في شركة ماسك للإستثمار  
عضو لجنة الترشيحات والمكافآت في شركة أوقاف الإستثمار  
عضو لجنة الترشيحات والمكافآت في  
الشركة السعودية للطاقة النووية

الأستاذ / طارق بن زياد العيسى

2024/09/08 | 2021/09/09 | غير تنفيذي

## المنصب

عضو لجنة إدارة المخاطر  
والإئتمان

يحمل شهادة الماجستير في الهندسة وإدارة النظم  
من جامعة الفيصل المملكة العربية السعودية

## العضويات في الشركات الأخرى

### المناصب السابقة

المدير التنفيذي - شركة مباريات التنمية للإستثمار

### المناصب الحالية

مدير الإستثمارات والشراكات التجارية شركة الدرعية  
عضو مجلس الإدارة في مجموعة عبد اللطيف العيسى القابضة  
عضو لجنة الإستثمار واللجنة الإستراتيجية  
في مجموعة عبد اللطيف العيسى القابضة

# أعضاء مجلس الإدارة واللجان التابعة

صفة العضوية  تاريخ بداية دورة المجلس

 تاريخ نهاية دورة المجلس

الأستاذ / صالح بن عبدالله اليحيى

 2024/09/08 |  2021/09/09 |  مستقل

المنصب

عضو لجنة المراجعة

يحمل شهادة البكالوريوس في المحاسبة والزمالة  
المهنية في المحاسبة والمراجعة من جامعة الملك سعود  
المملكة العربية السعودية

## العضويات في الشركات الأخرى

### المناصب السابقة

المدير الرئيسي في شركة ارنست ويونج  
شريك شركة ارنست ويونج

### المناصب الحالية

المدير الرئيسي في شركة ارنست ويونج  
شريك في شركة ارنست ويونج  
عضو لجنة المراجعة في شركة التدليس المقاربة  
عضو لجنة المراجعة في شركة تداول العقارية  
عضو لجنة المراجعة في شركة صلة الرياضية  
عضو لجنة المراجعة في شركة النفضل لتأجير السيارات  
عضو لجنة المراجعة في الشركة العربية للتأجير  
عضو لجنة المراجعة في شركة تأمين التنمية للستار  
رئيس لجنة المراجعة في شركة تداول السعودية  
رئيس لجنة المراجعة في مركز مقاصة الأوراق المالية  
رئيس لجنة المراجعة في شركة باحة  
عضو لجنة المراجعة في الشركة السعودية للذكاء الاصطناعي  
شريك في شركة اللحيد واليحيى محاسبون قانونيون

الأستاذ / وديع بن صالح أحمد صالح

 2024/09/08 |  2021/09/09 |  مستقل

المنصب

عضو مجلس الإدارة

يحمل المهندس/ عبدالمحسن العيسى شهادة بكالوريوس  
هندسة مدنية من جامعة ولاية كاليفورنيا (الولايات المتحدة)

## العضويات في الشركات الأخرى

### المناصب السابقة

مدير عام في شركة الشرق الأوسط لـ  
لصناعات الدوائية  
الشرق الأوسط للصناعات الدوائية

### المناصب الحالية

مدير عام في شركة الشرق الأوسط لـ  
لصناعات الدوائية  
مدير عام في شركة التوافذ المتعددة المحدودة  
عضو مجلس الإدارة في شركة ماركوم  
عضو لجنة المراجعة في الشركة  
الوطنية العمومية للسيارات  
عضو لجنة المراجعة في شركة  
النفضل لتأجير السيارات

# أعضاء مجلس الإدارة واللجان التابعة

تاريخ بداية دورة المجلس  صفة العضوية

تاريخ نهاية دورة المجلس 

الأستاذ / عمر بن عبدالعزيز الكرود



2024/09/08



2021/09/09



مستقل

المنصب

عضو لجنة المراجعة

يحمل شهادة البكالوريوس  
في المحاسبة من جامعة الملك فيصل  
المملكة العربية السعودية

## العضويات في الشركات الأخرى

### المناصب السابقة

محاسب المحاسبة المالية وإعداد  
النماذج في سايلك  
مدقق حسابات في شركة بر ايس ووترهاوس كوبر  
أمين لجنة المراجعة الداخلية والمخاطر في  
هيئة تطوير المنطقة الشرقية

### المناصب الحالية

مدير المراجعة الداخلية وإدارة المخاطر في هيئة  
تطوير المنطقة الشرقية  
مدير عام الرقابة والامتثال في هيئة تطوير المنطقة الشرقية

## أعضاء مجلس الإدارة واللجان التابعة

## المهام و المسؤوليات الرئيسية

- وضع الدسٌّراسيات الشاملة للشركة وخطط العمل الرئيسية وسياسة إدارة المخاطر ومراجعتها وتوجيهها.
- تحديد الهيكل الرأسمالي الأمثل للشركة واستراتيجياتها.
- الإشراف على النفقات الرأسمالية الرئيسية للشركة.
- وضع نظام حوكمة خاص بالشركة والإشراف العام عليه ومراقبة مدى فعاليته وتعديلها عند الحاجة.
- وضع أنظمة وضوابط الرقابة الداخلية والإشراف عليها.
- وضع أهداف الأداء ومراقبة التنفيذ والأداء الشامل في الشركة.
- المراجعة الدورية للهيكل التنظيمي والوظيفية في الشركة واعتمادها.

أعضاء مجلس الإدارة	المنصب	الاجتماع (1) 02-28	الاجتماع (2) 05-22	الاجتماع (3) 07-28	الاجتماع (4) 09-20	الاجتماع (5) 11-9	الاجتماع (6) 12-13
عبدالمحسن بن عبداللطيف العيسى	رئيس المجلس	✓	✓	✓	✓	✓	✓
خلدون بن عبدالله الفالخري	نائب الرئيس	✓	✓	✓	✓	✓	✓
د. مازن ابراهيم حسونة	العضو المنتدب	✓	✓	✓	✓	✓	✓
موسى بن عبدالمحسن آل موسى	عضو	✓	✓	✓	✓	✓	✓
هاني بن سليمان الشذوخي	عضو	✓	✓	✗	✓	✓	✓
عبدالله بن عبدالمحسن العيسى	عضو	✓	✓	✓	✓	✓	✓
عبدالرحمن بن عبدالمحسن بالغافري	عضو	✓	✓	✓	✗	✓	✓

# أعضاء مجلس الإدارة واللجان التابعة

## اللجان التابعة لمجلس الإدارة ولجنة المراجعة واللتزام

أولاً : لجنة المراجعة والإلتزام

المهام و المسؤوليات الرئيسية

الإشراف فيما يتعلق بسلامة القوائم المالية.

التأكد من مدى فعالية نظام الرقابة الداخلية في ضوء المخاطر التي تواجهها الشركة.

التأكد من كفاءة واستقلالية أداء المراجعين الخارجيين والداخليين.

تحسين وتطوير نظم الرقابة

حماية حقوق المساهمين من خلال المهام التالية:

دراسة القوائم المالية والسياسات المحاسبية المتبعة ونظام الرقابة الداخلية وإيادة الرأي والتوصية في شأنها.

الإشراف على إدارة المراجعة الداخلية ودراسة تقاريرها والتحقق من مدى فاعليتها واستقلاليتها.

الإشراف على إدارة الللتزام والتحقق من مدى التزام شركة اليسر للتجارة والتمويل بالتعليمات.

التوصية لمجلس الإدارة بتعيين مراجعي الحسابات الخارجيين ودراسة خططهم وإقالتهم وتحديد أتعابهم

### اجتماعات لجنة المراجعة والإلتزام في عام 2022 م

الجتماع (8) 10-26	الجتماع (7) 07-31	الجتماع (6) 06-20	الجتماع (5) 06-15	الجتماع (4) 04-22	الجتماع (3) 03-29	الجتماع (2) 03-6	الجتماع (1) 03-2	المنصب	أعضاء لجنة المراجعة و اللتزام
✓	✓	✓	✗	✓	✓	✓	✓	رئيس اللجنة	عبدالرحمن عبدالمحسن بالغيني
✓	✓	✓	✓	✓	✓	✓	✓	عضو	محمد عبدالرحمن الجبرين
✗	✗	✓	✓	✓	✓	✓	✓	عضو	وديع احمد صالح احمد
✓	✓	✓	✓	✓	✓	✓	✓	عضو	عمر عبدالعزيز الكرود
✓	✓	✓	✓	✓	✓	✓	✓	عضو	صالح عبدالله اليحيى

# أعضاء مجلس الإدارة واللجان التابعة

## ثانياً: لجنة الترشيحات والمكافآت

المهام و المسؤوليات الرئيسية

الתוسيبة لمجلس الإدارة بالترشيح لعضوية المجلس أو اللجان أو لشغل المراكز الشاغرة وفقاً للسياسات والمعايير المعتمدة.

المراجعة السنوية للاحتياجات المطلوبة من المهارات المناسبة لعضوية مجلس الإدارة. مراجعة هيكل مجلس الإدارة وتحديد جوانب الضعف والقوة ورفع التوصيات بذلك.

وضع سياسات واضحة لتعويضات ومكافآت أعضاء مجلس الإدارة وكبار التنفيذيين في الشركة ورفع اقتراح سنوي لمجلس الإدارة بالميزانية السنوية للمكافآت والحوافز الخاصة بكبار التنفيذيين.

## اجتماعات لجنة الترشيحات و المكافآت في عام 2022 م

أعضاء لجنة الترشيحات والمكافآت	المنصب	الإجتماع (1) 03-1	الإجتماع (2) 06-1	الإجتماع (3) 09-14	الإجتماع (4) 11-20
د. فهد بن موسى الزهراني	رئيس اللجنة	لم يكن عضو	لم يكن عضو	لم يكن عضو	✓
سعد بن محمد السياري	عضو/ رئيس سابقاً	✓	✓	✗	✓
ابراهيم بن محمد العامر	عضو	✓	✓	✓	✓
صالح بن عبدالله العلي	عضو	✓	✓	✓	✓
عبدالله بن عبدالمحسن العيسى	عضو	✓	✓	✓	✓

قدم الأستاذ/ سعد السياري اعتذاره لرئاسة اللجنة بتاريخ 30/06/2022 مع بقائه عضواً فيها. وتم تعيين رئيساً للجنة خلفاً عنه الدكتور/ فهد الزهراني وفق خطاب عدم الممانعة من البنك المركزي السعودي بتاريخ 24/08/2022.

# أعضاء مجلس الإدارة واللجان التابعة

## ثالثاً:- لجنة إدارة المخاطر والائتمان

المهام والمسؤوليات الرئيسية  
التأكد من وجود مراقبة فعالة من الشركة لضمان الممارسة الحكيمة لنشاطات الائتمان وتجنب المخاطر  
المفرطة المتخذة من قبل الشركة.  
مراجعة واعتماد السياسات والإجراءات المتعلقة بمنح الائتمان للأفراد والمؤسسات الصغيرة والمتوسطة

### اجتماعات لجنة إدارة المخاطر والائتمان في عام 2022 م

أعضاء لجنة إدارة المخاطر والائتمان	المنصب	(1) 01-25	(2) 03-30	(3) 05-30	(4) 09-14	(5) 11-30
خلدون عبدالله الفاخري	رئيس اللجنة	✓	✓	✓	✓	✓
هاني سليمان الشدوخي	عضو	✓	✓	✓	✗	✗
سلطان عبدالله السلطان	عضو	✓	✓	✓	✓	✓
طارق بن زياد العيسى	عضو	✓	✓	✓	✓	✓
سلطان بن محمد بن حميد	عضو	✓	✓	✓	✓	✓

## أعضاء مجلس الإدارة واللجان التابعة

رابعاً- اللجنة التنفيذية

المهام و المسؤوليات الرئيسية  
يجب أن تضمن اللجنة التنفيذية أن الأنشطة تتماشى مع الأهداف الاستراتيجية للشركة وأهداف الإدارة  
على النحو التالي :  
مساعدة مجلس إدارة شركة اليسير للقيام بمسؤوليات الرقابة.  
للمراجعة والتوصية على سبيل المثال لا الحصر:

مشروع / خطة / اقتراح جديد، أو تغيير كبير  
التحليل المالي الفصلي / السنوي  
الميزانية المقترحة  
النفقات الرئيسية  
تغيير مفاجئ في سياسات الشركة، الهيكل التنظيمي، إلخ

### اجتماعات اللجنة التنفيذية في عام 2022 م

أعضاء اللجنة التنفيذية	المنصب	الجتماع (1) 01-31	الاجتماع (2) 03-28	الاجتماع (3) 06-15	الاجتماع (4) 09-12	الاجتماع (5) 10-25	الاجتماع (6) 12-5
موسى بن عبدالمحسن آل موسى	رئيس اللجنة	✓	✓	✓	✓	✓	✓
د. مازن ابراهيم حسونة	العضو المنتدب	✓	✓	✓	✓	✓	✓
خلدون بن عبدالله الفاخرى	عضو	✓	✓	✓	✓	✓	✓
هانى بن سليمان الشدوخى	عضو	✓	✓	✓	✓	✓	✓

## الجمعية العامة العادية

عقدت الجمعية العامة العادية اجتماع رقم (8) الاجتماع الأول في يوم الاثنين 11/08/1443 الموافق 14/03/2022م بحضور الشيخ / عبدالمحسن العيسى.



شكراً وتقدير

## شكر و تقدير

في الختام يعبر مجلس الإدارة عن سروره واعتزازه بما قدمته الشركة من نتائج إيجابية خلال العام 2022 م والشكر موصول لأعضاء اللجان المنبثقة من مجلس الإدارة وأعضاء الهيئة الشرعية في الشركة على جهودهم المخلصة ومساهمتهم البناءة والمتعلقة بالأعمال والأنشطة التي تقدمها الشركة لعملائها. كما يتهز المجلس هذه الفرصة ليعبر عن شكره وتقديره للأخوة المساهمين وعملاء الشركة على دعمهم وثقتهم وتعاونهم الذي كان له الأثر الكبير في تحقيق مزيد من التقدُّم والإزدهار، كما ينقل شكره وتقديره لكلِّ العاملين في الشركة على جهودهم المخلصة وتفانيهم في تأدية واجبهم ومهام عملهم و لكلِّ من ساهم في تقدم الشركة.



القوائم المالية  
المدققة عن العام  
المالي المنتهي في  
2022/12/31

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A SAUDI CLOSED JOINT STOCK COMPANY)**

**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED DECEMBER 31, 2022 AND**  
**INDEPENDENT AUDITOR'S REPORT**

**AL YUSR LEASING AND FINANCING COMPANY**  
(A Saudi Closed Joint Stock Company)  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2022**

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Statement of financial position	3
Statement of profit or loss and other comprehensive income	4
Statement of changes in equity	5
Statement of cash flows	6
Notes to the financial statements	7-72

## *Independent auditor's report to the shareholders of Al Yusr Leasing and Financing Company, A Saudi Closed Joint Stock Company*

### *Report on the audit of the financial statements*

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#### *Our opinion*

In our opinion, the financial statements present fairly, in all material respects, the financial position of Al Yusr Leasing and Financing Company (the "Company") as at December 31, 2022, and its financial performance and its cash flows for the year then ended in accordance with the International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia, and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA").

#### **What we have audited**

The Company's financial statements comprise:

- the statement of financial position as at December 31, 2022;
- the statement of profit or loss and other comprehensive income for the year ended December 31, 2022;
- the statement of changes in equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

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#### *Basis for opinion*

We conducted our audit in accordance with the International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Independence**

We are independent of the Company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards), endorsed in the Kingdom of Saudi Arabia (the "Code"), that is relevant to our audit of the financial statements and we have fulfilled our other ethical responsibilities in accordance with the Code's requirements.

#### *Responsibilities of the Board of Directors and those charged with governance for the financial statements*

The Board of Directors is responsible for the preparation and fair presentation of the financial statements in accordance with the International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by SOCPA, and the applicable requirements of the Regulations for Companies and the Company's By-laws, and for such internal control as directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

## *Independent auditor's report to the shareholders of Al Yusr Leasing and Financing company, A Saudi Closed Joint Stock Company (continued)*

### ***Auditor's responsibilities for the audit of the financial statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia, will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**PricewaterhouseCoopers**



Ali H. Al Basri  
License Number 409



March 05, 2023

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**STATEMENT OF FINANCIAL POSITION**  
 (All amounts in Saudi Riyals unless otherwise stated)

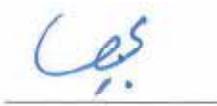
	Notes	As at December 31, 2022	As at December 31, 2021
<b>ASSETS</b>			
Cash at banks and short-term deposits	5	186,887,752	14,846,580
Prepayments, advances and other receivables	7	87,750,385	62,807,152
Repossessed assets held for sale	10	2,558,650	30,098,836
Due from related parties	8.1.1	516,559,447	556,138,324
Margin deposits – restricted	6	15,270,395	92,893,882
Investment in Islamic financings, net	9	1,702,552,058	1,710,571,093
Investment in equity instruments carried at fair value through other comprehensive income ("FVOCI")	11	892,875	892,875
Intangible assets	14	13,932,931	9,239,339
Right-of-use assets	13.1	20,533,101	25,086,813
Investment properties	12	8,550,087	8,851,500
Property and equipment	15	5,640,804	6,996,639
<b>Total assets</b>		<b>2,561,128,485</b>	<b>2,518,423,033</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>			
<b>Liabilities</b>			
Borrowings payable on demand	19	-	647,903,436
Trade payables		35,513,814	36,421,191
Accruals, provisions and other liabilities	16	49,128,504	80,360,368
Due to related parties	8.1.2	7,931,794	21,966,162
Zakat payable	17.3	26,957,665	44,872,051
Lease liabilities	13.2	22,289,358	26,101,890
Employees' post-employment benefits	18.1	12,133,000	16,489,000
Borrowings	19	1,568,539,988	838,980,883
<b>Total liabilities</b>		<b>1,722,494,123</b>	<b>1,713,094,981</b>
<b>Shareholders' equity</b>			
Share capital	20	500,000,000	500,000,000
Statutory reserve	21	122,906,896	121,363,922
Retained earnings		209,939,224	180,791,057
End of service benefits reserve		5,788,242	3,173,073
<b>Total shareholders' equity</b>		<b>838,634,362</b>	<b>805,328,052</b>
<b>Total liabilities and shareholders' equity</b>		<b>2,561,128,485</b>	<b>2,518,423,033</b>



Chief Financial Officer



Managing Director



Chairman

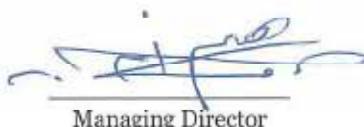
The accompanying notes from 1 to 34 are an integral part of these financial statements.

**AI YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
(All amounts in Saudi Riyals unless otherwise stated)

	Notes	<u>For the year ended December 31,</u>	
		<u>2022</u>	<u>2021</u>
<b>Revenue</b>			
Income from investment in Islamic financing, net	22	<b>252,839,160</b>	254,722,821
Other income	23	<b>25,151,264</b>	22,206,675
<b>Total revenue</b>		<b>277,990,424</b>	276,929,496
<b>Operating expenses</b>			
Salaries, wages and other employee related costs	24	(105,303,906)	(110,509,922)
Depreciation and amortization	25	(9,733,216)	(10,267,424)
Other operating expenses	26	(72,096,570)	(98,713,337)
(Charge for) / reversal of impairment on financial assets, net	9.7	(731,731)	117,528,257
<b>Total operating expenses</b>		<b>(187,865,423)</b>	(101,962,426)
<b>Operating profit</b>		<b>90,125,001</b>	174,967,070
Finance costs, net	28	(70,686,198)	(88,195,294)
<b>Profit before zakat</b>		<b>19,438,803</b>	86,771,776
Zakat expense	17.3	(4,009,059)	(16,370,198)
<b>Net profit for the year</b>		<b>15,429,744</b>	70,401,578
<b>Other comprehensive income / (loss)</b>			
<i>Items of other comprehensive income that will not be reclassified subsequently to profit or loss</i>			
Gain / (loss) on the re-measurements of employees' end of service termination benefits obligation	18.2	<b>2,615,169</b>	(2,109,305)
<b>Other comprehensive income / (loss) for the year</b>		<b>2,615,169</b>	(2,109,305)
<b>Total comprehensive income for the year</b>		<b>18,044,913</b>	68,292,273



Chief Financial Officer



Managing Director



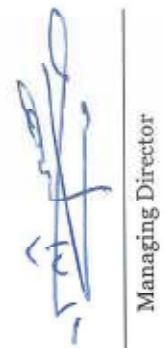
Chairman

The accompanying notes from 1 to 34 are an integral part of these financial statements.

AL YUSR LEASING AND FINANCING COMPANY  
 (A Saudi Closed Joint Stock Company)  
 STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY  
 (All amounts in Saudi Riyals unless otherwise stated)

Notes	Share capital	Statutory reserve	Retained earnings	End of service benefit reserve	Total shareholders' equity
	500,000,000	114,331,750	117,421,651	5,282,378	737,035,779
			70,401,578	-	70,401,578
			-	(2,109,305)	(2,109,305)
			70,401,578	(2,109,305)	68,292,273
		7,032,172	(7,032,172)	-	-
21	<b>500,000,000</b>	<b>121,363,922</b>	<b>180,791,057</b>	<b>3,173,073</b>	<b>805,328,052</b>
			15,429,744	-	15,429,744
			-	2,615,169	2,615,169
			15,429,744	2,615,169	18,044,913
			-	-	-
			1,542,974	(1,542,974)	-
21			-	-	-
29			-	15,261,397	15,261,397
			<b>500,000,000</b>	<b>122,906,896</b>	<b>209,939,224</b>
				5,788,242	838,634,362

  
 Chief Financial Officer

  
 Managing Director

  
 Chairman

The accompanying notes from 1 to 34 form an integral part of these financial statements.

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**STATEMENT OF CASH FLOWS**  
(All amounts in Saudi Riyals unless otherwise stated)

**For the year ended December 31,**

	Notes	<b>2022</b>	<b>2021</b>
<b>Cash flows from operating activities</b>			
Profit before zakat		<b>19,438,803</b>	86,771,776
Adjustments to reconcile profit before zakat to net cash flows provided by operating activities:			
Depreciation and amortisation	25	<b>9,733,216</b>	10,267,424
Charge for / (reversal of) ECL allowance on financial assets	9.7	<b>18,629,995</b>	(105,248,700)
Charge for / (reversal of) ECL allowance on other receivables	9.7	<b>1,501,951</b>	(4,578,936)
Finance income against fair value of margin deposits	23	<b>(2,029,606)</b>	(794,960)
Finance (income) / loss on receivable against portfolio sold to the Parent Company	29	<b>(9,459,833)</b>	2,931,291
(Gain)/ loss on profit free borrowings		<b>(4,840,912)</b>	2,418,628
Finance loss on transfer of receivable to related party	8.3	<b>9,084,164</b>	-
Provision on credit-impaired income		<b>-</b>	10,396,487
Fair value loss / (gain) on investment properties	12	<b>301,413</b>	(632,250)
Finance costs	28	<b>70,686,198</b>	88,195,294
Income from reversal of long outstanding unidentified deposits and unclaimed insurance recoveries	16	<b>(4,818,228)</b>	(2,876,521)
Gain on modification of investment in Islamic financing, net		<b>(994,359)</b>	(10,008,272)
Gain on derecognition of lease liabilities		<b>(143,866)</b>	(102,650)
Provision for employees' post-employment benefits	18.1	<b>2,270,000</b>	2,482,000
Changes in working capital:		<b>109,358,936</b>	79,220,611
<i>Change in operating assets and liabilities</i>			
Prepayments, advances and other receivables		<b>(26,445,184)</b>	(14,817,039)
Repossessed assets held for sale		<b>27,540,186</b>	10,951,890
Due from related parties		<b>55,215,943</b>	52,855,529
Margin deposit – restricted		<b>79,653,093</b>	30,163,372
Investment in Islamic financing, net		<b>(9,616,601)</b>	364,256,138
Trade payables		<b>(907,377)</b>	13,667,762
Accruals, provisions, and other liabilities		<b>(26,413,636)</b>	1,337,401
Due to related parties		<b>(14,034,368)</b>	(61,516,090)
<b>Cash generated from operating activities before zakat and employees' post-employment benefits paid</b>		<b>194,350,992</b>	476,119,574
Employees' post-employment benefits paid	18.1	<b>(4,473,831)</b>	(6,351,305)
Zakat paid	17	<b>(21,923,445)</b>	(9,180,703)
<b>Net cash generated from operating activities</b>		<b>167,953,716</b>	460,587,566
<b>Cash flows from investing activities</b>			
Purchase of property and equipment	15	<b>(1,647,121)</b>	(3,963,908)
Purchase of intangible assets	14	<b>(7,273,402)</b>	(8,550,651)
<b>Net cash used in investing activities</b>		<b>(8,920,523)</b>	(12,514,559)
<b>Cash flows from financing activities</b>			
Proceeds from borrowings		<b>1,025,475,176</b>	585,315,377
Repayment of borrowings		<b>(909,517,914)</b>	(1,074,534,483)
Repayment of lease liabilities		<b>(3,266,624)</b>	(2,794,000)
Finance cost paid	13.2	<b>(60,081,169)</b>	(111,770,613)
<b>Net cash generated from / (used in) financing activities</b>		<b>52,609,469</b>	(603,783,719)
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>211,642,662</b>	(155,710,712)
Cash and cash equivalents at beginning of the year		<b>(34,704,686)</b>	121,006,026
<b>Cash and cash equivalents at end of the year</b>	5	<b>176,937,976</b>	(34,704,686)
<b>Non-cash transactions</b>			
Reversal of net present value discounting on receivable against portfolio sold to the Parent Company	29	<b>(15,261,397)</b>	-
Right-of-use assets		<b>-</b>	24,199,800
Lease liabilities		<b>-</b>	24,199,800

The accompanying notes on page 1 to 34 form an integral part of these financial statements.

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**Notes to the financial statements for the year ended December 31, 2022**  
 (All amounts in Saudi Riyals unless otherwise stated)

**1 Legal status and operations**

Al-Yusr Leasing and Financing Company (the “Company”) is a Saudi closed joint stock Company registered in Riyadh in the Kingdom of Saudi Arabia under commercial registration (“CR”) number 1010192058 issued on 20 Shawal 1424H corresponding to December 14, 2003.

The main activities of the Company are to engage in Islamic finance lease, financing of small and medium-sized enterprises, financing of productive assets and consumer finance under the Saudi Central Bank (“SAMA”) license No. (10/AO/201403) issued on 27 Rabi' al-Thani 1435H corresponding to February 28, 2014.

The Company’s Head Office is located at the following address:

Salah Uddin Ayubi Street, Al Malaz  
 P.O. Box 25773  
 Riyadh 11476  
 Kingdom of Saudi Arabia

The Company has the following active branches and the results thereof are included in the accompanying financial statements:

<b>Branch name</b>	<b>CR number</b>	<b>Date of issuance or cancellation of CR</b>	<b>Status of Branch as at December 31,</b>	
			<b>2022</b>	<b>2021</b>
Riyadh-Damman Road	1010404025	9 Rabi' al-Thani 1435H	Closed	Active
Riyadh-Exit 5	1010404022	9 Rabi' al-Thani 1435H	Active	Active
Riyadh-Exit 10	1010404068	9 Rabi' al-Thani 1435H	Active	Active
Hafr Al Baten	2511020230	12 Thul-Qi'dah 1434H	Active	Active
Hail	3350037814	25 Safar 1434H	Active	Active
Sekaka/Aljouf	3400017706	13 Rabi' al-Thani 1435H	Active	Active
Tabouk	3550033063	5 Rabi' al-Thani 1435H	Active	Active
Dammam	2050098038	11 Rabi' al-Thani 1435H	Active	Active
Al Ihsaa	2252034974	12 Jumada al-Ula 1428H	Active	Active
Jeddah – Rowdah	4030170831	22 Jumada al-Akhirah 1428H	Active	Active
Makkah	4031060371	01 Thul-Qi'dah 1431H	Active	Active
Madinah Monawarah-Aziziah	4650055494	02 Jumada al-Ula 1433H	Active	Active
Khamis Mshait	5855044025	24 Jumada al-Akhirah 1433H	Active	Active
Jazan	5900027559	17 Rabi' al-Thani 1435H	Active	Active
Riyadh	1010442499	14 Jumada al-Ula 1437H	Closed	Active
Buraidah	1131051618	13 Rabi' al-Thani 1435H	Active	Active

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**Notes to the financial statements for the year ended December 31, 2022**  
(All amounts in Saudi Riyals unless otherwise stated)

**2 Basis of preparation**

**2.1 Statement of compliance**

These financial statements of the Company have been prepared in accordance with the International Financial Reporting Standards (“IFRS”), as endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants (“SOCPA”) (collectively referred to as “IFRS as endorsed in KSA”).

**2.2 Basis of measurement**

These financial statements have been prepared on a historical cost basis, except for the following:

- Certain financial assets and liabilities, investment properties – measured at fair value;
- Assets held for sale – measured at the lower of carrying amount and fair value less costs to sell; and
- End of service benefits – measured using projected unit credit method under IAS-19.

**2.3 Functional and presentation currency**

These financial statements are presented in Saudi Riyals (“SR”) which is the Company's functional and presentation currency. All financial information presented in Saudi Riyals has been rounded to the nearest Saudi Riyal, unless otherwise mentioned.

**3 Critical accounting judgments, estimates and assumptions**

The preparation of the financial statements in conformity with IFRS as endorsed in the KSA and other standards and pronouncements issued by SOCPA, requires the use of certain critical accounting judgements, estimates and assumptions that affect the reported amounts of assets and liabilities. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. Such judgements, estimates, and assumptions are continually evaluated and are based on historical experience and other factors, including obtaining professional advices and expectations of future events that are believed to be reasonable under the circumstances.

The significant accounting estimates impacted by these forecasts and associated uncertainties are predominantly related to the following judgments, estimates and assumptions.

**3.1 Derecognition of financial assets**

For transactions that qualify for derecognition of financial assets, management assesses the contractual terms of the agreement to determine whether the transaction meets derecognition criteria under IFRS 9. The Company derecognise the financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset. The management exert judgment in assessing the above derecognition criteria.

**3.2 Determination of discount rate for present value calculations**

Discount rate represents the current market assessment of the risks specific to the Company, taking into consideration the tenure of the agreement and the individual risks of the underlying assets. The discount rate calculation is based on the specific circumstances of the Company. The discount rate is an estimate of the weighted average cost of capital of the Company based on market rates adjusted to reflect management's estimate of the specific risks relating to its operations.

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**Notes to the financial statements for the year ended December 31, 2022**  
(All amounts in Saudi Riyals unless otherwise stated)

**3 Critical accounting judgments, estimates and assumptions (continued)**

**3.3 Actuarial valuation of employee benefits liabilities**

The cost of the employees' post-employment benefits ("employee benefits") under defined benefits plan is determined annually based on actuarial valuation by independent actuaries using the projected unit credit method. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, employee turnover rates and mortality rates. Due to the complexity of the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All these assumptions are reviewed on an annual basis or more frequently, if required, as part of overall assessment of employees' end-of-service termination benefits obligations.

**3.4 Economic useful lives of property, equipment, and intangible assets**

The Company's management determines the estimated useful lives of its property, equipment and intangible assets which are depreciated/amortised on a straight-line basis over their economic useful lives. This estimate is determined after considering the expected usage of the asset or physical wear and tear. Management reviews the residual value and useful lives annually and future depreciation/amortisation charges would be adjusted where the management believes the economic useful lives differ from previous estimates.

**3.5 Right-of-use assets and lease liabilities**

Extension and termination options are included in a number of leases across the Company. These are used to maximise operational flexibility in terms of managing the assets used in the Company operations. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Company, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**Notes to the financial statements for the year ended December 31, 2022**  
(All amounts in Saudi Riyals unless otherwise stated)

**3 Critical accounting judgments, estimates and assumptions (continued)**

**3.6 Measurement of expected credit loss allowance**

The measurement of expected credit loss allowance for the financial assets measured at amortised cost is the area that requires the use of models and significant assumptions about future economic conditions and credit behavior (such as the likelihood of customer defaulting and resulting losses). Explanation of inputs, assumptions, and estimation techniques used in measuring expected credit loss ("ECL") is further detailed in the notes, which also sets out the key sensitivities of the ECL to changes in these elements.

**Three-stage approach**

The ECL model contains a three-stage approach that is based on the change in the credit quality of financial assets since initial recognition. The ECL model is forward-looking and requires the use of reasonable and supportable forecasts of future economic conditions in the determination of significant increases in credit risk and measurement of ECL.

*Stage 1:* 12-month ECL applies to all financial assets that have not experienced a significant increase in credit risk ("SICR") since origination and are not credit impaired. The ECL will be computed using a factor that represents the Probability of Default (PD) occurring over the next 12 months and Loss Given Default ("LGD") while the income on these financial assets is calculated on gross basis.

*Stage 2:* Stage 2 applies to all the financial assets wherein there has been a SICR since initial recognition, but the financial instruments are not considered credit impaired. An amount equal to the lifetime ECL will be recorded which is computed using lifetime PD, LGD and Exposure at Default ("EAD") while the income on these financial assets is calculated on gross basis. The provisions for ECL allowance are expected to be higher in this stage because of an increase in risk and the impact of a longer time horizon being considered compared to 12 months ECL in Stage 1.

*Stage 3:* Stage 3 applies to all those financial assets wherein there is objective evidence of impairment at the reporting date. These financial assets will be classified as credit-impaired and an amount equal to the lifetime ECL will be recorded for the financial assets. The income on these financial assets is henceforth calculated on net basis (i.e., net of ECL).

A number of significant judgments are also required in applying accounting requirements for measuring the ECL, such as:

- Determining the criteria for a significant increase in credit risk.
- Choosing appropriate models and assumptions for measurement of ECL.
- Establishing the number and relative weighting of forward-looking scenarios for each type of industrial sector and associated ECL.
- Establishing a group of similar financial assets for the purpose of measuring ECL.

**Significant increase in credit risk**

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Company compares the risk of a default occurring on the financial instrument at the reporting date with the risk of a default occurring on the financial instrument at the date of initial recognition. In making this assessment, the Company considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which the Company's debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks, and other similar organisations, as well as consideration of various external sources of actual and forecast economic information that relates to the Company's core business operations.

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**Notes to the financial statements for the year ended December 31, 2022**  
(All amounts in Saudi Riyals unless otherwise stated)

**3 Critical accounting judgments, estimates and assumptions** (continued)

**3.6 Measurement of expected credit loss allowance** (continued)

Macroeconomic variables

The output of the PD model is through the cycle PD. These PDs are converted into Point-in-time PD by applying forward looking scenarios. This is done through deriving a Composite Index (“CI”). Correlation Analysis is used to create CI for input into models.

Portfolio Segmentation

The portfolio has been sliced into retail and non-retail segment. The retail portfolio is segmented on the basis of product type, nationality, and employment type. The non-retail portfolio is segmented on the basis of customer type (i.e., SMEs) and type of facility (i.e., construction and non-construction). The segmentation has been done considering shared risk characteristics of exposures.

**3.7 Fair value measurement and valuation process**

Some of the Company's assets and liabilities are measured at fair value for the purpose of financial reporting. The Company's Chief Financial Officer is responsible to determine the appropriateness of the valuation techniques and inputs for the fair value measurements.

In estimating the fair value of an asset or a liability, the Company uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Company engages third party qualified valuers to perform the valuation. The management works closely with the qualified external valuers to establish the appropriate valuation techniques and inputs for the fair value model.

**3.8 Going concern**

Based on its analysis, the Company's management is satisfied that the Company has the resources to continue in business for the foreseeable future. Furthermore, the management of Company is not aware of any material uncertainty that may cast significant doubt about the Company's ability to continue as a going concern.

**4 Summary of significant accounting policies**

The significant accounting policies adopted in the preparation of these financial statements are set out below.

**4.1 Change in accounting policies**

The accounting policies used in the preparation of these financial statements are consistent with those used in the preparation of the annual financial statements for the year ended December 31, 2021 except for the new accounting policies introduced as part of adoption of the following amendments to IFRS explained below which became applicable for annual reporting periods commencing on or after January 1, 2022 replacing, amending or adding to the corresponding accounting policies set out in 2021 annual audited financial statements. The management has assessed that the below amendments have no significant impact on the Company's financial statements.

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**Notes to the financial statements for the year ended December 31, 2022**  
 (All amounts in Saudi Riyals unless otherwise stated)

**4 Summary of significant accounting policies (continued)**

**4.1 Change in accounting policies (continued)**

**New standards, interpretations and amendments adopted by the Company**

<b>Standard, interpretation, amendments</b>	<b>Description</b>	<b>Effective date</b>
Amendment to IFRS 16, 'Leases' – COVID-19 related rent concessions Extension of the practical expedient	<p>As a result of the coronavirus (COVID-19) pandemic, rent concessions have been granted to lessees. In May 2020, the IASB published an amendment to IFRS 16 that provided an optional practical expedient for lessees from assessing whether a rent concession related to COVID-19 is a lease modification. On 31 March 2021, the IASB published an additional amendment to extend the date of the practical expedient from 30 June 2021 to 30 June 2022. Lessees can select to account for such rent concessions in the same way as they would if they were not lease modifications. In many cases, this will result in accounting for the concession as variable lease payments in the period(s) in which the event or condition that triggers the reduced payment occurs.</p>	Annual periods beginning on or after 1 April 2021
A number of narrow-scope amendments to IFRS 3, IAS 16, IAS 37 and some annual improvements on IFRS 1, IFRS 9, IAS 41 and IFRS 16	<p>Amendments to IFRS 3, 'Business combinations' update a reference in IFRS 3 to the Conceptual Framework for Financial Reporting without changing the accounting requirements for business combinations.</p> <p>Amendments to IAS 16, 'Property, plant and equipment' prohibit a company from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, a company will recognise such sales proceeds and related cost in statement of income.</p> <p>Amendments to IAS 37, 'Provisions, contingent liabilities and contingent assets' specify which costs a company includes when assessing whether a contract will be loss-making.</p> <p>Annual improvements make minor amendments to IFRS 1, 'First-time Adoption of IFRS', IFRS 9, 'Financial instruments', IAS 41, 'Agriculture' and the Illustrative Examples accompanying IFRS 16, 'Leases'.</p>	Annual periods beginning on or after 1 January 2022.

**Accounting standards issued but not yet effective**

The accounting standards, amendments and revisions which have been published and are mandatory for compliance for the Company's accounting year beginning after January 01, 2022 are listed below. The Company has opted not to early adopt these pronouncements and they do not have a significant impact on the financial statements.

**AL YUSR LEASING AND FINANCING COMPANY**  
**(A Saudi Closed Joint Stock Company)**  
**Notes to the financial statements for the year ended December 31, 2022**  
 (All amounts in Saudi Riyals unless otherwise stated)

**4 Summary of significant accounting policies** (continued)

**4.1 Change in accounting policies** (continued)

**Accounting standards issued but not yet effective** (continued)

<b>Standard, interpretation, amendments</b>	<b>Description</b>	<b>Effective date</b>
IFRS 17, 'Insurance contracts', as amended in December 2021	This standard replaces IFRS 4, which currently permits a wide variety of practices in accounting for insurance contracts. IFRS 17 will fundamentally change the accounting by all entities that issue insurance contracts and investment contracts with discretionary participation features.	Annual periods beginning on or after 1 January 2023.
Amendments to IAS 1, Presentation of financial statements, on classification of liabilities	<p>These narrow-scope amendments to IAS 1, 'Presentation of financial statements', clarify that liabilities are classified as either current or noncurrent, depending on the rights that exist at the end of the reporting period.</p> <p>Classification is unaffected by the expectations of the entity or events after the reporting date (for example, the receipt of a waiver or a breach of covenant). The amendment also clarifies what IAS 1 means when it refers to the 'settlement' of a liability.</p> <p>Note that the IASB has issued a new exposure draft proposing change to this amendment.</p>	Deferred until accounting periods starting not earlier than 1 January 2024
Amendment to IAS 12- deferred tax related to assets and liabilities arising from a single transaction	These amendments require companies to recognise deferred tax on transactions that, on initial recognition give rise to equal amounts of taxable and deductible temporary differences.	Annual periods beginning on or after 1 January 2023.
Amendments to IFRS 10 and IAS 28	Sale or contribution of Assets between an Investor and its Associate or Joint Ventures	Available for optional adoption/effective date deferred indefinitely

**IBOR Transition (Interest Rate Benchmark Reforms):**

A fundamental review and reform of major interest rate benchmarks is being undertaken globally. The International Accounting Standards Board ("IASB") is engaged in a two-phase process of amending its guidance to assist in a smoother transition away from IBOR.

Phase (1) - The first phase of amendments to IFRS 9 Financial Instruments, IAS 39 Financial Instruments: Recognition and Measurement and IFRS 7 Financial Instruments: Disclosures focused on hedge accounting issues. The final amendments, issued in September 2019, amended specific hedge accounting requirements to provide relief from the potential effects of the uncertainty caused by IBOR reform. The amendments are effective from January 1, 2020 and are mandatory for all hedge relationships directly affected by IBOR reform.

Phase (2) - The second phase relates to the replacement of benchmark rates with alternative risk-free rates. Currently, there is uncertainty as to the timing and the methods of transition for phase 2. As a result of these uncertainties, IBOR continues to be used as a reference rate in financial markets and is used in the valuation of instruments with maturities that exceed the expected end date for IBOR.

The LIBOR administrator, Intercontinental Exchange (ICE) Benchmark Administration, is consulting on ceasing publication of all sterling LIBOR settings at the end of 2021, leaving just one year for firms to remove their remaining reliance on these benchmarks.

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**4 Summary of significant accounting policies** (continued)

**4.1 Change in accounting policies** (continued)

**IBOR Transition (Interest Rate Benchmark Reforms)** (continued):

On 5 March 2021, the Financial Conduct Authority (FCA), the UK regulator, announced that all LIBOR settings for all currencies will either cease or no longer be representative immediately after the following dates:

- December 31, 2021, for Sterling, Euro, Swiss Franc and Japanese Yen LIBOR settings in all tenors and US Dollar LIBOR 1-week and 2-month settings; and
- June 30, 2023, for US Dollar Overnight, 1-month, 3-month, 6-month and 12-month settings.

The Company does not carry any financial instruments using IBORs as a reference rates and do not expect any impact on the Company's financial statements from the IBOR reforms.

**4.2 Cash and cash equivalents**

Cash and cash equivalents include cash in hand, at banks and other short-term highly liquid investments, with original maturities of three months or less from the purchase date, if any, which are available to the Company without any restrictions. Restricted cash and cash equivalents are not available for immediate use by the Company at its disposal and henceforth, are excluded from cash and cash equivalents for the purposes of the statement of cash flows. Restricted cash and cash equivalents are related to cash margin deposits with banks (note 4.3).

**4.3 Margin deposits**

Margin deposits are held with banks against borrowing facilities obtained and the tenor of such deposits is as per the maturity of the facility ranging up.

**4.4 Leases**

**4.4.1 Lease arrangements where the Company is a lessor**

Leases for which the Company is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Amounts due from lessees under finance leases are recognised as receivables at an amount equal to the net investment in the lease. Finance lease income is allocated to accounting periods to reflect a constant periodic rate of return on the Company's net investment outstanding in respect of the leases.

**4.4.2 Lease arrangements where the Company is a lessee**

The Company leases certain buildings for its leasing and financing operations throughout the Kingdom of Saudi Arabia. Rental agreements are typically entered for fixed terms ranging from 1 upto 5 years but may have extension options.

Lease terms are negotiated on an individual lease agreement basis which contain a wide range of different terms and conditions. The lease agreements do not impose any financial covenants but the underlying leased assets cannot be pledged or used as collateral or security for the issuance of financing transactions.

At the lease commencement date, the Company recognises a right-of-use asset and a corresponding lease liability with respect to all lease agreements in which it is the lessee, except for short-term leases (leases with a lease term of 12 months or less) and leases of low-value assets, for which the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

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**4 Summary of significant accounting policies (continued)**

**4.4 Leases (continued)**

**4.4.2 Lease arrangements where the Company is a lessee (continued)**

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Company uses its incremental borrowing rate. In general, the Company uses its incremental borrowing rate as the discount rate which has been used to measure all the lease liabilities recognised.

Lease payments included in the measurement of the lease liability comprise:

- fixed lease payments (including in-substance fixed payments), less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented as a separate line in the statement of financial position, classified as current and non-current within the notes.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest rate method) and by reducing the carrying amount to reflect the lease payments made.

The Company remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).
- a lease contract is modified, and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of the lease term or the economic useful life of the underlying asset.

If a lessor transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the economic useful life of the underlying asset. The depreciation starts at the commencement date of the lease. The right-of-use assets are presented as a separate line in the statement of financial position.

Variable rents that do not depend on an index or rate are not included in the measurement the lease liability and the right-of-use asset, and the related payments are recognised as an expense in the period in which the event or condition that triggers those payments occurs.

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**4 Summary of significant accounting policies** (continued)

**4.4 Leases** (continued)

**4.4.2 Lease arrangements where the Company is a lessee** (continued)

*Extension and termination options*

Extension and termination options are included in a number of lease contracts for buildings in which the Company is lessee. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by the Company and not by the respective lessor.

**4.5 Revenue recognition**

**4.5.1 Income from Islamic financing**

Income from Islamic financing receivables is recognised in statement of profit or loss and other comprehensive income using effective profit rate ("EPR"), on the outstanding balance over the term of the contract.

The calculation of the EPR includes transaction costs, fees and commission income received that are an integral part of the EPR. Transaction costs include incremental costs that are directly attributable to the acquisition of the financial asset.

Income from Islamic financing is calculated by applying the EPR to the carrying amount of financial assets, except for:

- Purchased or originated credit-impaired ("POCI") financial assets, for which the original credit-adjusted EPR is applied to the amortised cost of the financial asset;
- Financial assets that are not 'POCI' but have subsequently become credit-impaired (or 'stage 3'), for which income is calculated by applying the EPR to their amortised cost (i.e. net of the expected credit loss provision) starting from the subsequent reporting period.

**4.5.2 Processing fee**

Processing fees and other operating income represent administration fees which include lease initiation and customer risk assessment. Processing fee income is recognised over the period of the lease using the effective profit rate method, which results in a constant periodic rate of return over the net investment outstanding over the term of the contract.

**4.5.3 Other operating income**

Other operating income is recorded as when incurred.

**4.6 Investment in Islamic financing**

The investment in Islamic financing includes receivables against the following categories of the financial assets:

**4.6.1 Ijara receivables**

Ijara finance is an agreement where the gross amounts due under originated Ijara include the total of future payments on Ijara finance, plus estimated residual amounts receivable (against an option to purchase the asset by the lessee from the Company at the end of the respective lease term through an independent sale contract).

The difference between the Ijara contracts receivable and the cost of the Ijara assets is recorded as unearned Ijara finance income and, for presentation purposes, is deducted from the gross amounts due under Ijara finance.

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**4 Summary of significant accounting policies** (continued)

**4.6 Investment in Islamic financing** (continued)

**4.6.2 Murabaha receivables**

Murabaha is an agreement whereby the Company sells to a customer an asset, which the Company has purchased or acquired based on a promise received from the customer to buy. The selling price comprises the cost plus an agreed profit margin. The gross amounts due under the Murabaha sale contract include the total of future installment receipts under the Murabaha agreement (i.e., Murabaha sale contract receivable). The difference between the Murabaha sale contract receivable and the cost of the sold asset is recorded as unearned Murabaha profit and for presentation purposes, is deducted from the gross amounts due under the Murabaha sale contract receivable.

**4.6.3 Tawarruq receivables**

Tawarruq is an agreement whereby the Company sells to a customer an asset, which the Company has purchased and after such sale, arranges to sell the underlying asset and disburses the sale proceeds to the customer. The selling price comprises the cost plus an agreed profit margin. Gross amounts due under the Tawarruq sale contract include the total sale payments on the Tawarruq agreement (Tawarruq sale contract receivable). The difference between the Tawarruq sale contract receivable and the cost of the sold asset is recorded as unearned Tawarruq profit and for presentation purposes, is deducted from the gross amounts due under the Tawarruq sale contract receivable.

**4.7 Financial instruments**

The Company initially recognise the financial assets and liabilities when it becomes a party to the contractual provisions of the financial instrument.

**4.7.1 Financial assets**

**4.7.1.1 Initial measurement**

At initial recognition, the Company recognises all the financial assets at their fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to the acquisition of financial asset. Transaction costs of financial assets carried at FVTPL are expensed in the profit or loss.

**4.7.1.2 Classification**

The Company classifies its financial assets in the following measurement categories:

- those to be measured at amortised cost; and
- those to be measured subsequently at fair value either fair value through other comprehensive income ("FVOCI"); or
- those to be measured subsequently at fair value either fair value through profit or loss ("FVTPL")

*Debt instruments*

Classification and subsequent measurement of debt instruments depend on:

- The Company's business model for managing the asset; and
- The contractual cash flow characteristics of the asset.

**Business model:** The business model reflects how the Company manages the assets in order to generate cash flows. That is, whether the Company's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of 'other' business model and measured at FVTPL.

**SPPP test:** Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Company assesses whether the financial instruments' contractual cash flows represent solely payment of principal and profit (the "SPPP" test).

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**4 Summary of significant accounting policies** (continued)

**4.7 Financial instruments** (continued)

**4.7.1 Financial assets** (continued)

**4.7.1.2 Classification** (continued)

In making this assessment, the Company considers whether the contractual cash flows are consistent with a basic lending arrangement i.e. profit (or special commission income) includes only consideration for the time value of resources, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at FVTPL.

Based on these factors, the Company classifies its debt instruments into either amortised cost or FVTPL model for subsequent measurement.

*Equity instruments*

Equity instruments are instruments that meet the definition of equity from the issuer's perspective; that is, instruments that do not contain a contractual obligation to pay and that evidence a residual interest in the issuer's net assets.

**4.7.1.3 Business model assessment**

The Company assesses the objective of a business model in which an asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management.

The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management's strategy focuses on earning contractual profit revenue, maintaining a particular profit rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Company's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated- e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume, and timing of sales in prior periods, the reasons for such sales and its expectations about future sales activity. However, information about sales activity is not considered in isolation, but as part of an overall assessment of how the Company's stated objective for managing the financial assets is achieved and how cash flows are realised.
- the business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realised in a way that is different from the Company's original expectations, the Company does not change the classification of the remaining financial assets held in that business model but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

Financial assets that are held for trading and whose performance is evaluated on a fair value basis are measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

**4.7.1.4 Assessments whether contractual cash flows are solely payments of principal and profit**

For the purposes of this assessment, 'principal' is the fair value of the financial asset on initial recognition. 'Profit' is the consideration for the time value of money, the credit and other basic lending risks associated with the principal amount outstanding during a particular period and other basic lending costs (e.g. liquidity risk and administrative costs), along with profit margin.

In assessing whether the contractual cash flows are solely payments of principal and profit, the Company considers the contractual terms of the instrument.

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**4 Summary of significant accounting policies (continued)**

**4.7 Financial instruments (continued)**

**4.7.1 Financial assets (continued)**

**4.7.1.4 Assessments whether contractual cash flows are solely payments of principal and profit (continued)**

This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Company considers:

- Contingent events that would change the amount and timing of cash flows;
- Leverage features;
- Prepayment and extension terms;
- Terms that limit the Company's claim to the cash flows from specified assets (e.g. non-recourse asset arrangements); and
- Features that modify consideration of the time value of money- e.g. periodical reset of profit rates.

**4.7.1.5 Subsequent measurement**

After initial recognition, the financial assets can be measured at amortised cost, fair value through other comprehensive income ("FVOCI") or fair value through profit or loss ("FVTPL").

*Subsequent measurement of debt instrument*

It depends on the Company's business model for managing the assets and the cash flow characteristics of the assets. The Company classifies its debt instruments into three measurement categories:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payment of principal and profit are measured at amortised cost. A gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of the hedging relationship is recognised in profit or loss when the asset is derecognised or impaired. Profit from these financial assets is calculated based on the effective yield method. Accordingly, net investment in leases and investment in Islamic financings has been classified as financial assets under amortised cost.
- Fair value through other comprehensive income ("FVOCI"): Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and profit, are measured at fair value through other comprehensive income ("FVOCI"). Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment gains or losses, profit on financial instruments (finance income) and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.
- Fair value through profit or loss ("FVTPL"): Financial assets that do not meet the criteria for amortised cost or FVOCI are measured at FVTPL. A gain or loss on a debt investment, that is subsequently measured at FVTPL and is not part of a hedging relationship, is recognised in profit or loss.

*Subsequent measurement of equity instruments*

The Company subsequently measures all equity investments at FVTPL, except where the Company has elected, at initial recognition, to irrevocably designate an equity investment at FVOCI. The Company's policy is to designate equity investments as FVOCI when those investments are held for purposes other than to trade.

When this election is opted for at the time of initial recognition, fair value gains or losses against such financial assets are recognised in other comprehensive income and are not subsequently reclassified to profit or loss, including on disposal. Impairment losses (and reversal of impairment losses) are not reported separately from other changes in fair value. Dividends, when representing a return on such investments, continue to be recognised in profit or loss when the Company's right to receive payments is established. Financial assets are not reclassified subsequent to their initial recognition, except in the year after the Company changes its business model for managing financial assets.

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**4 Summary of significant accounting policies** (continued)

**4.7 Financial instruments** (continued)

**4.7.1 Financial assets** (continued)

**4.7.1.6 Derecognition of financial assets**

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset in its entirety, the difference between:

- the carrying amount (measured at the date of derecognition); and
- the consideration received (including any new asset obtained less any new liability assumed) shall be recognised in profit or loss.

**4.7.1.7 Modification of financial assets**

When the contractual cash flows of a financial asset are renegotiated or otherwise modified and the renegotiation or modification does not result in the derecognition of that financial asset, the Company recalculates the gross carrying amount of the financial asset and recognises a modification gain or loss in profit or loss. The gross carrying amount of the financial asset is recalculated as the present value of the renegotiated or modified contractual cash flows that are discounted at the financial asset's original EPR (or credit adjusted effective EPR for purchased or originated credit-impaired financial assets) or, when applicable, the revised EPR. Any costs or fees incurred adjust the carrying amount of the modified financial asset are amortised over the remaining term of the modified financial asset.

**4.7.1.8 Reclassification**

Financial assets are reclassified when the Company changes its business model for managing financial assets. For example, when there is a change in management's intention to hold the asset over a short term or long term basis.

**4.7.1.9 Impairment of financial assets**

The Company assesses on a forward-looking basis, the expected credit losses associated with its financial assets. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For net investment in Islamic financing, the Company applies the three-stage model ('general model') for impairment based on changes in credit quality since initial recognition.

**Performing (Stage 1)** includes financial instruments that have not had a significant increase in credit risk since initial recognition or that have low credit risk at the reporting date. For these assets, 12-month expected credit losses ('ECL') are recognised and income is calculated on the gross carrying amount of the asset (that is, without deduction for credit allowance). 12-month ECL is the ECL that result from default events that are possible within 12 months after the reporting date. It is not the expected cash shortfalls over the 12-month period but the entire credit loss on an asset, weighted by the probability that the loss will occur in the next 12 months.

**Underperforming (Stage 2)** includes financial instruments that have had a significant increase in credit risk since initial recognition unless they have low credit risk at the reporting date, but that does not have objective evidence of impairment. For these assets, lifetime ECL is recognised, but income is still calculated on the gross carrying amount of the asset. Lifetime ECL is the ECL that result from all possible default events over the maximum contractual period during which the Company is exposed to credit risk. ECL is the weighted average credit losses, with the respective risks of a default occurring as the weights.

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**4 Summary of significant accounting policies** (continued)

**4.7 Financial instruments** (continued)

**4.7.1 Financial assets** (continued)

**4.7.1.9 Impairment of financial assets** (continued)

**Non-performing (Stage 3)** includes financial assets that have objective evidence of impairment at the reporting date. For these assets, lifetime ECL is recognised and income is calculated on the net carrying amount (that is, net of credit allowance) starting from the subsequent reporting period.

The Company, when determining whether the credit risk on a financial instrument has increased significantly, considers reasonable and supportable information available, to compare the risk of a default occurring at the reporting date with the risk of a default occurring at initial recognition of the financial instrument.

**Measurement of ECL**

ECL is a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive); and
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;

**Credit-impaired financial assets**

At each reporting date, the Company assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred

Evidence that a financial asset is credit-impaired includes the following observable data:

- the significant financial difficulty of the customer or issuer;
- a breach of contracts such as a default or past due event;
- the restructuring of financing or advance by the Company on terms that the Company would not consider otherwise;
- it is becoming probable that the customer will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for security because of financial difficulties.

Financing that has been renegotiated due to deterioration in the customer's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, financing that is overdue for 90 days or more is considered credit-impaired.

**4.7.1.10 Presentation of allowance for ECL in the statement of financial position**

Loss allowances for ECL, for financial assets measured at amortised cost, are presented in the statement of financial position as a deduction from the gross carrying amount of the financial assets.

Financial assets are written off only when:

- the debt is at least one year past due;
- the Company has attempted to recover and engaged in all relevant legal enforcement activities,
- it is concluded that there is no reasonable expectation of recovery, and
- the write-off is approved by the Board of Directors, or management to the extent delegated by the Board of Directors, at the recommendation of collections department based on conclusion above.

Where financial assets are written off, the Company continues to engage in enforcement activities to attempt to recover the amount due from customers. The recoveries made, after the respective financial assets has been write-off, are recognised as 'other income' in profit or loss in the period in which the said recoveries are made.

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**4 Summary of significant accounting policies (continued)**

**4.7 Financial instruments (continued)**

**4.7.1 Financial assets (continued)**

**4.7.1.11 Regular way contracts**

All regular way purchase and sales of financial assets are recognised and derecognised on the trade date i.e. the date on which the Company commits to purchase or sell the assets. Regular way purchase or sales of financial assets require delivery of those assets within the time frame generally established by regulation or convention in the market place.

**4.7.2 Financial liabilities**

**4.7.2.1 Classification of financial liabilities**

The Company designates a financial liability at fair value through profit or loss if doing so eliminates or significantly reduces measurement or recognition inconsistency or where a group of financial liabilities is managed and its performance is evaluated on a fair value basis.

These amounts represent liabilities for goods and services provided to the Company before the end of the year which are unpaid. The amounts are unsecured and are usually paid within 12 months of recognition. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

**4.7.2.2 Initial measurement**

At initial recognition, the Company recognises the financial liability at its fair value

**4.7.2.3 Subsequent measurement**

After initial recognition, financial liabilities are subsequently measured at amortised cost using the EPR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

**4.7.2.4 Derecognition of financial liabilities**

Financial liabilities are derecognised when the obligations specified in the contract is discharged, canceled or expires. A substantial change in the terms of a debt instrument is considered as an extinguishment of the original liability and the recognition of a new financial liability. If an exchange of debt instruments or modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment.

**4.7.2.5 Off-setting of financial assets and financial liabilities**

Financial assets and liabilities are offset so that the net amount reported in the statement of financial position where the Company currently has a legally enforceable right to offset the recognised amounts, and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

**4.7.3 Effective profit rate (“EPR”)**

The effective profit rate method is a method of calculating the amortised cost of financial asset and liability and of allocating income and expense over the relevant period. The effective profit rate is the rate that exactly discounts estimated future cash receipts (including all fees paid or received that form an integral part of the effective profit rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

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**4 Summary of significant accounting policies (continued)**

**4.8 Investment properties**

The investment properties are initially recognised at the fair value. Subsequent to the initial recognition, the Company continues to account for its investment properties at fair value. Any fair value gain or loss arising from a change in the fair value of investment property shall be recognised in profit or loss for the period in which it arises.

The fair value of investment properties (as measured in the financial statements) is based on a valuation by an independent valuer, as engaged by the Company, who holds a recognised and relevant professional qualification and has recent experience in the location and category of the investment property being valued.

Investment properties are derecognised either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. If an investment property becomes owner-occupied, it is reclassified as property and equipment. The gains or losses arising from the retirement or disposal of investment property are determined as the difference between the net disposal proceeds and the carrying amount of the asset and shall be recognised in profit or loss in the period of the retirement or disposal.

**4.9 Intangible assets**

Intangible assets having definite lives are stated at cost less accumulated amortisation and accumulated impairment losses if any. Amortisation is charged as disclosed in note 14 applying the straight-line method over the useful life of 4 years. Amortisation is charged from the month in which the asset is available for use, while no amortisation is charged for the month in which the asset is disposed-off.

The residual values and useful lives are reviewed and adjusted, if appropriate, at each statement of financial position date.

Subsequent costs are included in the asset's carrying amounts or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

Gains and losses on disposals, if any, are taken to profit or loss in the period in which they arise.

**4.10 Property and equipment**

Property and equipment are stated at historical cost less accumulated depreciation and impairment, if any. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The cost incurred to replace a component of an item of property and equipment is capitalised and the asset so replaced is retired from use. All other repairs and maintenance expenditures are charged to profit or loss account during the period in which they are incurred.

Depreciation is charged using the straight-line method over its estimated useful life as mentioned below, after taking into account residual value.

Furniture & fixtures	5 years
Office equipment	5 years
Leasehold improvements	3 to 5 years
Office equipment – IT	4 years
Vehicles	3 years

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**4 Summary of significant accounting policies** (continued)

**4.10 Property and equipment** (continued)

Depreciation on additions is charged from the month the assets are available for the intended use. No depreciation is charged in the month of disposal.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains/losses on disposal of fixed assets, if any, are taken to profit or loss account in the period in which they arise.

Assets having an indefinite useful life are stated at acquisition cost less accumulated impairment losses, if any.

The assets residual values, useful lives and methods are reviewed and adjusted, if appropriate, at each reporting date.

**4.11 Impairment of non-financial assets**

At each statement of financial position date, the carrying amounts of non-financial assets are reviewed regularly to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the assets is estimated to determine the extent of the impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the assets or cash-generating unit is reduced to its recoverable amount. The impairment loss is recognised as an expense in profit or loss immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset or cash-generating unit is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the assets or cash-generating unit in the prior year. The reversal of an impairment loss is recognised in profit or loss immediately.

**4.12 Trade payables**

Trade payable includes the amounts against liabilities for goods and services provided to the Company before the end of the financial year which are unpaid at the period end. The amounts are unsecured and non-profit-bearing against the purchase of assets and associated services received therefrom in the ordinary course of business. Trade payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

**4.13 Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation to its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

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**4 Summary of significant accounting policies** (continued)

**4.14 Zakat and value added tax**

Zakat is provided in accordance with the Zakat, Tax and Customs Authority ("ZATCA") in the Kingdom of Saudi Arabia and on an accruals basis. Zakat charge for the year is charged directly to profit or loss with a corresponding liability recognised in the financial position.

*Value added tax*

The Company is subject to VAT in accordance with the regulations in the Kingdom of Saudi Arabia. Output VAT related to revenue is payable to tax authorities on the earlier of (a) collection of receivables from customers or (b) delivery of assets / services to customers or (c) the invoice date. Input VAT is recoverable to the extent of taxable supplies and upon receipt of the VAT invoice. The tax authorities permit the settlement of VAT on a net basis. VAT receivable or VAT payable is recognised in the statement of financial position on a net basis and disclosed as an asset or a liability. Input VAT that is not recoverable is charged to profit or loss.

**4.15 Borrowings**

Borrowings are initially recognised at fair value, net of transaction costs incurred. borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss of the period of the financial facilities using the EPR. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the drawdown occurs.

To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates

Borrowings are removed from the statement of financial position when the obligation specified in the contract is discharged, canceled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as other income or finance costs.

Where the terms of a financial liability are renegotiated and the entity issues equity instruments to a creditor to extinguish all or part of the liability (debt for equity swap), a gain or loss is recognised in profit or loss, which is measured as the difference between the carrying amount of the financial liability and the fair value of the equity instruments issued.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

**4.16 Employees' end-of-service benefits**

This represents the end of service benefits plan. Employees' post-employment benefits, as required by Saudi Arabian Labor Law, are required to be provided based on the employees' length of service with the Company.

The Company's net obligations in respect of defined benefit plans (post-employment benefits obligations) are calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods. The liability recognised in the statement of financial position, in respect of the defined post-employment benefits obligation, is the present value of the employees' post-employment benefits obligation at the end of the reporting period. The discount rate used to determine present value is the market yield on government bonds at the reporting date that have maturity dates approximating the terms of the Company's obligations. The cost of providing benefits under the defined benefit plans is calculated annually by independent actuaries using the projected unit credit method.

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**4 Summary of significant accounting policies** (continued)

**4.16 Employees' end-of-service benefits** (continued)

The defined benefit liability comprises the present value of defined benefit obligation as adjusted for any past service cost not yet recognised and any unrecognised actuarial gains/losses. The finance cost is calculated by applying the discount rate to the net balance of the employees' post-employment benefits obligations. This cost is included in employee benefit expense in profit or loss. Changes in the present value of the employees' end-of-service termination benefits obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service costs. Re-measurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income within equity under end of service benefits reserve.

**4.17 Other operating expenses**

Other operating expenses includes all the expenses incurred during the period which are directly or indirectly associated with business and operational activities other than employees' related cost as well as periodic cost recognised either based on depreciation, amortisation or on the basis of EPR method.

**4.18 Proposed dividend and transfer between reserves**

Dividends and appropriations to reserves, except appropriations which are required by law, made subsequent to the statement of financial position date are considered as non-adjusting events and are recorded in the financial statements in accordance with the requirements of International Accounting Standard ("IAS") 10, 'Events after the Reporting Period' in the year in which they are approved / transfers are made.

**4.19 Government grants**

The Company recognises a government grant related to income, if there is a reasonable assurance that it will be received and the Company will comply with the conditions associated with the grant. The benefit of a government deposit at a below-market rate of interest is treated as a government grant related to income. The below-market rate deposit is recognised and measured in accordance with IFRS 9 Financial Instruments. The benefit of the below-market rate of interest is measured as the difference between the initial fair value of the deposit determined in accordance with IFRS 9 and the proceeds received. The benefit is accounted for in accordance with IAS 20. Government grant is recognised in profit or loss on a systematic basis over the periods in which the Company recognises as expenses the related costs for which the grants is intended to compensate.

**4.20 Fair value measurement**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The fair value of an asset/liability is measured using the assumptions that market participants would use when pricing those assets, with the assumption that market participants act in their economic best interest.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets for which fair value is disclosed in the annual financial statements are categorised within the fair value hierarchy. This is described, as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

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**4 Summary of significant accounting policies** (continued)

**4.20 Fair value measurement** (continued)

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

To measure the fair value of investment properties, the Company engages an independent valuer who holds a recognised and relevant professional qualification and has recent experience in the location and category of the asset being valued. Management reviews valuer's report and assesses appropriateness of assumptions and valuation techniques and the overall reasonableness of valuation. For the purpose of fair value disclosures, the Company has determined classes of assets based on the nature, characteristics and risks of the asset and the level of the fair value hierarchy, as explained above.

**4.21 Current vs. non-current classification**

The presentation of assets and liabilities in the statement of financial position is driven by liquidity. As per the management assessment, the Company does not supply goods or services within a clearly identifiable operating cycle and such presentation provides the information that is reliable and is more relevant in the circumstances of the Company. Therefore, all the assets and liabilities are presented broadly in order of liquidity.

However, the Company discloses the amounts that are expected to be recovered or settled within 12 months of the reporting period (current portion) and the amounts expected to be recovered or settled after more than 12 months (non-current portion) within the respective disclosures of respective financial statements line items.

An asset is current when it is:

1. Expected to be realised or intended to be sold or consumed in the normal operating cycle;
2. Held primarily for the purpose of trading;
3. Expected to be realised within twelve months after the reporting period; or
4. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

1. It is expected to be settled in the normal operating cycle;
2. It is held primarily for the purpose of trading;
3. It is due to be settled within twelve months after the reporting period; or
4. There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

**4.22 Repossessed assets held for sale**

The Company, in the ordinary course of business, acquires certain vehicles in settlement of due financing. Such vehicles are considered as assets held for sale and are initially stated at the lower of carrying amount of due financing and the current fair value of the related properties, less any costs to sell. No depreciation is charged on such vehicles.

Subsequent to initial recognition, any write down to fair value, less costs to sell, is charged to profit or loss. Any subsequent revaluation gains in the fair value less costs to sell of these assets to the extent this does not exceed the cumulative write down is recognised in profit or loss. Gains or losses on disposal are recognised in profit or loss.

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**4 Summary of significant accounting policies** (continued)

**4.22 Repossessed assets held for sale** (continued)

**Collateral valuation**

To mitigate its credit risks on financial assets, the Company seeks to use collateral, where possible. The collateral comes in various forms, such as real estate, vehicles. Collateral, unless repossessed, is not recorded on the Company's statement of financial position. However, the fair value of collateral affects the calculation of ECLs. It is generally assessed, at a minimum, at inception and re-assessed on a periodic basis.

To the extent possible, the Company uses active market data for valuing financial assets held as collateral. Non-financial collateral, such as real estate and vehicles are valued based on data provided by third parties such as professional valuators or based on housing price indices.

**Collateral repossessed**

The Company's policy is to determine whether a repossessed asset can be best used for its internal operations or should be sold.

Assets determined to be useful for the internal operations are transferred to their relevant asset category at the lower of their repossessed value or the carrying value of the original secured asset. Assets for which selling is determined to be a better option are transferred to assets held for sale at their fair value (if financial assets) and fair value less cost to sell for non-financial assets at the repossession date in line with the Company's policy.

**4.22 Net servicing asset or liability**

Servicing asset or liabilities are initially recognised as either a net servicing asset or a net servicing liability for that servicing contract at its fair value.

The fair value of net servicing asset/liability is determined based on the present value of estimated future cash flows related to contractually specify servicing fees less servicing costs. The primary determinants of the fair value of net servicing asset/liability are discount rates, estimates of servicing costs and the fixed servicing fees.

*Discount rates*

Discount rate represents the current market assessment of the risks specific to the Company, taking into consideration the expectation of an investor's return and the individual risks of the underlying assets.

*Servicing costs*

The management assesses the cost of servicing including salaries and other direct costs. The annual change in the servicing cost represents the increment to the servicing cost as a result of inflation. Also, the calculation of discount rate and servicing cost is sensitive to the expected default rate and prepayment risk, which are expected to be minimal.

Variations in one or a combination of these assumptions could materially affect the estimated values of net servicing assets. Evaluation of impairment is performed on periodic basis taking into consideration historical trends, past experience and forecasts of defaults and prepayments.

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**5 Cash and cash equivalents**

*Cash at banks and short-term deposit:*

	<b>2022</b>	<b>2021</b>
Cash at banks	<b>88,387,752</b>	14,846,580
Short term deposits	<b>98,500,000</b>	-
	<b>186,887,752</b>	14,846,580

During the year, the Company placed a short-term deposit of SR 98.5 million with National Bank of Kuwait having profit rate of 4.5% with 7 days maturity. The deposit has been matured and renewed subsequent to the year.

The Company does not earn profits on current accounts with banks in accordance with Sharia rules and principles.

*Cash and cash equivalents - For the purpose of statement of cash flows:*

	<b>2022</b>	<b>2021</b>
Cash at banks	<b>88,387,752</b>	14,846,580
Short term deposits	<b>98,500,000</b>	-
Less: bank overdrafts (note 19)	<b>(9,949,776)</b>	(49,551,266)
	<b>176,937,976</b>	(34,704,686)

**6 Margin deposits – restricted**

	<b>Notes</b>	<b>2022</b>	<b>2021</b>
Margin deposits with banks	6.1	<b>15,322,282</b>	94,975,375
Less: Effect of discounting	6.2	<b>(51,887)</b>	(2,081,493)
		<b>15,270,395</b>	92,893,882

**6.1** This amount represents the margin deposits placed by the Company according to certain securitisation and agency agreements entered into with banks as borrowings (note 19) amounting SR 7.2 million as at December 31, 2022 (2021: SR 84.8 million). These margin deposits also include cash margin amounted to SR 8 million as at December 31, 2022 (2021: SR 8 million) with a bank against a letter of guarantee provided to Zakat, Tax and Customs Authority against a disputed VAT assessment related to prior years.

**6.2** The movement in the effect of discounting in respect of present value margin deposits is as follow:

	<b>Note</b>	<b>2022</b>	<b>2021</b>
Opening balance		<b>2,081,493</b>	2,876,453
Income during the year	23	<b>(2,029,606)</b>	(794,960)
		<b>51,887</b>	2,081,493

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**7 Prepayments, advances and other receivables**

	<b>Note</b>	<b>2022</b>	<b>2021</b>
Other receivables from customers	7.1	<b>83,094,087</b>	78,515,888
Insurance receivables		<b>14,505,608</b>	8,924,185
Service assets		<b>3,497,826</b>	3,566,913
VAT receivable		<b>9,725,886</b>	6,936,878
Advance to suppliers – unsecured		<b>4,342,715</b>	5,587,383
Advances to employees		<b>644,051</b>	622,677
Prepaid rentals		<b>660,717</b>	562,033
Prepaid insurance		<b>8,061,325</b>	-
Other prepayments and receivables		<b>10,462,892</b>	3,833,966
		<b>134,995,107</b>	108,549,923
Less: ECL allowance on other receivables from customers	7.1	<b>(47,244,722)</b>	(45,742,771)
<b>Total</b>		<b>87,750,385</b>	62,807,152

**7.1** Other receivables from customers represent receivables against additional services provided by the Company to its customers such as payment of legal charges, traffic violations, extra mileage, insurance on expired financing etc. on their behalf. Based on the aging of the other receivables from customers and their respective ECL staging classification, the Company provides for ECL allowance on these balances. The movement in the provision for ECL allowance against other receivables from customers during the year is as follows:

	<b>Note</b>	<b>2022</b>	<b>2021</b>
As at January 1		<b>45,742,771</b>	50,321,707
Charge for / (reversal of) ECL allowance	9.7	<b>1,501,951</b>	(4,578,936)
As at December 31		<b>47,244,722</b>	45,742,771

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**8 Related parties balances and transactions****8.1 Related party balances**

In the ordinary course of the company's activities, the company enters into business transactions with related parties. The following balances are outstanding at the years ended December 31, 2022 and 2021 in relation to transactions with related parties:

	Notes	Nature of relationship	2022	2021
<b>8.1.1 Due from related parties</b>				
Abdullatif Alissa Group Holding Company	29	Parent Company	<b>423,341,228</b>	453,619,998
Abdullatif Alissa Automotive Company	8.3	Affiliate	-	99,671,727
Best Trading Company		Affiliate	<b>629,747</b>	629,747
National Automotive Trading Company		Affiliate	<b>264,651</b>	264,651
Alissa Universal Motor Company	8.3	Affiliate	<b>90,831,289</b>	181,198
General Automotive Company (GACO)		Affiliate	<b>1,492,532</b>	1,771,003
			<b>516,559,447</b>	556,138,324
<b>8.1.2 Due to related parties</b>				
Abdullatif Alissa Group Holding Company	29	Parent Company	<b>7,311,129</b>	21,645,497
Aqar and Memar Real Estate Company		Affiliate	<b>620,665</b>	320,665
			<b>7,931,794</b>	21,966,162
<b>8.1.3 Key management personnel (KMP)*</b>				
<i>(No. of KMP in 2022: 14 (2021: 12))</i>				
Prepayments and other receivables		Advance to key management personnel	-	142,777
Accruals, provisions and other liabilities		Accrued directors' meeting attendance fee	<b>439,856</b>	1,107,641

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**8 Related parties balances and transactions (continued)**

**8.2 Related party transactions made during the year**

<b>Name of related party</b>	<b>Nature of relationship</b>	<b>Nature of transaction</b>	<b>For the year ended December 31,</b>	
			<b>2022</b>	<b>2021</b>
Abdullatif Alissa Group Holding Company	Parent Company	Net collections against the portfolio sold to the Parent Company	<b>(46,352,780)</b>	(96,645,877)
		IT cost allocated by the Parent Company and expensed out during the year	<b>(1,350,000)</b>	(3,206,518)
		Expense incurred by the Company on behalf of the Parent Company	<b>1,475,381</b>	2,509,397
		Expenses incurred by the Parent Company on behalf of the Company	<b>(1,309,426)</b>	(4,202,697)
		Finance cost charged	<b>(1,000,000)</b>	-
		Modification gain (note 29.1)	<b>15,261,397</b>	-
		Finance income / (loss) during the year (note 29)	<b>9,459,833</b>	(2,931,256)
Abdullatif Alissa Automotive Company	Affiliate	Bank borrowings related to the affiliate assumed by the Company during the year	-	60,000,000
		Expenses incurred by the affiliate on behalf of the Company	-	(315,249)
		Transfer of related party receivable (note 8.3)	<b>(99,734,255)</b>	-
		Modification loss on transfer of related party balances (note 8.3)	<b>(9,084,164)</b>	-
Alissa Universal Motor Company	Affiliate	Expenses incurred by affiliate on behalf of the Company	<b>62,527</b>	82,629
		Transfer of related party receivable (note 8.3)	<b>99,734,255</b>	-

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**8 Related parties balances and transactions (continued)**

**8.2 Related party transactions made during the year (continued)**

<b>Name of related party</b>	<b>Nature of relationship</b>	<b>Nature of transaction</b>	<b>For the year ended December 31,</b>	
			<b>2022</b>	<b>2021</b>
General Automotive Company	Affiliate	Vehicles purchased from the affiliate for Islamic financing to the customers	<b>280,500</b>	476,000
		Sales of repossessed vehicles assets through the affiliate	-	6,748,406
		Expenses incurred by the Company on behalf of the affiliate	-	437,322
Key management personnel*	-	Salaries and other short-term employee benefits	<b>10,431,442</b>	7,160,134
		Post-employment benefits (end of service benefits charged to profit or loss)	<b>1,777,157</b>	543,965
Key management personnel*	-	Directors' meeting attendance fee	<b>2,262,571</b>	4,133,215

**8.3** During the year, the Company has entered into three parties agreement whereby the parties agreed to transfer the receivable amounting to SR 99.73 million from Abdullatif Alissa Automotive Company to Alissa Universal Motor Company with no profit payable semi-annually over 8 years with first installment due on July 31, 2023. The Company used the discount rate of 2.2% which is preferable profit rate to arrive at the present value of the transaction.

\* Key management personnel of the Company include all members of the board of directors, chief executive officer and senior management. Short-term employee benefits of the Company's key management personnel include salaries, allowances, cash and non-cash benefits, bonuses, and contributions to General Organization for Social Insurance.

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**9 Investment in Islamic financings, net**

	<b>Note</b>	<b>2022</b>	<b>2021</b>
Gross investment in Islamic financings		<b>2,449,124,038</b>	2,579,930,537
Unearned Islamic financing income		<b>(456,169,017)</b>	(404,971,974)
Unearned origination fee		-	(3,580,821)
	9.1	<b>1,992,955,021</b>	2,171,377,742
Less: Provision for ECL allowance		<b>(290,402,963)</b>	(460,806,649)
		<b>1,702,552,058</b>	1,710,571,093

**9.1 Product-wise classification of investment in Islamic financing**

	<b>2022</b>	<b>2021</b>
<b>Financial assets carried at amortised cost</b>		
Murabaha	<b>417,436,953</b>	692,671,497
Tawarruq	<b>1,053,585,084</b>	576,190,308
Ijara	<b>521,932,984</b>	902,515,937
	<b>1,992,955,021</b>	2,171,377,742

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**9 Investment in Islamic financings, net** (continued)

**9.2 Details of investment in Islamic financings, net:**

	<b>Murabaha</b>		<b>Tawarruq</b>		<b>Ijara</b>		<b>Total</b>	
	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
Gross investment in Islamic financing	<b>438,989,560</b>	779,284,007	<b>1,448,617,500</b>	791,235,895	<b>561,516,978</b>	1,009,410,635	<b>2,449,124,038</b>	2,579,930,537
Unearned Islamic financing income	<b>(21,552,607)</b>	(84,969,342)	<b>(395,032,416)</b>	(215,045,587)	<b>(39,583,994)</b>	(104,957,045)	<b>(456,169,017)</b>	(404,971,974)
	<b>417,436,953</b>	694,314,665	<b>1,053,585,084</b>	576,190,308	<b>521,932,984</b>	904,453,590	<b>1,992,955,021</b>	2,174,958,563
Unearned origination fees	-	(1,643,168)	-	-	-	(1,937,653)	-	(3,580,821)
Total	<b>417,436,953</b>	692,671,497	<b>1,053,585,084</b>	576,190,308	<b>521,932,984</b>	902,515,937	<b>1,992,955,021</b>	2,171,377,742
	Provision for ECL						<b>(290,402,963)</b>	(460,806,649)
	<b>Investment in Islamic financing, net</b>						<b>1,702,552,058</b>	1,710,571,093
	Current portion						<b>878,501,894</b>	1,002,870,067
	Non-current portion						<b>824,050,164</b>	707,701,026
							<b>1,702,552,058</b>	1,710,571,093

**9 Investment in Islamic financings, net** (continued)

**9.3 The maturity of the investment classified as an Ijara (lease receivable) is as follows:**

	<b>2022</b>	<b>2021</b>
Year 1	<b>436,847,285</b>	700,763,047
Year 2	<b>101,883,571</b>	181,227,211
Year 3	<b>17,125,089</b>	106,633,031
Year 4	<b>4,380,264</b>	16,171,701
Year 5 onwards	<b>1,280,769</b>	4,615,645
<b>Gross investment in Ijara</b>	<b>561,516,978</b>	1,009,410,635
Less: unearned income	<b>(39,583,994)</b>	(104,957,045)
Less: Unearned origination fees	<b>-</b>	(1,937,653)
<b>Net investment in Ijara</b>	<b>521,932,984</b>	902,515,937

**9.4 Portfolio provision analysis for gross investment in Islamic financing:**

<b>December 31, 2022</b>	<b>Investment in Islamic financing</b>	<b>Expected credit losses</b>	<b>Expected loss rates</b>
Not yet due	<b>736,581,166</b>	14,465,271	2%
1-90 days	<b>636,517,402</b>	58,128,958	9%
91-180 days	<b>31,544,691</b>	10,156,053	32%
181-365 days	<b>42,011,943</b>	18,314,311	44%
Above 365 days	<b>546,299,819</b>	189,338,370	35%
	<b>1,992,955,021</b>	290,402,963	15%

<b>December 31, 2021</b>	<b>Investment in Islamic financing</b>	<b>Expected credit losses</b>	<b>Expected loss rates</b>
Not yet due	789,128,703	29,409,078	4%
1-90 days	540,584,375	105,896,100	20%
91-180 days	42,870,838	13,331,053	31%
181-365 days	85,288,619	39,054,231	46%
Above 365 days	<b>713,505,207</b>	<b>273,116,187</b>	38%
	<b>2,171,377,742</b>	<b>460,806,649</b>	21%

**9.5 Stage wise analysis of Islamic financing receivables for each product is as follows:**

**9.5.1 Murabaha:**

<b>December 31, 2022</b>	<b>Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non- performing (Stage 3)</b>	<b>Total</b>
Investment in Islamic financing receivables	<b>94,674,754</b>	<b>21,248,538</b>	<b>301,513,661</b>	<b>417,436,953</b>
Less: Provision for ECL allowance	<b>10,773,719</b>	<b>8,919,025</b>	<b>101,638,835</b>	<b>121,331,579</b>
Investment in Islamic financing receivables, net	<b>83,901,035</b>	<b>12,329,513</b>	<b>199,874,826</b>	<b>296,105,374</b>

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**9 Investment in Islamic financings, net** (continued)

**9.5 Stage wise analysis of Islamic financing receivables for each product is as follows:**  
 (continued)

**9.5.1 Murabaha** (continued)

<b>December 31, 2021</b>	<b>Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non- performing (Stage 3)</b>	<b>Total</b>
Investment in Islamic financing receivables	122,520,727	154,941,348	415,209,422	692,671,497
Less: Provision for ECL allowance	<u>22,674,845</u>	<u>67,675,099</u>	<u>151,962,032</u>	<u>242,311,976</u>
Investment in Islamic financing receivables, net	<u>99,845,882</u>	<u>87,266,249</u>	<u>263,247,390</u>	<u>450,359,521</u>

**9.5.2 Tawarruq:**

<b>December 31, 2022</b>	<b>Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non- performing (Stage 3)</b>	<b>Total</b>
Investment in Islamic financing receivables	927,686,200	72,950,277	52,948,607	1,053,585,084
Less: Provision for ECL allowance	<u>23,938,768</u>	<u>20,900,421</u>	<u>24,695,043</u>	<u>69,534,232</u>
Investment in Islamic financing receivables, net	<u>903,747,432</u>	<u>52,049,856</u>	<u>28,253,564</u>	<u>984,050,852</u>

<b>December 31, 2021</b>	<b>Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non- performing (Stage 3)</b>	<b>Total</b>
Investment in Islamic financing receivables	514,625,697	33,709,488	27,855,123	576,190,308
Less: Provision for ECL allowance	<u>16,842,058</u>	<u>12,254,232</u>	<u>11,160,662</u>	<u>40,256,952</u>
Investment in Islamic financing receivables, net	<u>497,783,639</u>	<u>21,455,256</u>	<u>16,694,461</u>	<u>535,933,356</u>

**9.5.3 Ijara finance lease:**

<b>December 31, 2022</b>	<b>Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non- performing (Stage 3)</b>	<b>Total</b>
Investment in Islamic financing receivables	211,670,517	44,868,283	265,394,184	521,932,984
Less: Provision for ECL allowance	<u>5,039,774</u>	<u>3,022,522</u>	<u>91,474,856</u>	<u>99,537,152</u>
Investment in Islamic financing receivables, net	<u>206,630,743</u>	<u>41,845,761</u>	<u>173,919,328</u>	<u>422,395,832</u>

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**9 Investment in Islamic financings, net** (continued)

**9.5 Stage wise analysis of Islamic financing receivables for each product is as follows**  
(continued):

**9.5.3 Ijara finance lease** (continued):

<b>December 31, 2021</b>	<b>Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non- performing (Stage 3)</b>	<b>Total</b>
Investment in Islamic financing receivables	422,934,329	80,981,488	398,600,120	902,515,937
Less: Provision for ECL allowance	8,871,067	6,987,877	162,378,777	178,237,721
Investment in Islamic financing receivables	414,063,262	73,993,611	236,221,343	724,278,216

**9.6.1 The movement in Investment in Islamic financing receivables is as follows:**

	<b>Under- Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non-performing (Stage 3)</b>	<b>Total</b>
<b>As at January 1, 2022</b>	<b>1,060,080,754</b>	<b>269,632,324</b>	<b>841,664,664</b>	<b>2,171,377,742</b>
Transfers from performing	(103,988,113)	72,549,201	31,438,912	-
Transfers from under-performing	59,091,660	(88,406,466)	29,314,806	-
Transfer from non-performing	22,799,042	7,612,335	(30,411,377)	-
Financial assets settled	(319,754,893)	(140,487,614)	(62,072,454)	(522,314,961)
Financial assets originated	688,574,837	47,840,078	15,511,653	751,926,568
Changes in PDs/LGDs/EADs	(170,230,932)	(29,910,015)	(5,145,219)	(205,286,166)
Financial assets - written off	-	-	(202,748,162)	(202,748,162)
<b>As at December 31, 2022</b>	<b>1,236,572,355</b>	<b>138,829,843</b>	<b>617,552,823</b>	<b>1,992,955,021</b>

	<b>Under- Performing (Stage 1)</b>	<b>Under- Performing (Stage 2)</b>	<b>Non-performing (Stage 3)</b>	<b>Total</b>
<b>As at January 1, 2021</b>	<b>1,032,868,387</b>	<b>250,319,725</b>	<b>1,272,536,334</b>	<b>2,555,724,446</b>
Transfers from performing	(93,374,443)	64,978,341	28,396,102	-
Transfers from under-performing	74,037,239	(100,731,260)	26,694,021	-
Transfer from non-performing	68,081,931	76,223,145	(144,305,076)	-
Financial assets settled	(300,243,215)	(82,531,486)	(303,129,631)	(685,904,332)
Financial assets originated	512,837,666	99,599,762	16,088,175	628,525,603
Changes in PDs/LGDs/EADs	(234,126,811)	(38,225,903)	(54,615,261)	(326,967,975)
<b>As at December 31, 2021</b>	<b>1,060,080,754</b>	<b>269,632,324</b>	<b>841,664,664</b>	<b>2,171,377,742</b>

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**9.6.2 The movement in allowance for ECL for Islamic financing receivables is as follows:**

	<b>Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non-performing (Stage 3)</b>	<b>Total</b>
<b>As at January 1, 2022</b>	<b>47,728,499</b>	<b>86,592,920</b>	<b>326,485,230</b>	<b>460,806,649</b>
Transfer from performing	(5,058,007)	2,512,236	2,545,771	-
Transfer from under-performing	7,653,998	(11,884,875)	4,230,877	-
Transfer from non-performing	4,920,318	1,322,641	(6,242,959)	-
Financial assets - settled	(20,436,001)	(66,015,781)	(15,824,401)	(102,276,183)
Financial assets - written off	-	-	(202,748,162)	(202,748,162)
Financial assets originated	18,355,948	14,043,496	13,510,628	45,910,072
Changes in PDs/LGDs/EADs	(13,806,157)	5,947,043	52,681,047	44,821,933
ECL Overlays	-	-	50,074,681	50,074,681
ECL on income written-off	-	-	(6,186,027)	(6,186,027)
<b>As at December 31, 2022</b>	<b>39,358,598</b>	<b>32,517,680</b>	<b>218,526,685</b>	<b>290,402,963</b>

	<b>Performing (Stage 1)</b>	<b>Under- performing (Stage 2)</b>	<b>Non-performing (Stage 3)</b>	<b>Total</b>
<b>As at January 1, 2021</b>	<b>69,171,028</b>	<b>51,983,010</b>	<b>434,504,826</b>	<b>555,658,864</b>
Transfer from performing	(7,277,592)	5,019,180	2,258,412	-
Transfer from under-performing	14,454,001	(19,291,243)	4,837,242	-
Transfer from non-performing	20,775,417	16,416,427	(37,191,844)	-
Financial assets - settled	(2,1904,440)	(1,4671,216)	(99,275,312)	(135,850,968)
Financial assets originated	26,889,052	49,839,996	7,499,413	84,228,461
Changes in PDs/LGDs/EADs	(54,378,967)	(2,703,234)	(4,472,021)	(61,554,222)
ECL Overlays	-	-	11,931,011	11,931,011
ECL on income	-	-	6,393,503	6,393,503
<b>As at December 31, 2021</b>	<b>47,728,499</b>	<b>86,592,920</b>	<b>326,485,230</b>	<b>460,806,649</b>

**9.7 (Charge for) / reversal of ECL allowance on financial assets during the year, net**

	<b>Note</b>	<b>For the year ended December 31, 2022</b>	<b>For the year ended December 31, 2021</b>
Reversal of ECL allowance - investment in Islamic financing	9.7.2	<b>31,444,686</b>	117,179,711
Management overlay		<b>(50,074,681)</b>	(11,931,011)
(Charge for) / reversal of ECL allowance - other receivables from customers	7.1	<b>(1,501,951)</b>	4,578,936
Recoveries after write-off	9.7.1	<b>19,400,215</b>	7,700,621
Net reversal		<b>(731,731)</b>	117,528,257

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**9 Investment in Islamic financings, net** (continued)

**9.7 (Charge for) / reversal of ECL allowance on financial assets during the year, net**  
 (continued)

**9.7.1** This includes recoveries from written-off balances in the previous years. The effect of 'recoveries after write-off', on calculating the LGD and consequently on the loss factor, has been considered consistently in the expected credit loss model. Considering the recoveries from previously written off balances, write-off to the extent of 0.0029% from outstanding balance which was past due for more than 2 years of respective contracts was recorded during the year ended December 31, 2022.

**9.7.2** This included full provision on remaining exposure over and above the expected recovery through disposal of repossessed cars.

**9.8 Assignment of Islamic financing receivables**

The Company assigned Islamic financing receivables amounting to SR 1,529 million (December 31, 2021: SR 1,863 million) to local commercial banks for obtaining Islamic bank financing. The carrying amount of associated Islamic bank financing amounts to SR 1,180 million (December 31, 2021: SR 1,007 million). These Islamic financing receivables have not been derecognised from the statement of financial position as the Company retains substantially all the risks and rewards, primarily credit risk. The Company is liable to the repayments of its assigned receivables to local commercial banks in case of customers' default. The amount received on assignment of Islamic financing receivables has been recognised as Borrowing in the statement of financial position.

Pursuant to the terms of the transfer agreement, the Company is not allowed to repledge those receivable and the financial institution has recourse only to the receivables in the event the Company defaults its obligation. The carrying value of these receivables and its liability ("the related liability") approximate their fair value.

**9.9 Amounts written off still subject to enforcement activity**

As of December 31, 2022, the receivables amounting to SR 202.7 million (2021: SR Nil) written off still subject to enforcement activity. These written off were approved by the Board of Directors.

**9.10 Reconciliation of gross receivables:**

The movement in gross receivables for Islamic financing receivables is as follows:

	<b>2022</b>	<b>2021</b>
<b>Gross carrying amount as at January 1</b>	<b>2,579,930,537</b>	3,004,647,540
Financial assets originated during the year (all stage 1)	1,089,501,590	754,728,460
Financial assets collections	(1,014,441,427)	(1,179,445,463)
Written off during the period	(205,866,662)	-
<b>Gross carrying amount as at December 31</b>	<b>2,449,124,038</b>	2,579,930,537

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**9 Investment in Islamic financings, net** (continued)

**9.10 Reconciliation of gross receivables** (continued):

During the year ended December 31, 2022, gross receivables of SR 1.45 million were transferred from stage 1 to stage 2 (2021: SR 2.15 million) and SR 6.80 million were transferred from stage 2 to stage 3 (2021: SR 4.53 million). An amount of SR 9.90 was transferred from stage 2 to stage 1 (2021: SR 9.41 million) and an amount of SR 2.94 million was transferred from 3 to stage 1 (2021: SR 16.6 million).

**9.11 Changes in assumptions including incorporation of forward looking information**

The Company incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. The Company has used GDP and Crude Oil growth rates as key macroeconomic factors giving a weight of 42% to GDP growth rate and 58% to Crude Oil growth rate factors. The macroeconomic factors have been updated based on the latest available information (as issued by IMF Oct'22 forecasts), where the average GDP and Crude Oil growth rates for the next three years are expected to be 0.78% and -2.07% respectively). The Company has incorporated the forecasts from IMF which are representatives of the current and projected macro-economic outlook.

Further, the Company has also considered different scenarios with the different weightage for macroeconomic scenarios as adopted by SAMA for IFRS9 ECL computation, where scenario weightages of 40% to Baseline scenario, 30% to upturn scenario, and 30% to downturn scenario were considered

**Sensitivity analysis:**

The increase or decrease of 10% change in macroeconomic factors will result in SR 7.89 million decrease or SR 20.86 million increase in the ECL provision.

The increase or decrease of 10% change in loss rates (PDs and LGDs) assuming macroeconomic factors remain the same will result in SR 37.69 million increase or SR 36.08 million decrease in the ECL provision.

**9.12 Collateral**

The Company in the ordinary course of its business holds collateral in respect of the Islamic financing (being the title of assets leased out) to mitigate the credit risk associated with them. These collaterals are not readily convertible into cash and are intended to be repossessed and disposed of in case the customer defaults. As at December 31, 2022, the Company held vehicles as collateral amounting to SR 283.9 million (2021: SR 754 million) and real estate collateral of SR 283.8 million (2021: SR 229.5 million).

**9.13 Finance leases agreements**

The title of the assets sold under finance leases agreements is held in the name of the Company. Further, all investments in finance leases are secured through personal guarantees.

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**10 Repossessed assets held for sale**

	Notes	As at December 31, 2022	As at December 31, 2021
<b>Vehicles repossessed against investment in Islamic financing (Ijarah)</b>			
Gross investment in Islamic financing	10.1	<b>5,932,962</b>	43,983,776
Less: Provision for impairment on financial assets	10.2	<b>(2,204,139)</b>	(9,547,275)
Net carrying amount		<b>3,728,823</b>	34,436,501
Fair value of vehicles repossessed	10.3	<b>2,558,650</b>	27,106,227
Additional provision for impairment on financial assets	10.4		<b>1,170,173</b>
			7,330,274
<b>Vehicles repossessed against other receivables</b>			
Other receivables	10.5	-	892,679
Less: Fair value of vehicles repossessed	10.6	-	2,992,609
Other liabilities related to customers	10.7	-	(2,099,930)
Repossessed vehicles held for sale	10.3/10.6	<b>2,558,650</b>	30,098,836

**10.1** This represents gross investment in Islamic financing receivables pertaining to customers whose past due balances (principal plus profit) exceed 150 days without any payments. These gross amounts include the unpaid principal amount due under the contract plus unpaid income.

**10.2** These represent provisions for expected credit loss allowance determined and accounted in the financial statements till the date of repossession of the vehicles and classification as held-for-sale.

**10.3** These amounts represent the fair value of repossessed vehicles which are based on the independent valuations by an independent valuer, as engaged by the Company, who hold a recognised and relevant professional qualification and have recent experience in the category of the vehicles being valued. These fair values are determined at the date of initial recognition as vehicles which are subsequently classified as held-for-sale will be recovered principally through a sale transaction rather than through continuing use by the Company.

**10.4** These amounts represent the additional provision for ECL allowance against the remaining exposures under the contracts with those customers from whom these vehicles, which are classified as held-for-sale, are repossessed as a consequence of foreclosures.

**10.5** This represents other receivables pertaining to the customers whose past due balances (related to other income) exceed 150 days without any payments. These customers have already settled the balances due under their respective financing arrangement. However, other receivables like traffic violations, additional insurance cost, legal charges, vehicle registration charges, extra mileage etc. are not being settled yet.

**10.6** This represents fair value of repossessed assets pertaining to the other receivables customers.

**10.7** This represents liabilities towards customers wherein the fair value of repossessed vehicles exceeds the related other receivables balances and the Company is liable to refund all the extra sales proceeds after recovering its due balances as per the leasing agreements.

**11 Investment in equity investments at FVOCI**

During 2017, in accordance with instructions issued by Saudi Central Bank (“SAMA”), the Company has made an investment of SR 892,875 in 89,288 shares of Saudi Financial Lease Contract Registry Company (SIJIL) at the rate of SR 10 per share. This investment is not held for trading. Instead, it is held for the medium to long-term purposes. Accordingly, the Company has elected to designate this investment in equity instruments as at FVOCI. Due to the non-availability of the financial information relating to SIJIL in order to determine the fair value of investment in the aforementioned investee, the cost of the investment is considered to be the reasonable estimate of its fair value. As at December 31, 2022, the Company still holds 892,288 numbers of shares (December 31, 2021: 89,288 shares).

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**12 Investment properties**

	<b>Note</b>	<b>Real estate</b>
Balance as of January 1, 2021		8,219,250
Fair value gains during the year	23	632,250
<b>Balance as of December 31, 2021</b>		<b>8,851,500</b>
Fair value loss during the year	23	(301,413)
<b>Balance as of December 31, 2022</b>		<b>8,550,087</b>

**12.1** These amounts represent fair values of two real estate properties which were acquired through a partial settlement of a due financing from one customer. These properties are held by the Company for unintended use. The fair value of investment properties is based on a valuation performed by an independent valuer who holds a recognised and relevant professional qualification and has recent experience in the location and category of the investment properties being valued. The Company has accounted for fair value loss of SR 0.3 million in profit or loss for the year ended December 31, 2022 (2021: fair value gain of SR 0.63 million).

**13 Right-of-use assets and lease liabilities**

**13.1 Right-of-use assets**

	<b>Note</b>	<b>Buildings</b>
<b>Cost</b>		
Balance as at January 1, 2021		20,057,993
Additions during the year		24,199,800
Right-of-use assets derecognized		(928,822)
<b>Balance as at December 31, 2021</b>		<b>43,328,971</b>
Right-of-use assets derecognized		(547,128)
<b>Balance as at December 31, 2022</b>		<b>42,781,843</b>
<b>Accumulated Depreciation</b>		
Balance as at January 1, 2021		(12,368,104)
Depreciation charge for the year	25	(5,976,703)
Accumulated depreciation on right-of-use assets derecognized		102,649
<b>Balance as at December 31, 2021</b>		<b>(18,242,158)</b>
Depreciation charge for the year	25	(4,150,450)
Accumulated depreciation on right-of-use assets derecognized		143,866
<b>Balance as at December 31, 2022</b>		<b>(22,248,742)</b>
<b>Net book value as at December 31, 2021</b>		25,086,813
<b>Net book value as at December 31, 2022</b>		<b>20,533,101</b>

\*During the year 2021, the Company renewed its headquarters lease agreement for a period of 10 years with a yearly lease amount of SR 2.5 million.

**13.2 Lease liabilities**

The following table set outs the carrying amounts of lease liabilities and the movements during the year including changes arising from financing activities:

	<b>2022</b>	<b>2021</b>
<b>Balance as at January 1</b>	<b>26,101,890</b>	4,898,582
Additions	-	24,199,800
Interest on lease liabilities	944,596	726,331
Payments against lease liabilities (principal)	(3,266,624)	(2,065,101)
Payments against lease liabilities (Interest)	(943,376)	(728,899)
Derecognition	(547,128)	(928,823)
<b>Balance as at December 31</b>	<b>22,289,358</b>	26,101,890

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**13 Right-of-use assets and lease liabilities** (continued)

The liabilities and deferred financing cost resulting from these contracts is as follows:

	<b>2022</b>		
	<b>Current</b>	<b>Non-current</b>	<b>Total</b>
Lease contracts obligations	<b>5,990,000</b>	<b>19,020,000</b>	<b>25,010,000</b>
Deferred financing cost	<b>(700,067)</b>	<b>(2,020,575)</b>	<b>(2,720,642)</b>
	<b><u>5,289,933</u></b>	<b><u>16,999,425</u></b>	<b><u>22,289,358</u></b>

	<b>2021</b>		
	<b>Current</b>	<b>Non-current</b>	<b>Total</b>
Lease contracts obligations	6,964,000	22,818,000	29,782,000
Deferred financing cost	(864,985)	(2,815,125)	(3,680,110)
	<u>6,099,015</u>	<u>20,002,875</u>	<u>26,101,890</u>

The minimum future lease payments as at the date of the statement of financial position as a whole are as follows:

	<b>2022</b>	<b>2021</b>
Minimum lease payments		
<b>Year</b>		
Year 1	<b>5,990,000</b>	6,964,000
Year 2	<b>3,390,000</b>	3,644,000
Year 3	<b>3,130,000</b>	3,544,000
Year 4	<b>2,500,000</b>	3,130,000
Year 5 and onwards	<b>10,000,000</b>	12,500,000
Finance cost	<b>(2,720,642)</b>	(3,680,110)
	<b><u>22,289,358</u></b>	<b><u>26,101,890</u></b>

**13.3** The Company has charged short-term and low values leases amounted to SR 1.5 million as lease expenses directly to the statement of profit or loss and other comprehensive income during the year ended December 31, 2022(2021: SR 5.97 million).

**14 Intangible assets**

	<b>Note</b>	<b>Computer Softwares</b>
<b>Cost</b>		
Balance as at January 1, 2021		11,970,044
Additions		<u>8,550,651</u>
<b>Balance as of December 31, 2021</b>		<b>20,520,695</b>
Additions		<u>7,273,402</u>
<b>Balance as of December 31, 2022</b>		<b>27,794,097</b>
 <b>Accumulated amortisation</b>		
Balance as at January 1, 2021		(10,014,201)
Charge for the year	25	<u>(1,267,155)</u>
<b>Balance as of December 31, 2021</b>		<b>(11,281,356)</b>
Charge for the year	25	<u>(2,579,810)</u>
<b>Balance as of December 31, 2022</b>		<b>(13,861,166)</b>
 <b>As of December 31, 2021</b>		9,239,339
<b>As of December 31, 2022</b>		<b>13,932,931</b>

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**15 Property and equipment**

	<b>Note</b>	<b>Furniture &amp; Fixture</b>	<b>Office equipment</b>	<b>Leasehold improvements</b>	<b>Office Equipment – IT</b>	<b>Vehicles</b>	<b>Total</b>
<b>Cost</b>							
Balance as at January 1, 2021		7,927,916	7,155,742	9,989,969	11,208,175	198,690	36,480,492
Additions during the year		169,353	329,150	695,270	2,770,135	-	3,963,908
<b>Balance as of December 31, 2021</b>		<b>8,097,269</b>	<b>7,484,892</b>	<b>10,685,239</b>	<b>13,978,310</b>	<b>198,690</b>	<b>40,444,400</b>
Additions during the year		74,227	613,992	-	958,902	-	1,647,121
<b>Balance as of December 31, 2022</b>		<b>8,171,496</b>	<b>8,098,884</b>	<b>10,685,239</b>	<b>14,937,212</b>	<b>198,690</b>	<b>42,091,521</b>
<b>Accumulated Depreciation</b>							
Balance as at January,1 2021		(7,561,177)	(6,706,412)	(9,407,830)	(6,633,142)	(115,634)	(30,424,195)
Charge for the year	25	(198,325)	(254,837)	(422,587)	(2,090,806)	(57,011)	(3,023,566)
<b>Balance as of December 31, 2021</b>		<b>(7,759,502)</b>	<b>(6,961,249)</b>	<b>(9,830,417)</b>	<b>(8,723,948)</b>	<b>(172,645)</b>	<b>(33,447,761)</b>
Charge for the year	25	(153,351)	(239,255)	(205,133)	(2,379,172)	(26,045)	(3,002,956)
<b>Balance as of December 31, 2022</b>		<b>(7,912,853)</b>	<b>(7,200,504)</b>	<b>(10,035,550)</b>	<b>(11,103,120)</b>	<b>(198,690)</b>	<b>(36,450,717)</b>
<b>Net book value:</b>							
<b>As of December 31, 2021</b>		337,767	523,643	854,822	5,254,362	26,045	6,996,639
<b>As of December 31, 2022</b>		<b>258,643</b>	<b>898,380</b>	<b>649,689</b>	<b>3,834,092</b>	<b>-</b>	<b>5,640,804</b>

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**16 Accruals, provisions and other liabilities**

	Notes	2022	2021
Liabilities related to customers	16.1	<b>31,866,512</b>	50,400,249
Accrued salaries, wages and other benefits		<b>6,604,360</b>	6,909,614
Accrued insurance		-	5,502,261
VAT accrual		<b>1,299,872</b>	1,729,934
Accrued key management bonus and board remuneration	8.1.3	<b>439,856</b>	1,107,641
Other accruals, provisions and liabilities	16.2	<b>8,917,904</b>	14,710,669
		<b>49,128,504</b>	80,360,368

**16.1** ‘Liabilities related to customers’ include unclaimed recoveries against insurance, advances from customers, as well as unidentified deposits from customers. The Company recognised balances outstanding for a long period of time as other income with an amount of SR 4.82 million as at December 31, 2022 (2021: SR 2.87 million).

**16.2** These include legal provision of SR 3 million as at December 31, 2022 (2021: SR 7.58 million) made against the legal cases filed against the Company.

**17 Zakat payable**

Zakat is calculated at 2.5% on the higher of approximate zakat base or adjusted net income. Zakat is calculated based on the financial statements of the Company.

**17.1 Component of zakat base**

The components of the zakat base of the Company under zakat regulations are as follows:

	2022	2021
<b>Additions- balance at beginning of the year:</b>		
Share capital	<b>500,000,000</b>	500,000,000
Equity and its equivalent and internal fund sources	<b>375,894,071</b>	334,861,655
Long-term loans and its equivalent	<b>524,885,926</b>	422,850,278
<b>Sources of funds</b>	<b>1,400,779,997</b>	1,257,711,933
 <b>Deductions- balances at the end of the year</b>		
Property and equipment	<b>5,640,804</b>	6,996,639
Intangible assets	<b>13,932,931</b>	9,239,338
Investments properties	<b>8,550,087</b>	8,851,500
Right-of-use assets	<b>20,533,101</b>	25,086,813
Long-term debts and its equivalent	<b>1,326,781,388</b>	1,198,795,879
Non-Zakatable assets	<b>1,375,438,311</b>	1,248,970,169
Total assets	<b>2,561,128,485</b>	2,518,423,033
Zakatable assets (“Total assets” less “Non-Zakatable assets”)	<b>1,185,690,174</b>	1,269,452,864
Zakat base (Sources of funds * Zakatable assets / Total assets)	<b>648,499,709</b>	633,996,053
Zakat due AT 2.578% “Provision for zakat during the year”	<b>4,009,059</b>	16,370,198

In accordance with zakat regulations applicable to zakat years starting from January 1, 2019, zakat base, excluding the adjusted net income element, is subject to zakat at 2.5% adjusted by ratio of Gregorian to Hijri year number of days (e.g. 2.5% \* 365/354). Zakat is calculated at 2.5% on the adjusted net income element.

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**17 Zakat payable (continued)**

**17.2 Adjusted net income**

	<b>2022</b>	<b>2021</b>
Income before zakat and income tax	<b>19,438,803</b>	86,771,776
<u>Adjustments:</u>		
Provisions during the year	<b>2,482,000</b>	2,977,000
Adjusted net income for the year	<b>21,920,803</b>	89,748,776

**17.3 The movement in the zakat provision for the year is as follows:**

	<b>2022</b>	<b>2021</b>
Balance at the beginning of the year	<b>44,872,051</b>	37,682,556
Charge for the year	<b>4,009,059</b>	25,811,393
Reversal for prior years	-	(9,441,195)
Provision for zakat during the year	<b>4,009,059</b>	16,370,198
Payment during the year	<b>(21,923,445)</b>	(9,180,703)
Balance at the end of the year	<b>26,957,665</b>	44,872,051
Less: non-current portion	<b>6,650,344</b>	6,650,344
Current portion	<b>20,307,321</b>	38,221,707

**17.4 Status of zakat assessments**

The Zakat, Tax and Customs Authority (“ZATCA”) has finalised the assessments for the years till 2013, and there are no outstanding zakat dues. In 2018, the Company received zakat assessments from ZATCA for the years 2014 to 2017 where ZATCA raised demand of SR 170.45 million as compared to zakat paid for those years.

The Company objected to those assessments and filed an appeal letter in due time. Early 2019, the Company has entered into a settlement agreement with ZATCA whereby ZATCA has reduced the assessed zakat liability for 2013 until 2017 (as mentioned above) to SR 41.6 million. This amount, as per settlement agreement, is agreed to be paid in installments with 1st installment, being 20% of the above agreed amount due within 5 days of the settlement agreement while rest of the amount is payable in 5 equals annually installments falling due from December 1, 2019 until December 1, 2023.

Until the year end December 31, 2022, the Company has made total agreed payments of SR 34.95 million (2021: SR 28.3 million) against the above-mentioned liability.

The Company has filed the Zakat return with ZATCA for the year ended December 31, 2021 on May 8, 2022 and the Company has received zakat certificate for the year 2021.

**18 Employees' post-employment benefits**

The Company operates a termination benefit plan in line with the Labor Law requirement in the Kingdom of Saudi Arabia for each of the respective subsidiary entities. The end of service benefit payments under the plan are based on the employees' final salaries and allowances and their cumulative years of service at the date of their termination of employment, as defined by the conditions stated in the Labor Laws of the Kingdom of Saudi Arabia. Employees' end of service termination benefit plans are unfunded plans and the benefit payment obligations are met when they are due.

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**18 Employees' post-employment benefits (continued)**

**18.1 Amounts recognised in the statement of financial position**

The amounts recognised in the statement of financial position and the movements in the employees' end of service termination benefits obligation over the year are as follows:

	<b>For the year ended December 31,</b>	
	<b>2022</b>	<b>2021</b>
<b>As at January 1</b>	<b>16,489,000</b>	17,754,000
Current service cost	2,270,000	2,482,000
Finance cost	463,000	495,000
<b>Total amount recognised in profit or loss</b>	<b>2,733,000</b>	2,977,000
(Loss) / Gain from change in financial assumptions	(1,575,000)	130,000
(Loss) / Gain resulting from experience adjustments	(1,040,169)	1,979,305
(Loss) / Gain attributable to the re-measurements of employees' end of service termination benefits obligation	(2,615,169)	2,109,305
Settlements during the year	(4,473,831)	(6,351,305)
<b>As at December 31</b>	<b>12,133,000</b>	16,489,000

**18.2 Amount recognized in the statement of other comprehensive income**

	<b>Year ended December 31, 2022</b>	<b>Year ended December 31, 2021</b>
Loss attributable to the re-measurements of employees' end of service termination benefits obligation	(2,615,169)	2,109,305

**18.3 Significant actuarial assumptions**

The significant actuarial assumptions used in determining employees' end of service benefits obligation were as follows:

	<b>December 31, 2022</b>	<b>December 31, 2021</b>
Discount rate	4.40%	2.80%
Salary increase rate	2.00%	2.00%
Mortality table	Saudi life table	Saudi life table
Mortality rate	0.26%	0.29%
Employee turnover rate	20.14%	19.61%

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**18 Employees' post-employment benefits (continued)**

**18.4 Sensitivity analysis**

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

	Sensitivity level % increase	Impact on termination benefit obligation	Sensitivity level % decrease	Impact on termination benefit obligation
<b>December 31, 2022</b>				
Discount rate	1%	<b>(822,000)</b>	1%	<b>953,000</b>
Salary increase rate	1%	<b>967,000</b>	1%	<b>847,000</b>
Mortality rate	+ 1 year	<b>3,000</b>	- 1 year	<b>3,000</b>
Employee turnover rate	1%	<b>(68,000)</b>	1%	<b>85,000</b>
<b>December 31, 2021</b>				
Discount rate	1%	(1,262,000)	1%	1,482,000
Salary increase rate	1%	1,479,000	1%	(1,283,000)
Mortality rate	+ 1 year	(846)	- 1 year	169
Employee turnover rate	1%	(63,000)	1%	60,000

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the employees' end of service termination benefit obligation to significant actuarial assumptions the same method (present value of the employees' end of service termination benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the employees' end of service termination benefit obligation recognised in the statement of financial position.

**18.5 Effect of employees' end of service termination benefits obligation on entity's future cash flows**

The weighted average duration of the employees' end of service termination benefits obligation is 7 years. The expected maturity analysis of undiscounted employees' end of service termination benefits obligation is as follows:

	<b>December 31, 2022</b>	<b>December 31, 2021</b>
Year 1	<b>1,844,675</b>	1,988,000
Year 2	<b>1,777,950</b>	2,098,000
Year 3	<b>1,514,331</b>	2,231,000
Year 4	<b>1,540,857</b>	1,891,000
Year 5	<b>1,893,636</b>	1,821,000
Year 6 and thereafter	<b>44,482,738</b>	48,142,000
<b>Total</b>	<b>53,054,187</b>	58,171,000

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**19 Borrowings**

Notes	2022	2021
Bank borrowings	<b>1,555,079,288</b>	1,439,122,024
Bank overdrafts	<b>9,949,776</b>	49,551,266
Accrued finance cost	<b>13,050,593</b>	2,909,786
Present value gain on profit free borrowings	<b>(9,539,669)</b>	(4,698,757)
	<b>1,568,539,988</b>	1,486,884,319
Borrowings payable on demand	19.7	647,903,436
Current portion	<b>587,156,115</b>	539,136,030
Non-current portion	<b>981,383,873</b>	299,844,853
Total borrowings	<b>1,568,539,988</b>	838,980,883

The Company has long-term financing facilities with banks to finance current and long-term funding needs, primarily to finance Islamic finance receivables, amounting to SR 2,460 million (2021 SR 3,615 million) of which SR 1,568 million was utilised as of December 31, 2022 (December 31, 2021: SR 1,487 million). These financing facilities, the majority of these financing facilities are repayable in three to four years in monthly, quarterly or six monthly installments. The Company is required to maintain margin deposits (as disclosed in note 6). The cash cannot be withdrawn or used by the Company for liquidity purposes whilst the borrowing is still outstanding.

**19.1 The movement schedule of borrowings is as follows:**

	2022	2021
<b>Borrowings balance as at January 1</b>	<b>1,486,884,319</b>	1,954,931,883
Additions to bank borrowings during the year	<b>1,096,336,626</b>	707,440,424
Payments made during the year	<b>(1,009,840,045)</b>	(1,177,906,616)
Finance (income) / cost on profit free borrowings	<b>(4,840,912)</b>	2,418,628
<b>Borrowings balance as at December 31</b>	<b>1,568,539,988</b>	1,486,884,319

**19.2 Maturity profile**

	2022	2021
Year 1	<b>587,156,115</b>	1,089,257,399
Year 2	<b>494,128,332</b>	229,903,674
Year 3	<b>314,515,541</b>	121,303,246
Year 4	<b>120,656,667</b>	26,420,000
Year 5 and onwards	<b>52,083,333</b>	20,000,000
	<b>1,568,539,988</b>	1,486,884,319

**19.3 Unsecured financial facilities at amortised cost**

	2022	2021
Profit free deposits / loans	<b>170,515,057</b>	115,821,344

**19.4 Secured financial facilities at amortised cost**

	2022	2021
Secured financial facilities at amortised cost	<b>97,175,974</b>	325,646,355

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**19 Borrowings (continued)**

**19.5 Gain / (loss) on profit free borrowings**

	<b>2022</b>	<b>2021</b>
<b>As at January 1</b>	<b>4,698,757</b>	7,117,385
Additional - Government grant income	11,144,352	3,494,877
Finance cost incurred during the period	(6,303,440)	(5,913,505)
<b>As at December 31</b>	<b>9,539,669</b>	4,698,757

**19.5.1 SAMA programs and initiatives launched**

In response to COVID-19, SAMA launched the Private Sector Financing Support Program (“PSFSP”) in March 2020 to provide the necessary support to the Micro Small and Medium Enterprises (“MSME”). Under the program, the Company was required to defer repayments for a total of 24.5 months on lending and leasing facilities to eligible MSMEs. The initial deferment was announced for six months (March 2020 to September 2020) and subsequently extended several times for each quarter till March 2022.

The payment reliefs were considered as short-term liquidity support to address the borrower’s potential cash flow issues. The Company effected the payment reliefs for deferral by extending the tenure of the finance facilities with no additional costs to the customers. The accounting impact of changes in terms of the leasing facilities has been assessed and were as per the requirements of IFRS 9 as modification in terms of arrangement.

During December 2021, SAMA announced an extension of deferral program for an additional three-months for qualifying MSMEs that are still affected by the COVID-19 precautionary measures for the period from January 1, 2022 to March 31, 2022. The implementation of new deferral is in the process and the modification impact is expected to be immaterial to these financial statements.

The Company has received in total SR 130 million as profit-free deposit in various tranches with varying maturities from SAMA for the deferral program from March 2020 to Dec 2021. Based on the communication with SAMA, the management had determined that the deposits are primarily for the compensation of modification loss incurred on the deferral of payments. The benefit of the subsidised funding rate has been accounted for on a systematic basis, in accordance with accounting requirements for government grant. This resulted in recognition of grant income amounting to SR7.4 million for the whole deferral program from March 2020 to December 2021, based on certain judgements exercised by the management in the recognition and measurement of this grant income. During the year ended December 31, 2022, SR 4.8 million (December 2021: SR 2.9 million) has been charged to the statement of profit or loss and other comprehensive income as finance income related to profit-free deposit from SAMA.

**19.5.2 SDB Loan**

In order to provide the necessary support to the Micro Small and Medium Enterprises (“MSME”) by SDB and Monsha’at, The Company has received profit free loans from SDB amounting to SR 500 million during 2018 and SR 500 million during 2019 which qualify as government grants. These profit free loans would be settled over 36 monthly installments starting from March 2020 and August 2020 over a period of three year, respectively.

**19.6 Working capital financing**

The Company has obtained bank financial facilities from Islamic banks for the purpose of financing working capital needs. These bank facilities bear finance costs at market prevailing rates ranging from 3.4% to 9.6% per annum.

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**19 Borrowings** (continued)  
**19.7 Breach of covenants**

The facility agreements include covenants which, among other things, require the Company to maintain certain financial ratios. The Company breached the net worth covenant during the current year with one bank (2021: three banks) for which a waiver for the year 2022 was obtained prior to the year end. Accordingly, the balances payable on demand as of December 31, 2022 were presented to their original maturity. However, the Company was in breach of covenants with three banks as of December 31, 2021. Accordingly, the borrowings from those banks were classified as payable on demand, the details of which are as follows:

<b>Banks</b>	<b>2022</b>	<b>2021</b>
Gulf International Bank	-	5,874,215
National Bank of Kuwait	-	89,062,500
Saudi Kuwaiti Finance House	-	253,650,000
	<hr/>	<hr/>
	-	348,586,715

Borrowing payable on demand also include an amount SR Nil (2021: SR 299.3 million) relating to borrowing with cross default clauses.

**19.8** These facilities are collateralised against the guarantees of Abdullatif Alissa Group Holding Company.

**20 Share capital**

The Company's subscribed, issued and paid-up share capital of SR 500,000,000 is divided into 50,000,000 equity shares of SR 10 each which are fully subscribed, issued and paid, and are distributed among shareholders as follows:

	<b>2022</b>			<b>2021</b>		
	Holding %	No. of Shares	Amount	Holding %	No. of Shares	Amount
Abdullatif Alissa Group Holding Company ("Parent Company")	<b>99.8%</b>	<b>49,900,000</b>	<b>499,000,000</b>	99.8%	49,900,000	499,000,000
Gulf Development Company	0.2%	100,000	1,000,000	0.2%	100,000	1,000,000
<b>Total</b>	<b>100%</b>	<b>50,000,000</b>	<b>500,000,000</b>	100%	50,000,000	500,000,000

**21 Statutory reserve**

In accordance with the Regulations for Companies in the Kingdom of Saudi Arabia, the Company is required to transfer 10% of its net income to a statutory reserve until such reserve equals to 30% of its share capital. Accordingly, SR 2.75 million (2021: SR 7 million) has been transferred from the net income for the year to the statutory reserve. This reserve is currently not available for distribution to the shareholders of the Company.

**22 Income from Islamic financing, net**

	<b>2022</b>	<b>2021</b>
Income from Murabaha	53,947,892	37,159,508
Income from Ijara	67,622,186	139,855,084
Income from Tawarruq	130,893,375	68,865,990
Modification gain on receivable against portfolio sold to Parent Company	9,459,871	8,842,239
Modification loss on receivable transferred to related party	(9,084,164)	-
	<hr/>	<hr/>
	252,839,160	254,722,821

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**23 Other income**

Notes	2022	2021
Income from legal charges, net	<b>11,220,567</b>	7,055,518
Reversal of provision , net	-	4,000,002
Commission on transfer of vehicles ownership	<b>2,580,550</b>	6,545,765
Reversal of long outstanding unidentified deposits	<b>4,818,228</b>	2,876,521
Income from margin deposits	6	<b>2,029,606</b>
Administration fee on additional services to customers, net	<b>483,987</b>	744,123
Fair value (loss) / gain on investment properties	12	<b>(301,413)</b>
Others *	<b>4,745,507</b>	1,708,366
Additional other insurance cost, net of collections	<b>(425,768)</b>	(2,150,830)
	<b>25,151,264</b>	22,206,675

\* Others includes miscellaneous fee income such as vehicles valuation fees and ownership transfer fees

**24 Salaries, wages and other employee benefits**

Note	2022	2021
Salaries, wages and other employee related costs	<b>103,041,335</b>	106,376,707
Chairman, Directors and Board committee fees	<b>2,262,571</b>	4,133,215
	<b>105,303,906</b>	110,509,922

**25 Depreciation and amortisation**

Notes	2022	2021
Depreciation on right-of-use assets	13	<b>4,150,450</b>
Depreciation on property and equipment	15	<b>3,002,956</b>
Amortisation of intangible assets	14	<b>2,579,810</b>
		<b>9,733,216</b>
		10,267,424

**26 Other operating expenses**

	2022	2021
Insurance cost	<b>29,483,965</b>	46,056,984
Repair and maintenance	<b>4,621,581</b>	10,042,211
Legal, professional and consultancy fees	<b>5,934,896</b>	9,899,058
Telephone and postage	<b>7,395,704</b>	5,892,579
Professional expenses	<b>4,862,812</b>	4,147,612
Collection service expenses	<b>885,602</b>	1,825,490
Non-refundable VAT expenses	<b>7,401,078</b>	6,110,736
Outsourcing - security & others	<b>2,596,977</b>	4,098,803
IT cost allocation	<b>1,350,000</b>	4,049,936
Rent expense	<b>2,241,317</b>	1,897,756
Advertising expenses	<b>963,294</b>	1,093,111
Stationery and printing	<b>698,251</b>	462,756
Other operating expenses	<b>3,661,093</b>	3,136,305
	<b>72,096,570</b>	98,713,337

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**27 Impairment on financial assets**

Note	For the year ended December 31, 2022	For the year ended December 31, 2021
(Charge for) / reversal of ECL allowance - investment in Islamic financing	<b>(18,629,995)</b>	105,248,700
(Charge for) / reversal of ECL allowance - Other receivables from customers	9.7.1 <b>(1,501,951)</b>	4,578,936
Recoveries after write-off	<b>19,400,215</b>	7,700,621
Net (charge for) / reversal of ECL allowance	<b>(731,731)</b>	<b>117,528,257</b>

During 2022 and 2021, the Company has gone through a significant collection drive on its portfolio of assets which has resulted in SR 939 million and SR 1,124 of collections in 2022 and 2021, respectively.

**28 Finance costs, net**

	Notes	2022	2021
Finance costs on borrowings		<b>52,780,083</b>	53,551,075
Finance cost on borrowings secured by Islamic financing receivables		<b>12,838,115</b>	28,054,281
Finance charges on overdraft		<b>4,522,929</b>	4,759,497
Finance cost charged by related parties		<b>1,000,000</b>	-
Accretion of finance cost on lease liabilities	13.2	<b>944,596</b>	726,331
Finance cost on end of service benefits' obligations	18.1	<b>463,000</b>	495,000
Other finance cost		<b>2,978,387</b>	3,027,738
Finance income on profit free deposits		<b>(4,840,912)</b>	(2,418,628)
		<b>70,686,198</b>	88,195,294

**29 Transaction with Parent Company**

During the year ended December 31, 2020, the Company sold Islamic financing receivables with no recourse to Abdullatif Alissa Group Holding Company (the “Parent Company”) amounting to the net of SR 536 million (gross receivables sold amounted to SR 903 million less provision of ECL allowance against the sold portfolio of SR 362 million). As per the agreement, the Parent Company is required to settle SR 536 million over ten monthly instalments starting from March 2021 over a period of five years. As a result, the Company has incurred a loss of SR 27.9 million from the transaction sale date. Furthermore, the Company has collected two instalments amounting to SR 55 million during the year ended December 31, 2022 (2021: SR 60 million).

The discount rate used to arrive at the fair value of the service liabilities and service assets of 2.2%, is adjusted for defaults and prepayment rates based on publicly available market data.

		2022	2021
<b>Balance as at January 1</b>		<b>453,619,998</b>	516,551,254
Modification gain	29.1	<b>15,261,397</b>	-
Finance income / (loss) during the period		<b>9,459,833</b>	(2,931,256)
Collection during the period		<b>(55,000,000)</b>	(60,000,000)
<b>Balance as at December 31</b>	8	<b>423,341,228</b>	453,619,998

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**29 Transaction with Parent Company** (continued)

**29.1** During the year, the Company rescheduled the agreement with the Parent Company to increase the tenure of above receivable to 8 years at preferable profit rate of 2.2%. Management considered the economic substance of the above transaction and judged that the difference between the carrying amount and fair value of the consideration to be received should be recognized in equity, as the Parent Company in its capacity as a shareholder, entered into the transaction to provide financial support to the Company. Accordingly, the Company has recognised the modification gain of SR 15.26 million and the amount is recognised directly in retained earnings within equity.

**29.2 Collections payable**

	As at December 31, 2022	As at December 31, 2021
<b>Due to related parties:</b>		
Collections payable to the Parent Company against sold portfolio	<u>5,683,352</u>	16,745,679

**30 Contingency and commitments**

**Contingency**

The Company has certain legal cases pending in courts against it. However, based on management's best estimate the recorded provision of SR 3 million as at December 31, 2022 (December 31, 2021 SR 7.58 million) is sufficient to cover any future liabilities that might result for the legal cases.

The Company has cash margin amounted to SR 8 million as at December 31, 2022 (2021: 8 million) with a bank against a letter of guarantee provided to Zakat, Tax and Customs Authority against a disputed VAT assessment related to prior years.

**Capital commitments**

There are no significant capital commitments at the statement of financial position date.

**Operating leases commitments**

The Company's operating leases commitments are only for branches office premises and are not considered as significant. Commitments for short term leases amounts to SR 3.07 million (2021: SR 6.09 million).

**31 Fair values of financial assets and financial liabilities**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

**a)** In the principal market for the asset or liability, or

**b)** In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. The fair value of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the Company determines fair value.

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**31 Fair values of financial assets and financial liabilities** (continued)

**31.1 Valuation models**

The Company measures fair values using the following fair value hierarchy, which reflects the significance of the inputs used in making the measurements.

**Level 1:** inputs that are quoted market prices (unadjusted) in active markets for identical instruments.

**Level 2:** inputs other than quoted prices included within Level 1 that are observable either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data; and

**Level 3:** inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The objective of valuation techniques is to arrive at a fair value measurement that reflects the price that would be received to sell the asset or paid to transfer the liability in an orderly transaction between market participants at the measurement date

**31.2 Fair value hierarchy of financial assets and liabilities**

All financial assets and liabilities of the Company, except investment in equity instruments carried at FVOCI which is carried at fair value and of insignificant amount, are categorised as held at amortised cost, approximate their fair values and accordingly fair value hierarchy disclosure has not been provided and their carrying value.

**31.3 Financial instruments by category**

	Notes	<b>As at December 31, 2022</b>	<b>As at December 31, 2021</b>
<b>Financial asset – at amortised cost</b>			
Cash at banks	5	<b>88,387,752</b>	14,846,580
Margin deposits – restricted	6	<b>15,270,395</b>	92,893,882
Short term deposits	5	<b>98,500,000</b>	-
Other receivables	7	<b>87,750,385</b>	62,807,152
Due from related parties	8.1.1	<b>516,559,447</b>	556,138,324
Investment in Islamic financing, net	9	<b>1,702,552,058</b>	1,710,571,093
		<b>2,509,020,037</b>	2,437,257,031
<b>Financial asset – at fair value through other comprehensive income</b>			
Investments in equity instruments at FVOCI		<b>892,875</b>	892,875
<b>Financial liabilities – at amortised cost</b>			
Borrowings payable on demand		-	647,903,436
Trade payables		<b>35,513,816</b>	36,421,191
Accruals and other liabilities	16	<b>49,128,504</b>	80,360,368
Due to related parties	8	<b>7,931,794</b>	21,966,162
Lease liabilities	13.2	<b>22,289,358</b>	26,101,890
Borrowings	19	<b>1,568,539,988</b>	838,980,883
		<b>1,683,403,460</b>	1,651,733,930

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**31 Fair values of financial assets and financial liabilities** (continued)

**31.4 Fair value hierarchy of non - financial assets**

Investment properties and repossessed vehicles held for sale are carried at fair value through profit or loss.

<b>As at December 31, 2022</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Repossessed assets held for sale	- 2,558,650		-	<b>2,558,650</b>
Investment properties	- 8,550,087		-	<b>8,550,087</b>
	<b>- 11,108,737</b>		-	<b>11,108,737</b>

<b>As at December 31, 2021</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Repossessed assets held for sale	- 30,098,836		-	30,098,836
Investment properties	- 8,851,500		-	8,851,500
	<b>- 38,950,336</b>		-	<b>38,950,336</b>

**32 Financial risk management**

The Company's activities are exposed to a variety of financial risks which mainly include market risk (including foreign exchange risk, profit rate risk and price risk), credit risk and liquidity risk. The Company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial statements. The Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board of Directors is also responsible for developing and monitoring the Company's risk management policies.

**32.1 Risk management structure**

**32.1.1 Board of Directors**

The Board of Directors (the "Board") is responsible for establishing the Company's policies, including risk management framework, and to review the performance of the Company to ensure compliance with these policies.

**32.1.2 Credit and risk management committee**

The Company's Board has established a Credit and Risk Management Committee (the "CRMC"), to oversee the development and maintenance of risk management processes, policies, strategies, risk methodologies and reporting them to the Board. The CRMC assists the Board in reviewing overall risks which the Company faces, evaluates and reviews operational and non-operational risks and decides on mitigating factors related therewith. The CRMC oversees the Company's risks and report to the Board.

**32.1.3 Audit committee**

The audit committee is also appointed by the Company's Board. The audit committee assists the Board in carrying out its responsibilities with respect to assessing the quality and integrity of financial reporting, the audit thereof and the soundness of the internal controls of the Company. In addition, the Audit Committee of the Company also reviews the internal audit risk assessment, discusses the Company's policy with respect to risk assessment and risk management. The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company.

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**32 Financial risk management (continued)**

**32.2 Market risk**

Market risk is the risk that the fair value or the future cash flows of a financial instrument may fluctuate as a result of changes in market profit rates or the market prices of securities due to change in the credit rating of the issuer or the instrument, change in market sentiments, speculative activities, supply and demand of securities and liquidity in the market.

Market risk comprises three types of risk: currency risk, profit rate risk and price risks.

**32.2.1 Currency risk**

Currency risk is the risk that the value of financial instruments will fluctuate due to changes in foreign exchange rates. The Company did not undertake significant transactions in currencies other than Saudi Riyals during the year. Accordingly, the Company is not exposed to any significant currency risk.

**32.2.2 Profit rate risk**

Profit rate risk is the risk that the value of future cash flows of a financial instrument will fluctuate because of changes in market profit rates. Profit rate risk is the impact on future earnings of the Company resulting from change in the market profit rates. The risk arises when there is a mismatch in the assets and liabilities, which are subject to profit rate adjustment within a specified period. The most important source of such risk is the Company's receivables related to investment in Islamic financing and borrowings arrangements. The Company is not exposed to significant long term obligations with floating profit rates therefore, the Company is not exposed to any significant profit rate risk.

Financial liabilities of SR 125 million (2021: SR 336 million) are based on floating rates and not subject to profit rate swap and thus, a 100 basis points increase in profit rates could have approximately a SR 1.25 million (2021: SR 3.36 million) annual effect on the Company's profitability and equity. Similar decrease in profit rates will have an opposite impact on the Company's profitability and equity. The Company's management, through the CRMC, monitors the fluctuations in profit rates on a regular basis and takes appropriate measures to minimise the profit rates risk by adjusting lending rate for future contracts.

**32.2.3 Price risk**

Price risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from profit rate risk or currency risk) whether those changes are caused by factors specific to the individual financial instruments or its issuer, or factors affecting all similar financial instruments traded in the market. The Company is not exposed to significant price risk as it does not have any significant financial instrument whose prices fluctuate based on internal or external factors as mentioned above.

**32.3 Credit risk**

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The risk is generally limited to principal amounts and accrued profit thereon if any. The Company has established procedures to manage credit exposure including credit approvals, credit limits, collateral and guarantee requirements. The Company also manages risk through a credit department that evaluates customers' creditworthiness and obtains adequate securities where applicable. The Company's policy is to enter into a financial instrument contract by following internal guidelines such as approving counterparties and approving credit.

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**32 Financial risk management (continued)**

**Credit quality analysis**

The Company monitors the credit quality of the Islamic financing receivables through diversification of activities to avoid undue concentration of risks within the individuals or groups. For such purpose, the Company has established exposure limits for each customer and business sectors. The Company has an effective monitoring system which allows it to evaluate customers' creditworthiness and identify potential problem accounts.

An allowance for potential investment in Islamic financing losses is maintained at a level which, in the judgment of management, is adequate to provide for potential losses on Islamic financing installment that can be reasonably anticipated. The credit quality of receivables can be assessed with reference to their historical performance with no or some defaults in recent history. However, the rating for the quality of the Company's investments cannot be determined because the customer base of the Company consist of small business for which such data is not readily available. The concentration of credit risk arises when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. The concentration of credit risk indicates the relative sensitivity of the Company's performance to the developments affecting a particular industry or geographic location. The Company's ten largest customers account form 11.07% (2021: 11.23%) of the outstanding balance of investment in Islamic financing as of December 31, 2022.

The maximum exposure to credit risk at the reporting date is as follow:

	<b>Classification</b>	<b>As at December 31</b>	
		<b>2022</b>	<b>2021</b>
Cash at banks	Amortised cost	<b>88,387,752</b>	14,846,580
Margin deposits – restricted	Amortised cost	<b>15,270,395</b>	92,893,882
Short term deposits	Amortised cost	<b>98,500,000</b>	-
Other receivables	Amortised cost	<b>87,750,385</b>	62,807,153
Due from related parties	Amortised cost	<b>516,559,447</b>	556,636,043
Net investment in Islamic financing	Amortised cost	<b>1,702,552,058</b>	1,710,571,093
		<b>2,509,020,037</b>	2,437,754,751

The Company's management analyses credit risk in the following categories:

**32.3.1 Investment in Islamic financing**

Investment in Islamic financing (IIF) are exposed to significant credit risk. The Company has established procedures to manage credit exposure including evaluation of credit worthiness, formal credit approvals, assigning credit limits, and obtaining collateral. The overall underwriting decision is based on the following key parameters:

- Dual credit score i.e. SIMAH and Application scoring system
- Minimum income level and maximum debt burden of the borrower
- Loan repayment history with other financial institutions sourced from SIMAH
- Salary certificate from the employer and last three months bank statement where the customer's monthly salary is credited.

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**32 Financial risk management** (continued)

**32.3 Credit risk** (continued)

**Credit quality analysis** (continued)

**32.3.1 Investment in Islamic financing** (continued)

A significant number of the customers are Government sector employees. Customers are requested to provide standing instructions to credit the Company's account towards monthly installments. In addition, the customers may provide direct debit mandate as a stand by repayment mode. The Company generally receives repayments through variable channels such as SADAD, bank transfers and direct collections. The Company has an approved collection policy and procedure manual establishing a collection strategy to follow up with delinquent customers. In order to monitor exposure to credit risk, reports are produced by the Management Information System (MIS) and are reviewed by credit committee on quarterly basis. These reports shows the collection and delinquent status of the customers. The Company has strengthened its legal department in order to be actively involved in the collection process of delinquent customers.

**Staging categorisation of financial assets**

The Company categorises its investment in Islamic financing into Stage 1, Stage 2, Stage 3, as described below:

Stage 1: When lease receivables are first recognised, the Company recognises an allowance based on 12 months ECLs. Stage 1 receivables also include facilities where the credit risk has improved and the receivable has been reclassified from Stage 2.

Stage 2: When a receivable has shown a significant increase in credit risk since origination, the Company records an allowance for the Lifetime ECL. Stage 2 receivables also include facilities, where the credit risk has improved and the receivable has been reclassified from Stage 3.

Stage 3: Receivable considered credit-impaired. The Company records an allowance for the lifetime ECL.

POCI: Purchased or originated credit-impaired ("POCI") assets are financial assets that are credit impaired on initial recognition. POCI assets are recorded at fair value at original recognition and income is subsequently recognised based on a credit-adjusted EPR. ECLs are only recognised or released to the extent that there is a subsequent change in the expected credit losses.

The assessment of credit risk of IIF also requires further estimations of credit risk using ECL which is derived by PD, EAD and LGD. The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default ("PD");
- loss given default ("LGD");
- exposure at default ("EAD").

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**32 Financial risk management (continued)**

**32.3 Credit risk (continued)**

**32.3.1 Investment in Islamic financing (continued)**

*Generating the term structure of PD*

Loss rates are calculated using a 'roll rate' method based on the probability of a receivable progressing through successive stages of delinquency to write-off. PD term structures are based on the default probability calculated on forward flow rates of past thirty-six months, adjusted by the outlook of the economy. The Company employs various techniques to develop business sector PD models. In this process, the dependent variable is the default rate and the independent variables are the macro variables. The macro variable inflation rate was selected based on business intuition and statistical analysis performed.

Based on advice from the Company's CRMC and consideration of a variety of external actual and forecast information, the Company formulates a 'base case' view of the future direction of macro-economic variable as well as a representative range of other possible forecast scenarios. The Company then uses these forecasts to adjust its estimates of PDs.

Definition of default:

The Company considers a financial asset to be in default when:

- the customer is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realising security (if any is held); or
- the customer is past due more than 90 days.

In assessing whether a customer is in default, the Company also considers indicators that are:

- qualitative - e.g. breaches of lease contract;
- quantitative- e.g. overdue status and non-payment; and
- based on data developed internally.

Inputs into the assessment of whether a financial instrument is in default and their significance may vary over time to reflect changes in circumstances.

PD estimates are estimates at a certain date, which are calculated based on statistical rating models, and assessed using rating tools tailored to the various categories of counterparties and exposures. These statistical models are based on internally compiled data comprising both quantitative and qualitative factors. Where it is available, market data may also be used to derive the PD for large non-retail counterparties. If a counterparty or exposure migrates between rating classes, then this will lead to a change in the estimate of the associated PD. PDs are estimated considering the contractual maturities of exposures and estimated prepayment rates.

*Generating the term structure of LGD*

LGD is the magnitude of the likely loss if there is a default. The Company estimates LGD parameters based on the legal standing against the defaulting counterparties. The LGD models also consider the structure, collateral, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the lease receivable.

*Generating the term structure of EAD*

EAD represents the expected exposure in the event of a default. The Company derives the EAD from the current IIF receivables from the customer and potential changes to the current amount allowed under the lease contract including amortisation. The EAD of a IIF receivable is its carrying amount before allowance for impairment.

As described above, and subject to using a maximum of a 12-month PD for the receivables for which credit risk has not significantly increased, the Company measures ECL considering the risk of default over the maximum contractual period over which it is exposed to credit risk, even if, for risk management purposes, the Company considers a longer period. The maximum contractual period extends to the date at which the Company has the right to require installment.

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**32 Financial risk management (continued)**

**32.3 Credit risk (continued)**

**32.3.1 Investment in Islamic financing, net (continued)**

Where modeling of a parameter is carried out on a collective basis, the financial instruments are ranked based on shared risk characteristics that include:

- the business sector of the customers;
- collateral type;
- date of initial recognition;
- remaining term to maturity;

*Significant increase in credit risk (SICR)*

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and expert credit assessment and including forward-looking information.

The objective of the assessment is to identify whether a significant increase in credit risk has occurred for exposure by comparing:

- the remaining lifetime probability of default (PD) as at the reporting date; with
- the remaining lifetime PD for this point in time that was estimated at the time of initial recognition of the exposure (adjusted where relevant for changes in expectations related to earlier settlement).

Determining whether credit risk has increased significantly:

In determining whether credit risk has increased significantly since initial recognition, the Company uses its quantitative changes in PDs, delinquency status of accounts and, where possible, relevant historical experience. Considering the huge portfolio of individual customers, the management believes that past-due information is the most appropriate method to assess the SICR without the undue cost and efforts. Accordingly, based on instalment collection history, the management believes that the instance of significant increase in credit risk arise only when the installment is past due by for more than 60 days and is classified as underperforming (i.e. in stage 2) and, if it is past due by more than 90 days, it is classified as non-performing (i.e. stage 3). The management activates the recovery team for the purposes of collection of outstanding balance as the receivable entered the non-performing stage.

The criteria for determining whether credit risk has increased significantly includes the quantitative changes in PDs and qualitative factors, including a backstop based on delinquency.

The credit risk of a particular exposure is deemed to have increased significantly since initial recognition if, based on the Company's quantitative modeling, the remaining lifetime PD is determined to have increased significantly.

Using its expert credit judgment and, where possible, relevant historical experience, the Company may determine that exposure has undergone a significant increase in credit risk based on particular qualitative indicators that it considers are indicative of such and whose effect may not otherwise be fully reflected in its quantitative analysis on a timely basis.

As a backstop, the Company considers that a significant increase in credit risk occurs no later than when an asset is more than 30 days past due. The days past due are determined by counting the number of days since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the customer.

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**32 Financial risk management (continued)**

**32.3 Credit risk (continued)**

**32.3.1 Investment in Islamic financing, net (continued)**

The Company monitors the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews to confirm that:

- the criteria are capable of identifying significant increases in credit risk before the exposure is in default;
- the criteria do not align with the point in time when an asset becomes 30 days past due; and
- there is no unwarranted volatility in loss allowance from transfers between 12-month PD (stage 1) and lifetime PD (stage 2).

**Incorporation of forward-looking information**

The Company incorporates forward-looking information into both its assessment of whether the credit risk of a receivable has increased significantly since its initial recognition and its measurement of ECL. Based on advice from the Company's credit risk committee and consideration of a variety of external actual and forecast information, the Company formulates a 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios. This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by global monetary authorities and academic forecasters.

The base case represents a most-likely outcome and is aligned with information used by Company for other purposes such as strategic planning and budgeting. The other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Company carries out stress testing of more extreme shocks to calibrate its determination of these other representative scenarios.

The Company has identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses. The management has used inflation rates as the key macro-economic variable as of December 31, 2021 and January 1, 2022 to develop the base case scenario which the management estimates are the best estimate of the forecasted macro-economic variable for determination of the PD. Predicted relationships between the key indicators and default and loss rates on various business sectors of the receivables have been developed based on analysing historical data over the past 10 to 15 years.

**Modified financial assets**

The contractual terms of a investment in Islamic financing receivable are mainly modified at the request of the customer. An existing Islamic financing receivable whose terms have been modified may be derecognised and the renegotiated lease receivable recognised as a new investment in Islamic financing at fair value.

When the terms of a financial asset are modified and the modification does not result in de-recognition, the determination of whether the receivable's credit risk has increased significantly reflects the comparison of:

- its remaining lifetime PD at the reporting date based on the modified terms; with
- the remaining lifetime PD estimated based on data at initial recognition and the original contractual terms.

The Company renegotiates Islamic financing receivable with customers in financial difficulties (referred to as 'forbearance activities') to maximise collection opportunities and minimise the risk of default. Under the Company's forbearance policy, the receivable forbearance is granted on a selective basis if the customer is currently in default or if there is a high risk of default, there is evidence that the customer has made all reasonable efforts to pay under the original contractual terms and the customer is expected to be able to meet the revised terms. The revised terms usually include extending the maturity and changing the timing of payments. The Company's credit and risk committee regularly review reports on forbearance activities.

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**32 Financial risk management (continued)**

**32.3 Credit risk (continued)**

**32.3.1 Investment in Islamic financing, net (continued)**

For financial assets modified as part of the Company's forbearance policy, the estimate of PD reflects whether the modification has improved or restored the Company's ability to collect outstanding balances and the Company's previous experience of similar forbearance action. As part of this process, the Company evaluates the customer's payment performance against the modified contractual terms and considers various behavioral indicators.

Generally, forbearance is a qualitative indicator of a significant increase in credit risk and an expectation of forbearance may constitute evidence that exposure is credit-impaired /in default. A customer needs to demonstrate consistently good payment behavior over a period of time before the exposure is no longer considered to be credit-impaired/in default or the PD is considered to have decreased such that the loss allowance reverts to being measured at an amount equal to 12-month ECL.

*Measurement of ECL*

The Company measures an ECL at an account level considering the EAD, PD, LGD and discount rate. PD estimates are estimates at a certain date, based on the term structures as provided above. For LGD estimates of retail portfolio, the Company use present value of recoveries for loss accounts adjusted by the forward-looking information. Further for SME contracts, the collateral value after applying the haircut is considered as an LGD. EAD represents the expected exposure in the event of a default. The Company derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract including amortisation. The EAD of an IIF receivable is its gross carrying amount for provisioning calculation purpose. For discounting the Company has used each contract's effective profit rate.

The investment in Islamic financing generally expose to significant credit risk. Therefore, the Company has established a number of procedures to manage credit exposure including evaluation of lessees' creditworthiness, formal credit approvals, assigning credit limits, obtaining collateral and personal guarantees. The Company also follows a credit classification mechanism, primarily driven by days delinquency as a tool to manage the quality of credit risk of the Islamic financing portfolio. The portfolio that is neither past due nor impaired has a satisfactory history of repayment, where applicable. As at the statement of financial position date, the Company has adequate collaterals to cover the overall credit risk exposure after making an impairment provision.

The aging of net investment in Islamic financings contracts is as under:

	<b>2022</b>	<b>2021</b>
Neither past nor due	<b>976,760,772</b>	1,030,278,274
Past due 1-30 days	<b>653,636,408</b>	337,058,404
Past due 31-60 days	<b>127,824,945</b>	137,175,554
Past due 61-90 days	<b>47,775,552</b>	189,245,857
Past due 91-180 days	<b>38,232,350</b>	50,237,470
Past due 181-365 days	<b>49,341,770</b>	96,655,929
Past due over 365 days	<b>555,552,242</b>	739,279,049
	<b>2,449,124,039</b>	2,579,930,537
Less: Unearned / deferred Islamic financing income	<b>(456,169,017)</b>	(404,971,974)
Less: Unearned origination fee	<b>-</b>	(3,580,821)
	<b>1,992,955,022</b>	2,171,377,742
Less: Provision for ECL allowance	<b>(290,402,963)</b>	(460,806,649)
Investment in Islamic financing, net	<b>1,702,552,059</b>	1,710,571,093
Total portfolio coverage ratio (%)	<b>17.1%</b>	26.9%

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**32 Financial risk management (continued)****32.3 Credit risk (continued)****32.3.1 Investment in Islamic financing, net (continued)**

The Company's management believes that adequate provision has been made, where required to address the credit risk. Moreover, the Company in the ordinary course of providing finance receivables are subject to additional personal guarantees for security to mitigate credit risk associated with IIF receivables. For additional credit quality disclosure relating to IFRS, please refer note 9 to these financial statements. The credit quality of non-performing IIF receivables is further explained below:

<b>As at December 31, 2022</b>	<b>Non- Performing</b>	<b>Provision for ECL allowance</b>	<b>Total net of provision</b>
<b>Aging of Islamic financing receivables (Tawarruq) based on past due days</b>			
90-180 days	<b>20,280,511</b>	<b>6,614,676</b>	<b>13,665,835</b>
180 to 270 days	<b>10,966,322</b>	<b>4,117,194</b>	<b>6,849,128</b>
270 to 360 days	<b>8,267,809</b>	<b>3,276,602</b>	<b>4,991,207</b>
360 to 450 days	<b>6,285,354</b>	<b>2,579,305</b>	<b>3,706,049</b>
450 to 540 days	<b>4,549,007</b>	<b>1,915,388</b>	<b>2,633,619</b>
540 to 630 days	<b>2,132,765</b>	<b>926,037</b>	<b>1,206,728</b>
630 and above days	<b>12,587,367</b>	<b>5,265,842</b>	<b>7,321,525</b>
	<b><u>65,069,135</u></b>	<b><u>24,695,044</u></b>	<b><u>40,374,091</u></b>

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**32 Financial risk management (continued)**

**32.3 Credit risk (continued)**

**32.3.1 Investment in Islamic financing, net (continued)**

<b>As at December 31, 2022</b>	<b>Non- Performing</b>	<b>Provision for ECL allowance</b>	<b>Total net of provision</b>
<b>Aging of Islamic financing receivables (Murabaha) based on past due days</b>			
90-180 days	<b>6,534,833</b>	<b>1,571,889</b>	<b>4,962,944</b>
180 to 270 days	<b>12,455,737</b>	<b>5,737,175</b>	<b>6,718,562</b>
270 to 360 days	<b>2,529,981</b>	<b>1,382,355</b>	<b>1,147,626</b>
360 to 450 days	<b>22,916</b>	<b>10,199</b>	<b>12,717</b>
450 to 540 days	<b>5,857,131</b>	<b>2,895,757</b>	<b>2,961,374</b>
540 to 630 days	<b>31,667,356</b>	<b>10,372,280</b>	<b>21,295,076</b>
630 and above days	<b>250,885,344</b>	<b>79,669,180</b>	<b>171,216,164</b>
	<b>309,953,298</b>	<b>101,638,835</b>	<b>208,314,463</b>
<b>As at December 31, 2022</b>			
<b>Aging of Islamic financing receivables (Ijara) based on past due days</b>			
90-180 days	<b>11,417,006</b>	<b>1,969,488</b>	<b>9,447,518</b>
180 to 270 days	<b>8,274,025</b>	<b>1,859,294</b>	<b>6,414,731</b>
270 to 360 days	<b>6,847,896</b>	<b>1,941,691</b>	<b>4,906,205</b>
360 to 450 days	<b>5,760,466</b>	<b>1,954,062</b>	<b>3,806,404</b>
450 to 540 days	<b>6,635,894</b>	<b>2,270,743</b>	<b>4,365,151</b>
540 to 630 days	<b>7,918,229</b>	<b>2,942,510</b>	<b>4,975,719</b>
630 and above days	<b>221,250,415</b>	<b>78,537,068</b>	<b>142,713,347</b>
	<b>268,103,931</b>	<b>91,474,856</b>	<b>176,629,075</b>
<b>As at December 31, 2021</b>			
<b>Aging of Islamic financing receivables (Tawarruq) based on past due days</b>			
90-180 days	<b>7,634,608</b>	<b>3,014,640</b>	<b>4,619,968</b>
180 to 270 days	<b>3,205,480</b>	<b>1,268,812</b>	<b>1,936,668</b>
270 to 360 days	<b>2,104,004</b>	<b>829,429</b>	<b>1,274,575</b>
360 to 450 days	<b>1,777,423</b>	<b>703,222</b>	<b>1,074,201</b>
450 to 540 days	<b>2,038,587</b>	<b>810,868</b>	<b>1,227,719</b>
540 to 630 days	<b>1,749,103</b>	<b>697,623</b>	<b>1,051,480</b>
630 and above days	<b>9,345,918</b>	<b>3,836,069</b>	<b>5,509,849</b>
	<b>27,855,123</b>	<b>11,160,663</b>	<b>16,694,460</b>

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**32 Financial risk management** (continued)

**32.3 Credit risk** (continued)

**32.3.1 Investment in Islamic financing, net** (continued)

<b>As at December 31, 2021</b>	<b>Non- Performing</b>	<b>Provision for ECL allowance</b>	<b>Total net of provision</b>
<b>Aging of Islamic financing receivables (Murabaha) based on past due days</b>			
90-180 days	10,293,792	5,596,030	4,697,762
180 to 270 days	3,427,181	1,766,483	1,660,698
270 to 360 days	40,924,511	22,660,878	18,263,633
360 to 450 days	3,815,375	1,987,003	1,828,372
450 to 540 days	4,355,919	2,121,724	2,234,195
540 to 630 days	2,965,095	1,514,828	1,450,267
630 and above days	349,427,549	116,315,086	233,112,463
	<b>415,209,422</b>	<b>151,962,032</b>	<b>263,247,390</b>
<b>As at December 31, 2021</b>			
<b>Aging of Islamic financing receivables (Ijara) based on past due days</b>			
90-180 days	24,942,438	4,720,382	20,222,056
180 to 270 days	15,240,504	5,345,854	9,894,650
270 to 360 days	19,825,701	6,914,526	12,911,175
360 to 450 days	11,006,906	4,741,995	6,264,911
450 to 540 days	12,992,925	5,670,093	7,322,832
540 to 630 days	15,754,959	7,137,303	8,617,656
630 and above days	298,836,687	127,848,624	170,988,063
	<b>398,600,120</b>	<b>162,378,777</b>	<b>236,221,343</b>

*Concentration of credit risk*

The concentration of credit risk is the risk that the Company is exposed to if they invested all their assets in one sector or one industry. The Company's IIF receivables constitute Tawarruq personal financing to retail customers and SMEs, Muarabaha financing for SMEs and financial leases to retail customers. Concentrations of credit risk arise when a number of counter-parties are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be affected similarly by changes in economic, political or other conditions. Concentrations of credit risk indicate the relative sensitivity of the Company's performance to developments affecting a particular industry or geographical location.

The Company manages its credit risk exposure through diversification of Islamic financing activities to ensure that there is no undue concentration of risks with individuals or groups of customers in specific locations or businesses.

*Collateral held as security and other credit enhancements*

The credit risks on gross amounts due in relation to the investment in Islamic financing is mitigated by holding collaterals which are either leased vehicles under Ijara financing or real-estate. Further, the gross carrying amount of investment in Islamic financing amounts against which collateral has been obtained amounted to SR 567.7 million as at December 31, 2022 (December 31, 2021: SR 552 million). The Company is not permitted to sell or repledge the collateral in the absence of default by the lessee. There have not been any significant changes in the quality of the collateral.

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**32 Financial risk management** (continued)

**32.3 Credit risk** (continued)

**32.3.2 Cash and cash equivalents and margin deposits**

Cash at banks are placed with banks having sound credit ratings. Cash at banks, restricted deposits with banks are considered to have low credit risk; therefore, 12 months ECL model was used for impairment assessment. Based on management's impairment assessment, there is no provision required in respect of these balances.

**Bank credit ratings**

The credit quality of the Company's cash at bank is assessed with reference to external credit ratings which, in all cases, are above investment-grade rating. No ECL was taken for restricted cash deposits and bank balances as the impact of the ECL was not material. The bank balances along with credit ratings are tabulated below:

	<b>2022</b>	<b>2021</b>
<b>Cash at banks:</b>		
A-	<b>864,883</b>	507,326
A	<b>1,599,895</b>	-
BBB+	<b>85,490,737</b>	13,367,729
BBB	<b>432,237</b>	971,525
	<b>88,387,752</b>	14,846,580
<b>Short term deposits</b>		
A	<b>98,500,000</b>	-
<b>– Restricted:</b>		
A-	-	58,507,367
BBB+	<b>15,270,395</b>	34,386,515
	<b>15,270,395</b>	92,893,882
<b>Total</b>	<b>202,158,147</b>	107,740,462

**32.3.3 Other receivables from customers**

The Company believes that it has a high credit risk on these financial assets and the loss allowance would be material for the Company. Hence, the Company is currently exposed to significant credit risk. Other receivables from customers are not significant compared to the total IIF, therefore they are exposed to same classification of significant credit risk as they are related to customers' receivables under investment in Islamic financing.

The aging of "other receivables from customers" is as follow:

	<b>2022</b>	<b>2021</b>
Neither past nor due	<b>158,183</b>	1,042,362
Past due 1-30 days	<b>5,800,000</b>	661,149
Past due 31-60 days	<b>309,939</b>	4,010,605
Past due 61-90 days	<b>413,257</b>	1,532,779
Past due 91-180 days	<b>2,094,419</b>	1,247,338
	<b>1,522,529</b>	1,330,657
Past due over 180 days	<b>78,595,761</b>	68,690,998
Less: Provision for ECL allowance	<b>83,094,088</b>	78,515,888
<b>Net other receivables from customers</b>	<b>(47,244,722)</b>	(45,742,771)
	<b>35,849,366</b>	32,773,117
<b>Total other receivables coverage ratio (%) against ECL</b>	<b>56.9%</b>	57.4%

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**32 Financial risk management** (continued)

**32.4 Liquidity Risk**

Liquidity risk is the risk that the Company will be unable to meet its payment obligations regarding its financial liabilities when they fall due under normal and stress circumstances. Liquidity risk arises because of the possibility that the Company will be required to pay its liabilities earlier than expected or will face difficulty in raising funds to meet commitments associated with financial liabilities as they fall due. Liquidity risk can also be caused by market disruptions or credit downgrades, which may cause certain sources of funding to be less readily available. To mitigate this risk, management manages assets with liquidity in mind, maintaining an appropriate balance of cash and cash equivalents and monitors future cash flows and liquidity on a daily basis to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. The Company also has revolving credit facilities from commercial banks that it can access to meet future liquidity needs.

The Company's financial liabilities primarily consist of trade payables, due to related parties, borrowings and other payables and accruals. Trade payables, due to related parties, borrowings, and other payables and accruals aggregating SR 677 (2021: SR 1,101 million) have a short-term maturity. The Company expects to have adequate liquid funds to settle its current liabilities through close monitoring of both current assets and current liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows. Company's liquidity management policy involves projecting cash flows and considering the level of liquid assets necessary to meet these, monitoring the statement of financial position liquidity ratios against internal and external regulatory requirements and maintaining debt financing plans.

	<b>December 31, 2022</b>				
	<b>Carrying amount</b>	<b>Less than 3 months on demand</b>	<b>3-12 months</b>	<b>Above 1 year</b>	<b>Total</b>
<b>Financial assets - profit bearing</b>					
Investment in Islamic Financing -					
Gross	<b>1,702,552,058</b>	<b>655,921,815</b>	<b>552,727,849</b>	<b>1,240,474,374</b>	<b>2,449,124,038</b>
Short term deposits	<b>98,500,000</b>	<b>98,586,188</b>	-	-	<b>98,586,188</b>
Due from related parties	<b>514,172,517</b>	<b>16,682,456</b>	<b>16,573,983</b>	<b>520,024,751</b>	<b>553,281,190</b>
Margin deposits	<b>15,270,395</b>	-	<b>15,322,282</b>	-	<b>15,322,282</b>
	<b>2,330,494,970</b>	<b>771,190,459</b>	<b>584,624,114</b>	<b>1,760,499,125</b>	<b>3,116,313,698</b>
<b>Financial assets - non-profit bearing</b>					
Cash at banks	<b>88,387,752</b>	<b>88,387,752</b>	-	-	<b>88,387,752</b>
Other receivables	<b>87,750,385</b>	<b>27,592,348</b>	<b>57,861,233</b>	<b>49,541,526</b>	<b>134,995,107</b>
Due from related parties	<b>2,386,930</b>	<b>2,386,930</b>	-	-	<b>2,386,930</b>
Investment in equity instruments carried at FVOCI	<b>892,875</b>	-	-	<b>892,875</b>	<b>892,875</b>
	<b>179,417,942</b>	<b>118,367,030</b>	<b>57,861,233</b>	<b>50,434,401</b>	<b>226,662,664</b>
Total financial assets	<b>2,509,912,912</b>	<b>889,557,489</b>	<b>642,485,347</b>	<b>1,810,933,526</b>	<b>3,342,976,362</b>
<b>Financial liabilities - profit bearing</b>					
Lease liabilities	<b>22,289,358</b>	<b>1,334,599</b>	<b>4,655,401</b>	<b>19,020,000</b>	<b>25,010,000</b>
Borrowings	<b>1,568,539,988</b>	<b>238,185,463</b>	<b>441,832,8591,064,966,030</b>	-	<b>1,744,984,352</b>
	<b>1,590,829,346</b>	<b>239,520,062</b>	<b>446,488,2601,083,986,030</b>	-	<b>1,769,994,352</b>
<b>Financial liabilities - non-profit bearing</b>					
Trade payables	<b>35,513,814</b>	<b>35,513,814</b>	-	-	<b>35,513,814</b>
Accruals, provisions and other liabilities	<b>49,128,504</b>	<b>16,598,775</b>	<b>32,529,729</b>	-	<b>49,128,504</b>
Due to related parties	<b>7,931,794</b>	<b>5,683,352</b>	-	<b>2,248,442</b>	<b>7,931,794</b>
	<b>92,574,112</b>	<b>57,795,941</b>	<b>32,529,729</b>	<b>2,248,442</b>	<b>92,574,112</b>
<b>Total financial liabilities</b>	<b>1,683,403,458</b>	<b>297,316,003</b>	<b>479,017,9891,086,234,472</b>	-	<b>1,862,568,464</b>

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**32 Financial risk management** (continued)

**32.4 Liquidity Risk** (continued)

	<b>December 31, 2022</b>				
	<b>Carrying amount</b>	<b>Less than 3 months</b>	<b>3-12 months</b>	<b>Above 1 year</b>	<b>Total</b>
<b>Net financial assets:</b>					
Profit bearing	739,665,624	531,670,397	138,135,854	676,513,095	1,346,319,346
Non-profit bearing	86,843,830	60,571,089	25,331,504	48,185,959	134,088,552
	<b>826,509,454</b>	<b>592,241,486</b>	<b>163,467,358</b>	<b>724,699,054</b>	<b>1,480,407,898</b>
	<b>December 31, 2021</b>				
	<b>Carrying amount</b>	<b>Less than 3 months</b>	<b>3-12 months</b>	<b>Above 1 year</b>	<b>Total</b>
<b>Financial assets - profit bearing</b>					
Investment in Islamic Financing – gross	1,710,571,093	889,426,342	572,196,822	1,118,307,373	2,579,930,537
	<b>1,710,571,093</b>	<b>889,426,342</b>	<b>572,196,822</b>	<b>1,118,307,373</b>	<b>2,579,930,537</b>
<b>Financial assets – non-profit bearing</b>					
Cash at banks	14,846,580	14,846,580	-	-	14,846,580
Other receivables	62,807,152	26,639,041	33,871,307	48,039,575	108,549,923
Margin deposits	92,893,882	10,195,439	62,157,963	22,621,972	94,975,374
Due from related parties	556,138,324	45,000,000	45,000,000	488,518,364	578,518,364
Investment in equity instruments carried at FVOCI	892,875	-	-	892,875	892,875
	<b>727,578,813</b>	<b>96,681,060</b>	<b>141,029,270</b>	<b>560,072,786</b>	<b>797,783,116</b>
<b>Total financial assets</b>	<b>2,438,149,906</b>	<b>986,107,402</b>	<b>713,226,092</b>	<b>1,678,380,159</b>	<b>3,377,713,653</b>
<b>Financial liabilities – profit bearing</b>					
Lease liabilities	26,101,890	3,000,000	3,964,000	22,818,000	29,782,000
Borrowings	1,486,884,319	932,933,669	258,804,554	299,844,853	1,491,583,076
	<b>1,512,986,209</b>	<b>935,933,669</b>	<b>262,768,554</b>	<b>322,662,853</b>	<b>1,521,365,076</b>
<b>Financial liabilities - non profit bearing</b>					
Trade payables	36,421,191	36,421,191	-	-	36,421,191
Accruals, provisions and other liabilities	80,360,368	25,778,214	54,582,154	-	80,360,368
Due to related parties	21,966,162	16,745,679	5,220,483	-	21,966,162
	<b>138,747,721</b>	<b>78,945,084</b>	<b>59,802,637</b>	<b>-</b>	<b>138,747,721</b>
<b>Total financial liabilities</b>	<b>1,651,733,930</b>	<b>1,014,878,753</b>	<b>322,571,191</b>	<b>322,662,853</b>	<b>1,660,112,797</b>
<b>Net financial assets:</b>					
Profit bearing	197,584,884	(46,507,327)	309,428,268	795,684,520	1,058,565,461
Non-profit bearing	588,831,092	17,735,976	81,226,633	560,072,786	659,035,395
	<b>786,415,976</b>	<b>(28,771,351)</b>	<b>390,654,901</b>	<b>1,355,757,306</b>	<b>1,717,640,856</b>

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(All amounts in Saudi Riyals unless otherwise stated)

**33 Capital risk management**

The objective of the Company when managing capital is to safeguard its ability to continue as a going concern and maintain healthy capital ratios so that it can continue to provide optimal returns to its shareholders and benefits for other stakeholders, and to maintain a strong capital base in order to support the sustainable business development and operational performance.

The Company manages its capital structure and makes adjustments to it in light of the changes in economic conditions and risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended December 31, 2022 and 2021.

The Board of Directors seeks to maintain a balance between the higher returns that might be possible with higher levels of Islamic bank financing and the advantages and security afforded by a sound capital position. The Company monitors aggregate amount of financing offered by the Company based on the regulatory requirements of Regulations for Companies and Saudi Central Bank (SAMA). SAMA requires all the finance companies engaged in business of financing other than real estate, not to exceed the aggregate financing to capital ratio by three times.

	<b>2022</b>	<b>2021</b>
Aggregate financing to capital ratio (Net investment in Islamic financing divided by total equity)	<b>2.04 times</b>	2.12 times

**34 Impact of COVID-19 on expected credit losses (“ECL”) and Saudi Central Bank (SAMA) programs****34.1 Impact of COVID-19**

The Coronavirus ("COVID-19") pandemic disrupted global markets in prior year. However, the Government of Kingdom of Saudi Arabia ("the Government") managed to successfully control the outbreak to date, owing primarily to the effective measures taken by the Government.

The Company's business operations have shown improvement in disbursements in the current year after showing a decline during the year 2020. On the other hand, the collection recovery percentages of the Company have achieved the same levels as it was the case pre-COVID-19. This is mainly due to the reason that majority of the retail customer base is Government employees.

From a liquidity perspective, owing to regular collections, the Company has sufficient liquidity available and therefore the Company is not significantly exposed to liquidity risk.

**34.2 Saudi Central Bank (SAMA) programs and initiatives launched****Private Sector Financing Support Program (“PSFSP”)**

In response to COVID-19, SAMA launched the Private Sector Financing Support Program (“PSFSP”) in March 2020 to provide the necessary support to the Micro Small and Medium Enterprises (“MSME”) as per the definition issued by SAMA via Circular No. 381000064902 dated 16 Jumada II 1438H.

As part of the deferred payments program launched by SAMA in March 2020 and with further extensions to the program till December 2022 announced subsequently, the Bank deferred payments and extended maturities on lending facilities to all eligible MSMEs as follows:

**AL YUSR LEASING AND FINANCING COMPANY****(A Saudi Closed Joint Stock Company)****Notes to the financial statements for the year ended December 31, 2022**

(All amounts in Saudi Riyals unless otherwise stated)

**34 Impact of COVID-19 on expected credit losses (“ECL”) and Saudi Central bank (SAMA) programs (continued)****34.2 Saudi Central Bank (SAMA) programs and initiatives launched (continued)**

As part of the deferred payments program launched by SAMA in March 2020 and with further extensions to the program till December 2022 announced subsequently, the Bank deferred payments and extended maturities on lending facilities to all eligible MSMEs as follows:

<b>Support Programs</b>	<b>Type</b>	<b>Instalment deferred/Tenor extended (SR million)</b>	<b>Cost of deferral/extension (SR million)</b>
April 2020 – September 2020	Instalments deferred	43,042,190	20,363,439
October 2020 – December 2020	Instalments deferred	21,065,631	9,168,712
January 2021 – March 2021	Instalments deferred	16,865,930	7,763,781
April 2021 – June 2021	Tenor extension	18,506,083	8,039,961
July 2021 – September 2021	Tenor extension	16,304,045	7,348,182
October 2021 – December 2021	Tenor extension	18,574,691	6,766,065
January 2022 – March 2022	Tenor extension	15,051,092	3,459,378
April 2022 – June 2022	Tenor extension	11,042,693	2,525,483
July 2022 – September 2022	Tenor extension	15,294,200	3,116,773
October 2022 – December 2022	Tenor extension	12,815,004	2,433,528

The accounting impact of the above changes in terms of the credit facilities were assessed and treated as per the requirements of IFRS 9 as modification in terms of arrangement.

This resulted in total modification losses due to collection deferment amounting to SR 59.45 million of which SR 11.5 million are recovered through unwinding of these losses during the year ended December 31, 2022 (2021: SR 29.92 million). These losses have been accounted for under investment in Islamic financing with corresponding impact on income from investment in Islamic financing.

The Company continues to believe that in the absence of other factors, participation in the deferment program on its own, is not considered a significant increase in credit risk for assessment of impairment of financial assets on its portfolio. As disclosed in note 19, in order to compensate the related cost that the Company is expected to incur under the SAMA program, the Company received profit free deposits from SAMA (note 19).

